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July 26, 2016

The Honorable Mayor, Mayor Pro-Tem and City Council
City of Round Rock, Texas

I am pleased to present this working draft of the City Manager's Proposed Budget for 2016/17. This document and our discussions represent consistency in how we focus City resources and how they are presented for Council consideration and deliberation.

This document represents an important next step in implementing the Council's strategic direction for the coming year. Its purpose is not to be a complete compendium of all strategic and fiscal data that will ultimately be prepared and presented to the Council and the community. The purpose of this document is to provide working data for deliberation and review.

At the February retreat, Council affirmed and prioritized six long-term goals for Round Rock:

1. Financially Sound City Providing High Value Services
2. City Infrastructure: Today and for Tomorrow
3. Great Community to Live
4. "The Sports Capital of Texas" for Tourism and Residents
5. Authentic Downtown – Exciting Community Destination
6. Sustainable Neighborhoods – Old and New

This workbook is a draft of implementation targets and working materials to assist Council in assessing two primary questions:

- Strategic Direction: Do the resources, projects and programs outlined in this workbook and during the workshop meet the near-term and long-term direction of Council and the community?
- Fiduciary Review: Does the review of general economic and growth trends, revenues, rates, expenditures, and reserves meet the high standards of fiscal stewardship the Council and community expect?

I look forward to working with Council to discuss and meet our community's goals.

Sincerely,

A handwritten signature in cursive script that reads "Laurie Hadley".

Laurie Hadley
City Manager



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NEW FOR 2016/17

BUDGETARY FOCUS

2015/16 represented a shift in approach – that new focus is continued and expanded

- Budget Linkage
 - Align budget with Council goals
 - New for 2016/17 => Proposed year in context of five year outlook and needs
- Budget Process
 - Collaborative executive team review with City Manager
 - One-time funding as part of summer budget process
- Big View
 - Big picture of all City resources and uses
 - CIP overview

2016/17 BUDGET DRIVERS

- Council goals and strategic direction
- Growth – most additions are to maintain service levels
 - Projected population growth – **113,968** to **117,160** or **2.80%**
 - Development demands have increased dramatically
(All General Fund FTE request are to meet growth demands)
- Operating costs for 2013 bond voter approved projects
- Employee compensation & benefits
- Maintenance of parks, facilities, and streets
- Compliance with financial policies

PROPOSED BUDGET BY THE NUMBERS

TOTALS FOR 2016/17	\$322.3 million
• General Fund	96.2 million
• Utility Fund	63.0 million
• Drainage Fund	12.2 million
• Type B Fund	35.1 million
• HOT Fund	8.0 million
• Sports Center Fund	2.1 million
• All Other	105.7 million

PROPOSED TAX RATE	\$0.41465
• Same as current	

NEW STAFF REQUESTED	
• General Fund – growth	14.0
• HOT Fund – new program (MPF)	1.0



PROPOSAL BY GOAL

Outlines new spending, large capital projects, and notable ongoing programs.

Color highlighted items denote new programs or projects for FY 2016/17.



**Financially Sound City
Providing High Value Service**



City Infrastructure



Great Community to Live



**“Sports Capital of Texas”
for Tourism and Residents**



**Authentic Downtown - Exciting
Community Destination**



Sustainable Neighborhoods



**FINANCIALLY SOUND CITY
PROVIDING HIGH VALUE SERVICE**

1

Planning & Development Services (2 FTEs)	\$212,000
• Building Plans Examiner	
• Development Coordinator	
Annual Facilities Repair & Replacement	\$750,000
Technology Internal Service Fund	\$750,000
Employee Compensation & Benefits	
• Health Insurance - 10% Increase Expected	\$630,000
• Public Safety Steps & Market Adjustments	\$760,000
• General Government Salary Increases & Market Adjustments	\$895,000
CIS (Utility Billing Software)	\$307,000



CITY INFRASTRUCTURE 2

Water CIP	\$11.7 million
Wastewater CIP	\$9.7 million
Drainage CIP	\$8.9 million
Roads/Streets CIP	\$44.8 million
Transit Service Expansion – Pilot Program	\$369,000
• Increase from \$550,000 to \$919,000 annually	
General Services (1 FTE)	\$74,000
• Superintendent Building Construction	



GREAT COMMUNITY TO LIVE

3

Trail Expansions

\$8.7 million

- Brushy Creek, Heritage East & West, Lake Creek Trails

Library

- Planning & Siting New Facility

Fire

- Fire Code Inspector \$137,000
- 2nd Assistant Fire Chief \$202,000
- RRFD Radio Apex Replacement \$368,000

Police

- Patrol Officers (4 FTEs) \$537,000
- Traffic Officer (1 FTE) \$134,000
- Sergeant (1 FTE) \$131,000
- Lieutenant (1 FTE) \$145,000
- Community Affairs Civilian Position (1 FTE) \$85,000
- Body Worn Cameras \$139,000

Public Safety Training Facility

\$14.9 million

Regional Animal Shelter Expansion, Phase 1

\$2.8 million



“SPORTS CAPITAL OF TEXAS” FOR TOURISM AND RESIDENTS

4

OSP Multipurpose Field Complex Completion \$14.3 million

- Total project cost = \$27 million
- Funding from GOs, GSFC, & HOT

OSP Multipurpose Field Complex Operations \$585,000

Golf Course \$3.9 million

- Additional \$2 million for repairs and improvements
- Select new management company



**AUTHENTIC DOWNTOWN -
EXCITING COMMUNITY DESTINATION**

5

Black Box Theater at Baca Center	\$140,000
Downtown Marketing Initiatives	\$90,000
East Bagdad Extension (Type B)	\$3.0 million
SW Downtown Road Improvements Phase 5 & 5B (COs and Type B)	\$9.4 million



SUSTAINABLE NEIGHBORHOODS **6**

Community Services Matching Grant Program	\$15,000
Annual PARD Repair & Replacement	\$750,000
Transportation	
• Construction Inspector (1 FTE)	\$115,000
• Sign Replacement Program	\$700,000
• ROW Mowing & Maintenance Contract	\$400,000



PROPOSED ADDITIONS

PROPOSED ADDITIONS - GENERAL FUND

Base Budget for 2016/17 **\$94,411,243**

New Funding by Departments

Administration	15,000
Communications	11,820
Finance	0
Fire	245,872
General Services	130,295
Human Resources	18,900
Information Technology	0
Library	33,000
Parks & Recreation	25,000
Planning	187,234
Police	609,249
Recycling	3,000
Transportation	486,821

Total General Fund Additions **\$1,766,191**

Total General Fund **\$96,177,434**

Percent Increase from Base Budget **1.9%**

GENERAL FUND PROPOSED ADDITIONS - COST COMPONENTS

Dept	Program	FTEs	Personnel	Operations	Capital	Total	Annual Personnel Costs
Administration							
	Community Service Matching Grant Program			15,000		15,000	
	Total Administration	0.00	-	15,000	-	15,000	-
Communications							
	Car Show			11,820		11,820	
	Total Communications	0.00	-	11,820	-	11,820	-
Fire							
	Fire Code Inspector (Hire Date 2/1/17)	1.00	69,170	8,711	20,150	98,031	103,755
	2nd Assistant Fire Chief (Hire Date 2/1/17)	1.00	107,351	10,140	30,350	147,841	161,027
	Total Fire	2.00	176,521	18,851	50,500	245,872	264,782
General Services							
	Superintendent Bldg Construction (Hire Date 2/1/17)	1.00	68,925	2,170	3,150	74,245	103,388
	Temp. Admin. Asst., software, training, uniforms			49,350	6,700	56,050	
	Total General Services	1.00	68,925	51,520	9,850	130,295	103,388
Human Resources							
	Training, Education Assistance, Supplies, Printing			18,900		18,900	
	Total Human Resources	0.00	-	18,900	-	18,900	-
Library							
	Library Safety Monitor			6,100		6,100	
	Leased Materials, Supplies, Contract Labor			26,900		26,900	
	Total Library	0.00	-	33,000	-	33,000	-
Parks & Recreation							
	Contract Labor for Street Tree Pruning			25,000		25,000	
	Total Parks & Recreation	0.00	-	25,000	-	25,000	-
Planning							
	Building Plans Examiner (Hire Date 10/1/16)	1.00	97,145	400		97,545	97,145
	Development Coordinator (Hire Date 10/1/16)	1.00	89,689			89,689	89,689
	Total Planning	2.00	186,834	400	-	187,234	186,834
Police							
	Four (4) Patrol Officers (Hire Date 4/1/17)	4.00	146,510	73,206	71,551	291,267	293,021
	Traffic Officer (Hire Date 4/1/17)	1.00	36,627	18,301	17,888	72,816	73,253
	Sergeant (Hire Date 4/1/17)	1.00	49,232	2,450	33,739	85,421	98,464
	Lieutenant (Hire Date 4/1/17)	1.00	57,718	1,840	40,349	99,907	57,718
	Community Affairs Civilian Position (Hire Date 4/1/17)	1.00	30,128	4,710		34,838	30,128
	Animal Shelter Operations Cost Increase			25,000		25,000	
	Total Police	8.00	320,215	125,507	163,527	609,249	552,584
Recycling							
	Contract Labor for Increased Handling Costs			3,000		3,000	
	Total Recycling	0.00	-	3,000	-	3,000	-
Transportation							
	Construction Inspector (Hire Date 10/1/16)	1.00	69,821	13,000	4,000	86,821	69,821
	ROW Maintenance Contract			400,000		400,000	
	Total Transportation	1.00	69,821	413,000	4,000	486,821	69,821
Total General Fund		14.00	822,316	715,998	227,877	1,766,191	1,177,409

OTHER FUNDS PROPOSED ADDITIONS - COST COMPONENTS

Dept	Program	FTEs	Personnel	Operations	Capital	Total	Annual Personnel Costs
Communications - Type B Fund							
	SW Downtown Phase 5 Unveiling			10,000		10,000	
	Downtown Communicatons Initiatives			80,200		80,200	
Total Type B Fund		0.00	-	90,200	-	90,200	-
Utility Department							
	Plant Improvements			13,700	106,000	119,700	
	Water System Support			50,900		50,900	
	Water Line Maintenance			24,134		24,134	
	Wastewater System Support			16,400		16,400	
	Waterwater Line Maintenance			26,935		26,935	
	Environmental Services Enhancements			5,000	18,000	23,000	
	SCADA Node				25,500	25,500	
Total Utility Department		0.00	-	137,069	149,500	286,569	-
Utility Billing & Collections							
	Customer Information System		56,929		250,000	306,929	
Total Utility Billing & Collections		0.00	56,929	-	250,000	306,929	-
Total Utility Fund							
		0.00	56,929	137,069	399,500	593,498	-
Drainage Operations							
	Storage Building				15,000	18,900	
	Contractual Services, Materials & Supplies			21,500			
Total Drainage Fund		0.00	-	21,500	15,000	18,900	-
HOT Fund							
	CVB - Events Manager (10/1/16)	1.00	83,817	20,650	2,500	106,967	83,817
Total HOT Fund		1.00	83,817	20,650	2,500	106,967	83,817
Total City-Wide							
		15.00	963,062	985,417	644,877	2,575,756	1,261,226

PROPOSED USES - GENERAL SFC

Beginning Balance **\$11,082,696**

Proposed GSFC Uses

Animal Shelter Phase 1	2,500,000
Forest Creek Golf Course Improvements	2,000,000
PARD, Facilities, & IT Repair & Replacement	2,250,000
Sign Replacement Program	700,000
Transit Service Expansion - Pilot Program	369,000
RRFD Radio Apex Replacement	368,000
Public Safety Motorola Radio Replacement (Yr 2 of 5 Yr Program)	400,000
Body Worn Cameras	139,000
Tire Machines	25,000
Vehicles for Proposed New Positions*	
Fire Code Inspector Vehicle	39,000
Assistant Fire Chief Vehicle	55,000
Marked Police Vehicles (7)	397,000
Community Affairs Specialist Vehicle	25,000
Construction Inspector Vehicle	28,000
Planning Position Vehicle	25,000

Total New GSFC Uses **\$9,320,000**

Net Balance Available **\$1,762,696**

* Staff is evaluating fleet for possible repurposing of existing vehicles.

NOTABLE CHANGES

ARTS

- Funding moved to HOT Fund
 - 5% of HOT revenues = \$205,000
 - Shifts \$155,000 away from General Fund while still providing additional available funds for Arts
- Black Box Theater
 - Self-Supporting in HOT Fund

MULTIPURPOSE FIELD COMPLEX

- New Special Revenue Fund
- Staffing added in FY 2015/16 = 5 FTEs
- Funded by Tournament Revenue, Transfers from General Fund & HOT Fund

SPORTS CENTER FUND

- Self-Supporting in FY 2016/17
 - No more transfers from HOT required

SALES TAX REVENUE IN GENERAL FUND

- Presented as net of rebates
- Reduces presented total GF revenue and expense by \$5.5 million

TRANSFERS

- General Fund sweep of excess fund balances to General Self-Financed Construction budgeted in subsequent year

COST SAVING AND EFFICIENCIES

Before We Add.....We Evaluate Current Resources

RETHINK SERVICE STRATEGIES

- Construction of 2 stations to replace station #4
 - Split staffing – one company at each new station
 - Solves response time needs without adding staff
 - Saves approximately \$1.6 million per year
- Contract ROW and median maintenance for Transportation and PARD
 - Reduces need for additional FTEs and equipment
 - Leaves the City more flexible for economic and weather changes

REPURPOSING OF EXISTING STAFF AND POSITIONS

- Decline in Municipal Court workload
 - 2 positions transferred to other divisions or departments
 - 1 position shifting to PD records support
- Finance and IT
 - Use of refined processes, cloud-based services and other innovations to eliminate need for new staffing as other departments grow
 - No new IT staff requested in 5+ years, 0.5 Finance FTE moved to Planning
- Transportation
 - Repurposed 4 FTE's for growth and project needs

COST SAVINGS AND EFFICIENCIES

REDEFINING SUPPORT SERVICES

- Defer fire apparatus purchase by one fiscal year
 - Moved \$1.3 million purchase into 2016/17 to allow replacement of overdue Police vehicles without adding to budget
- Selected new model for PD vehicles that met needs at lower price. Saves \$5,600 per vehicle with \$240,000 saved to date.
- Shift to standard prototype for Fire Stations - \$94,000 savings realized to date
- In-house expertise and planning for facility projects has reduced architect fees by approx. 2% - \$710,000 saved to date.

RE-EVALUATE FUNDING SOURCES - GRANTS, OUTSIDE FUNDING AND VOLUNTEERS

- Library - Effective use of volunteers that offset staffing costs by \$125,000 per year
- Transportation - \$110 million spent on roads in past five years with \$36 million, or 33%, coming from other agencies
- Police, Parks – Use of Law Enforcement funds, donations and volunteers to purchase equipment & provide services

RESTRUCTURING ADMINISTRATIVE FOCUS

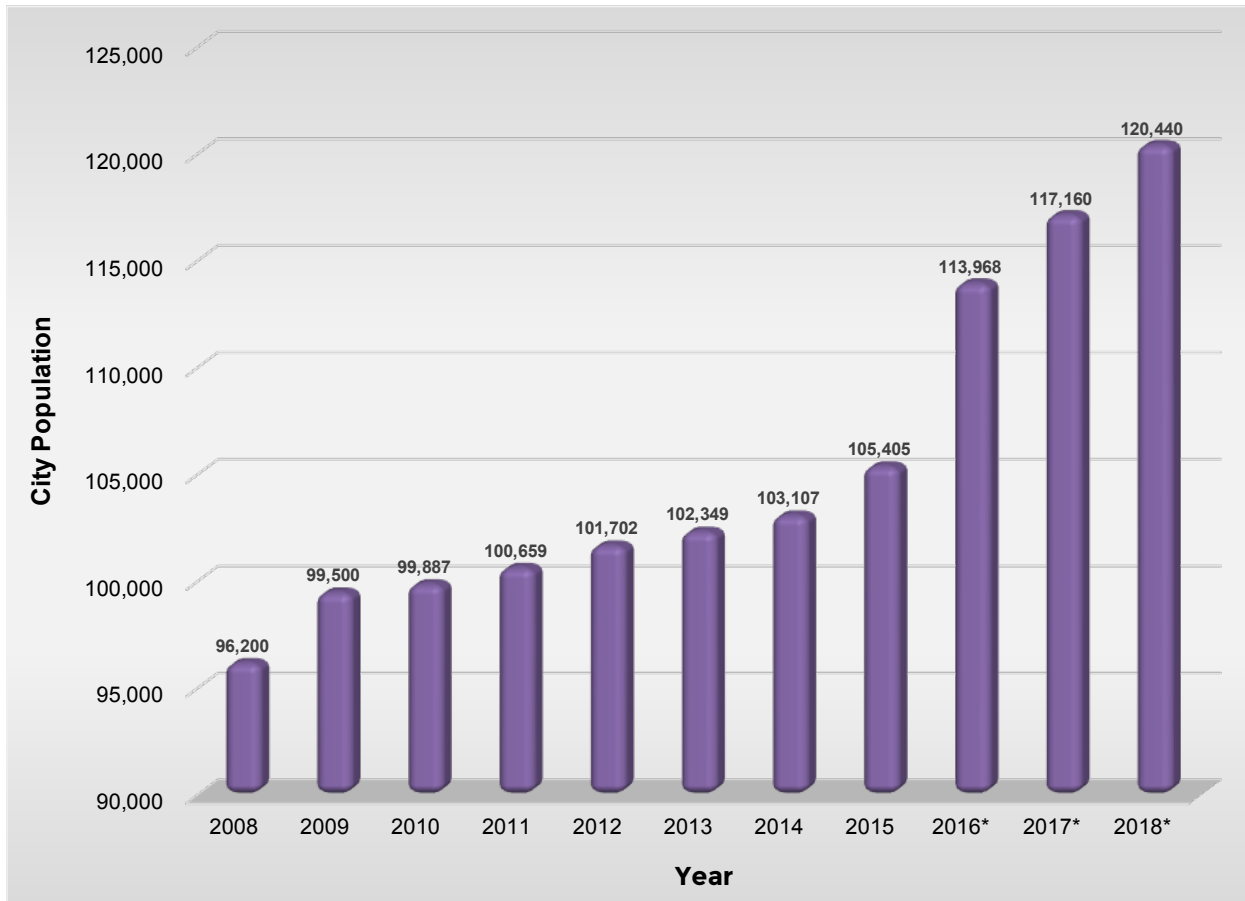
- Implemented more robust investment management program to improve interest earnings without increasing risk
 - Estimated annual return improved by \$125,000/year
- Consistently review for bond refunding opportunities and professionalized data presentation
 - Savings of \$400,000 annually realized in 2016 refunding
 - Utility Revenue Bond upgrade to AA+



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POPULATION

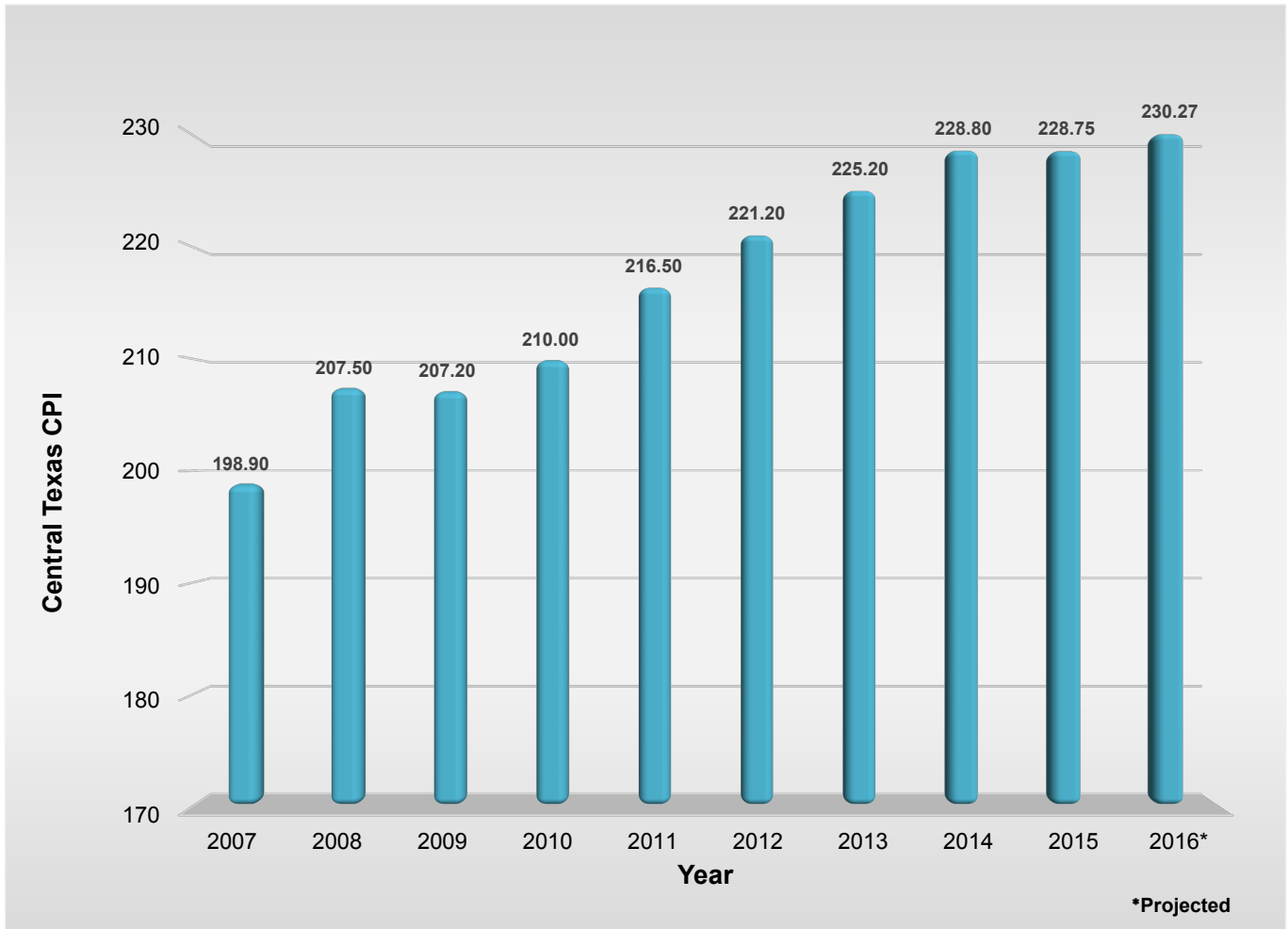


Year	Population	Percent of Change
2008	96,200	4.00%
2009	99,500	3.43%
2010	99,887	0.39%
2011	100,659	0.77%
2012	101,702	1.04%
2013	102,349	0.64%
2014	103,107	0.74%
2015	105,405	2.23%
2016*	113,968	8.12%
2017*	117,160	2.80%
2018*	120,440	2.80%

21.79% increase over 10 years

* Projected

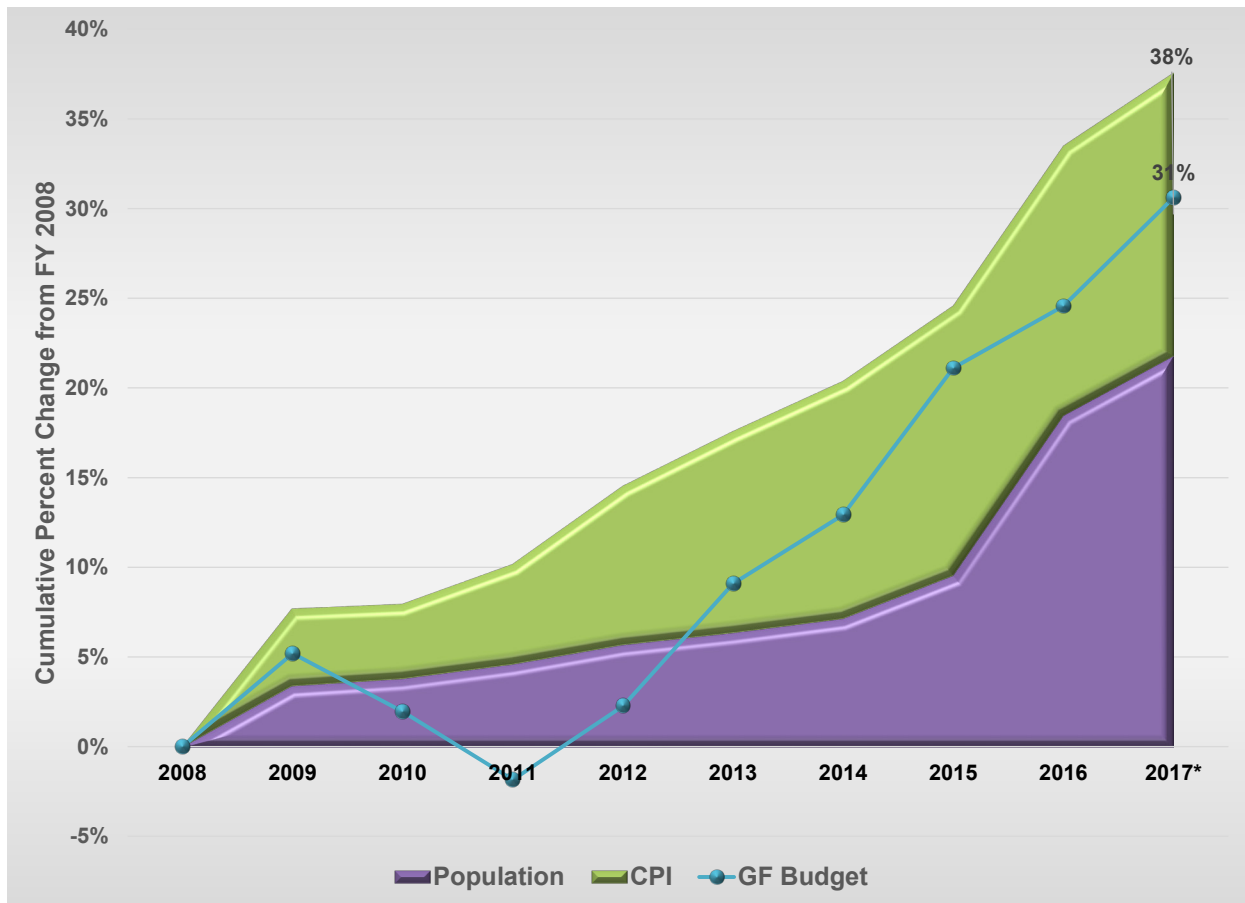
CONSUMER PRICE INDEX



Year	Central Texas CPI	Percent of Change
2007	198.90	2.20%
2008	207.50	4.32%
2009	207.20	-0.14%
2010	210.00	1.35%
2011	216.50	3.10%
2012	221.20	2.17%
2013	225.20	1.81%
2014	228.80	1.60%
2015	228.75	-0.02%
2016*	230.27	0.66%
10 Year Growth	31.37	15.8%

* Projected

RATE OF CHANGE

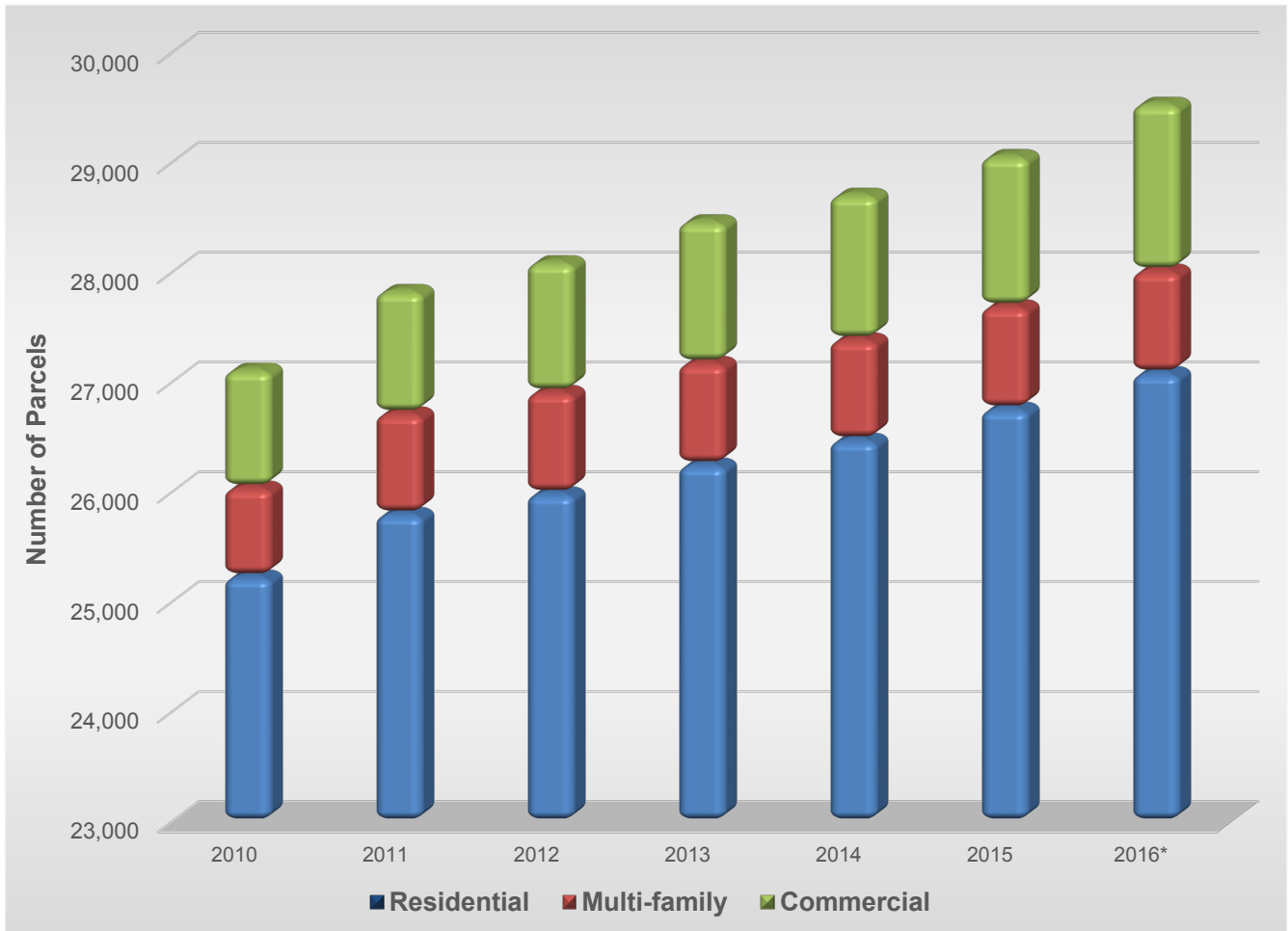


	FY 2007/08 Actual	FY 2016/17 Projected	Percent of Change
Consumer Price Index	198.9	230.3	15.8%
City Population	96,200	117,160	21.8%
General Fund Cost Pressure:			37.6%

	FY 2007/08 Actual	FY 2016/17 Projected	Percent of Change
General Fund Budget ¹	\$73,638,944	\$96,177,434	30.6%
General Fund FTEs	695.50	747.63	7.5%

1 - General Fund Budget is the Original Budget for each fiscal year net of Sales Tax Rebates

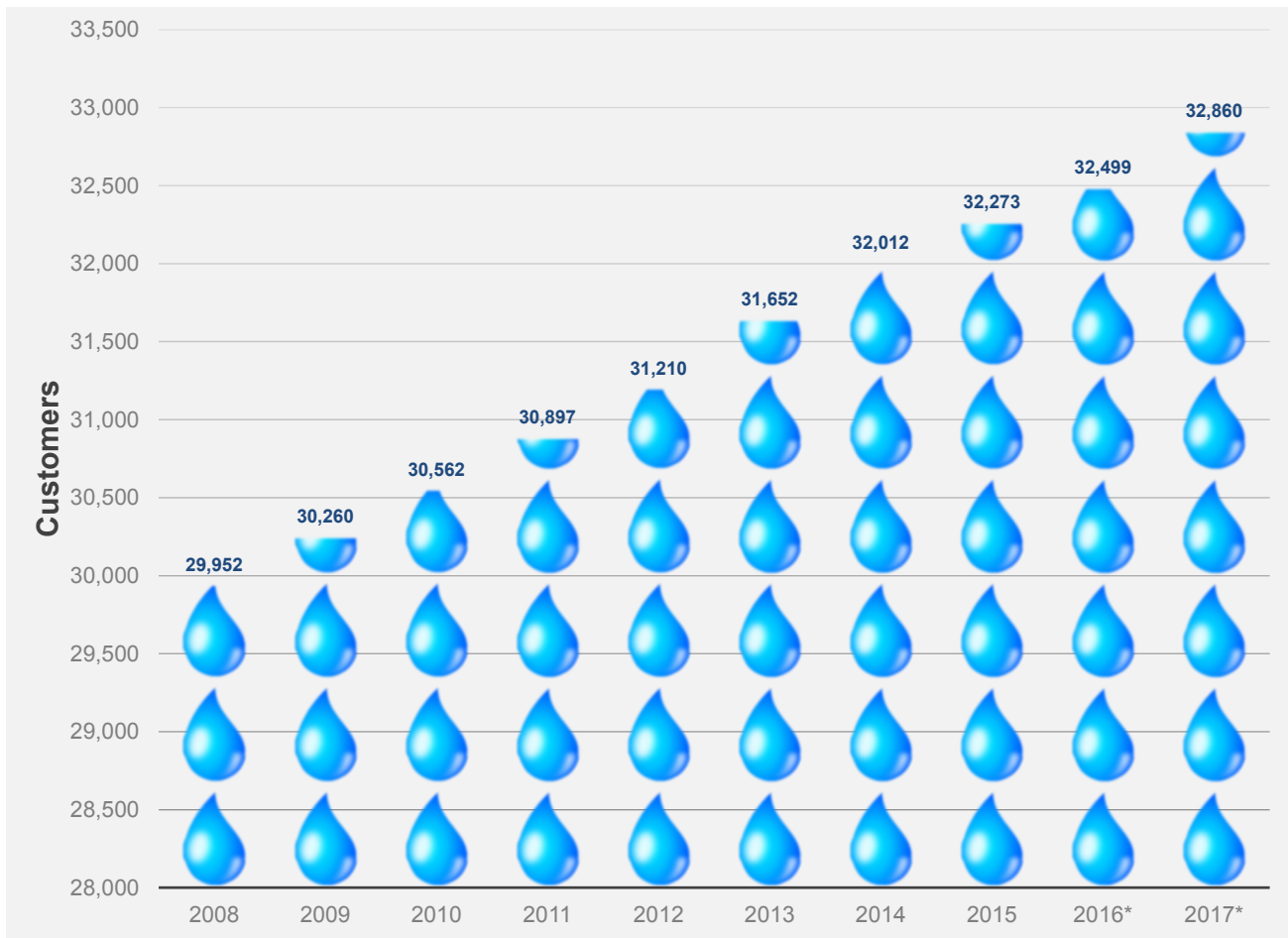
PARCELS



Tax Year	Residential	Multi-family	Commercial	Total Parcels
2010	25,234	810	1,073	27,117
2011	25,804	916	1,113	27,833
2012	25,991	924	1,180	28,095
2013	26,253	926	1,287	28,466
2014	26,479	913	1,317	28,709
2015	26,761	933	1,366	29,060
2016*	27,086	933	1,518	29,537

* Projected

UTILITY CUSTOMERS



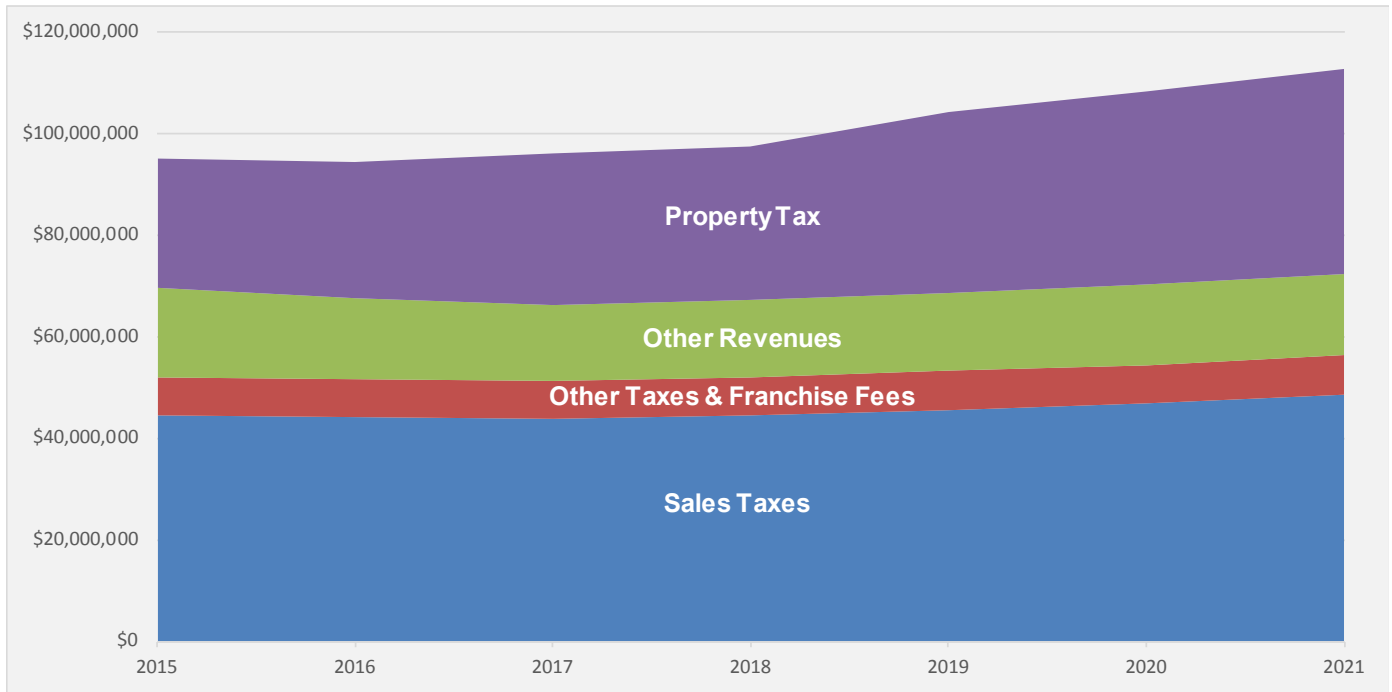
<u>Year</u>	<u>Utility Billing Customers</u>	<u>Percent of Change</u>
2008	29,952	1.03%
2009	30,260	1.03%
2010	30,562	1.00%
2011	30,897	1.10%
2012	31,210	1.01%
2013	31,652	1.42%
2014	32,012	1.14%
2015	32,273	0.82%
2016*	32,499	0.70%
2017*	32,860	1.11%
10-Year Growth	2,908	9.71%

* Projected



5 - YEAR GENERAL FUND FORECAST

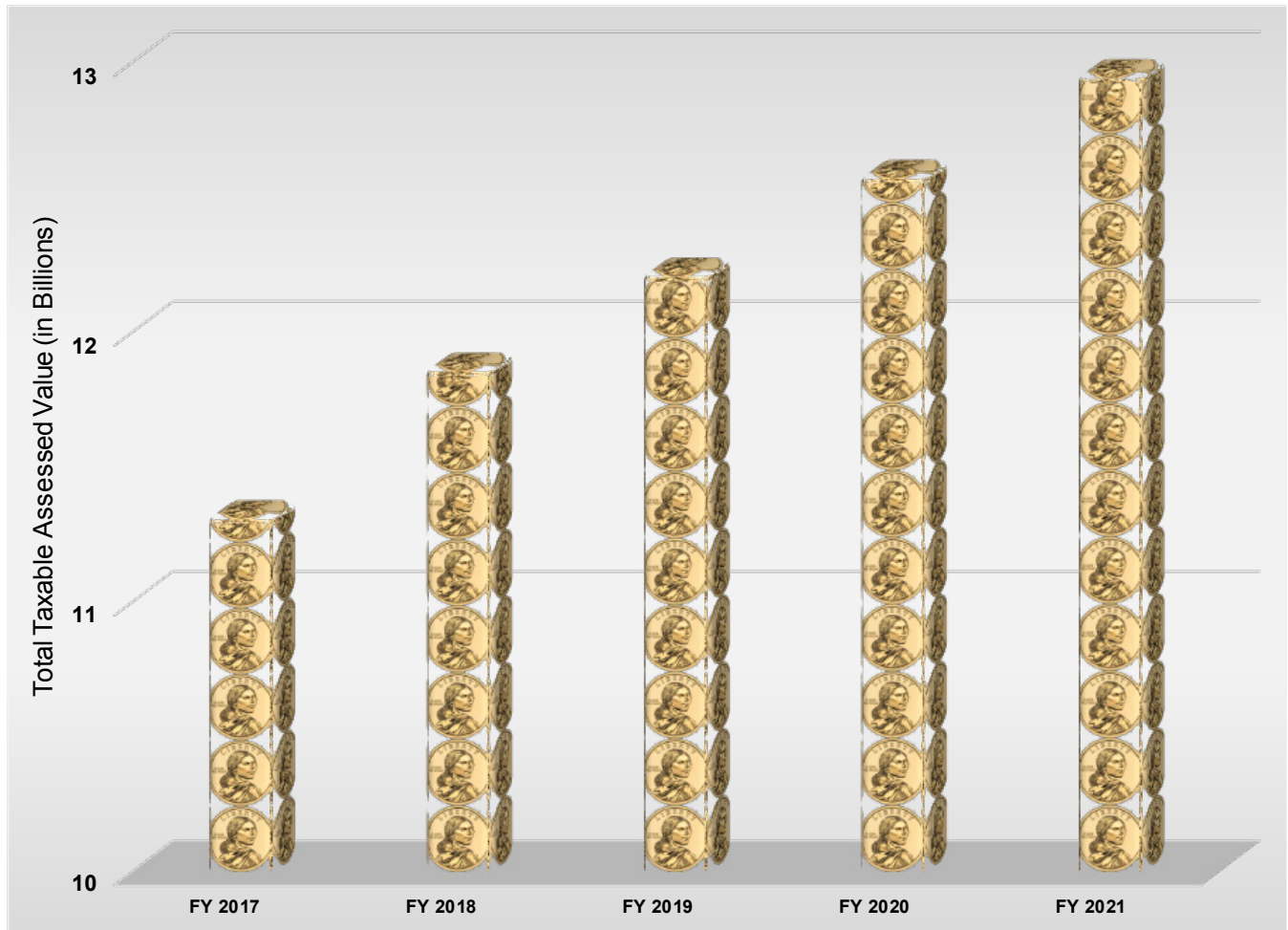
5-YEAR REVENUE PROJECTIONS



Revenue Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Sales Tax	\$44,456,908	\$44,228,805	\$43,892,000	\$44,642,000	\$45,683,376	\$46,863,545	\$48,593,926
Other Taxes & Franchise Fees	7,587,771	7,411,000	7,428,000	7,502,280	7,577,303	7,653,076	7,729,607
Other Revenues*	17,574,327	15,793,370	14,818,800	15,049,856	15,384,576	15,643,720	15,908,265
Property Tax	25,416,408	27,028,000	30,050,000	30,450,000	35,614,963	38,079,529	40,473,613
Total General Fund Revenues	\$95,035,414	\$94,461,175	\$96,188,800	\$97,644,136	\$104,260,218	\$108,239,870	\$112,705,411

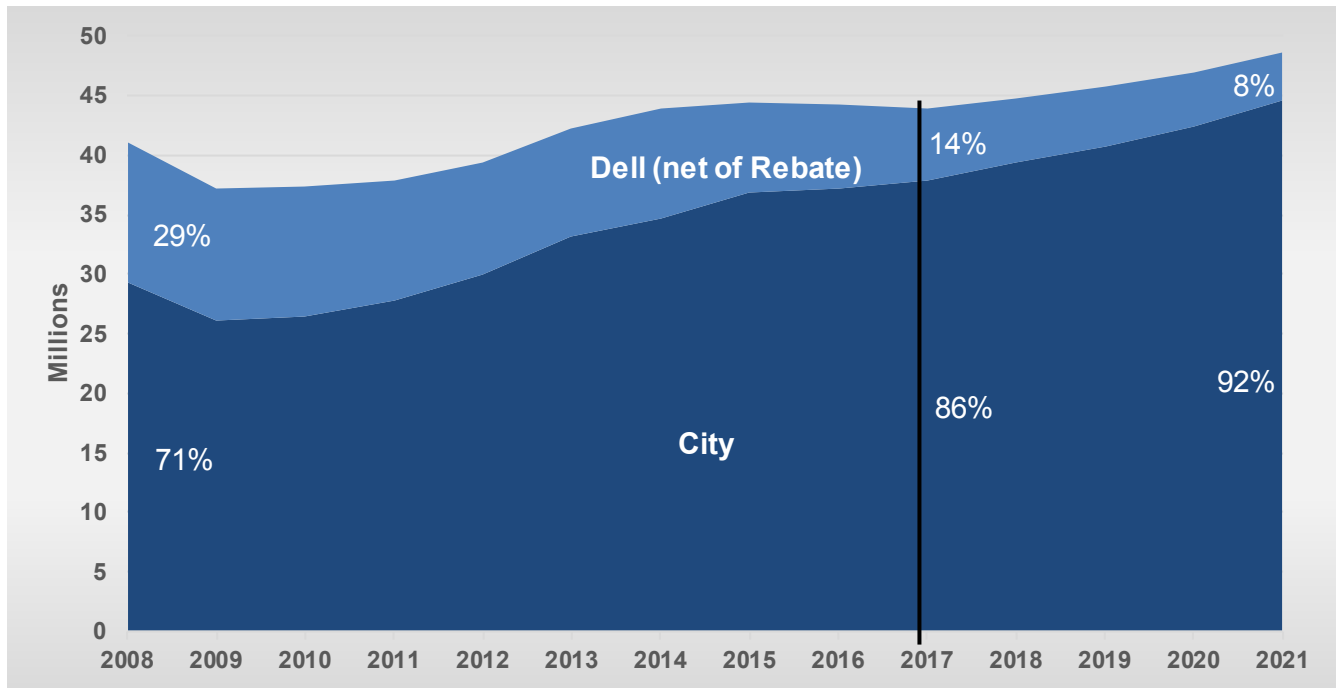
* FY 2015 Other Revenues includes a one time master development fee from TeraVista of \$670,000, Red Light Camera revenues of \$695,000, and large one-time subdivision MUD development fees for Parkside at Mayfield Ranch that is causing the Other Revenues total to be higher than FY 2016 projected actuals.

5 YEAR PROPERTY TAX PROJECTIONS



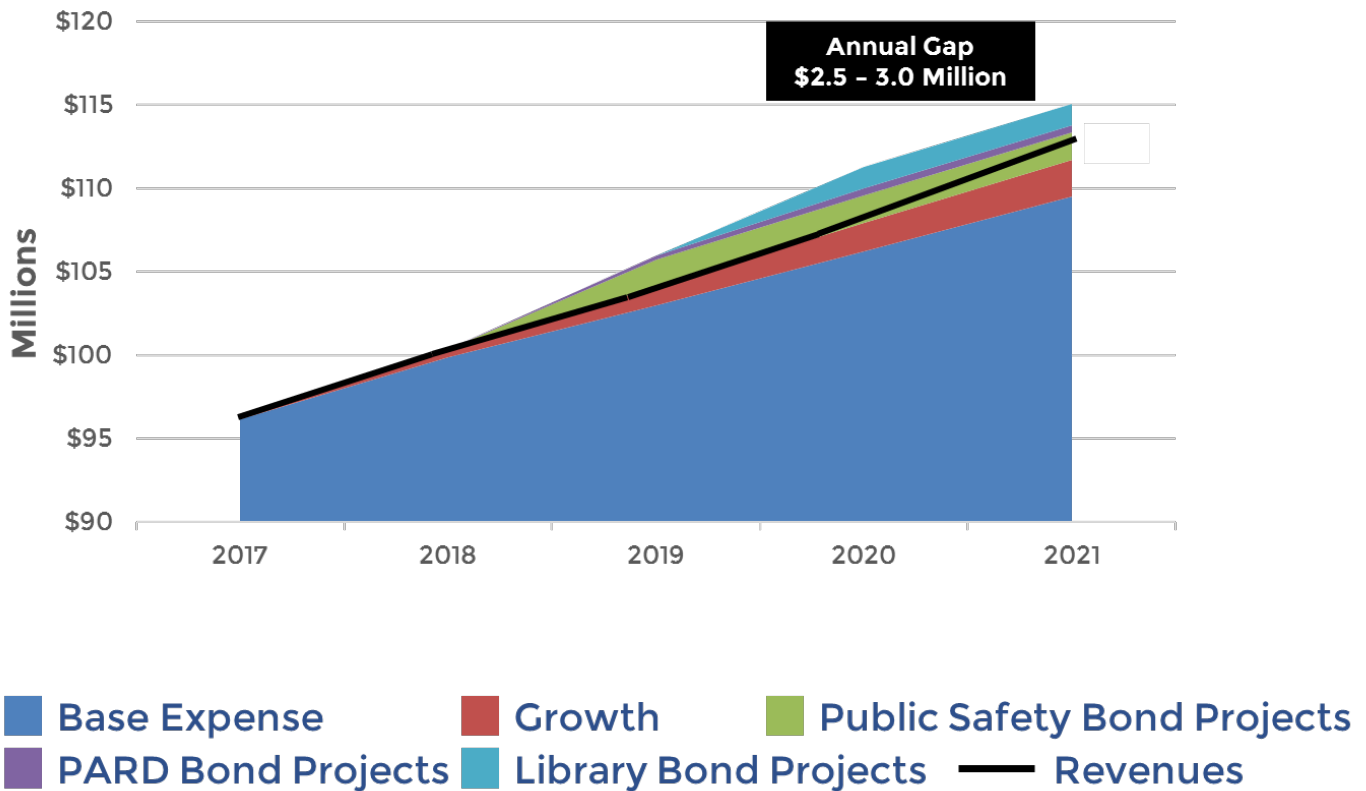
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Taxable Assessed Value	\$11,167,662,052	\$11,726,045,155	\$12,077,826,509	\$12,440,161,305	\$12,813,366,144
New Property	161,540,512	150,000,000	150,000,000	150,000,000	150,000,000
Total Taxable AV	11,329,202,564	11,876,045,155	12,227,826,509	12,590,161,305	12,963,366,144
GF Property Tax Revenues	30,050,000	33,152,118	35,614,963	38,079,529	40,473,613
Assumptions	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Taxable Assessed Value	7.6%	5.0%	3.0%	3.0%	3.0%
Estimated Tax Rate	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Assumes growth and new projects	0.41465	0.43755	0.45640	0.46227	0.46867

5-YEAR SALES TAX PROJECTIONS



Year	Dell (net of Rebate)	City	Total GF Sales Tax
2008	11,796,969	29,251,202	41,048,171
2009	10,919,426	26,181,131	37,100,557
2010	10,818,148	26,449,940	37,268,088
2011	9,977,032	27,807,269	37,784,301
2012	9,549,499	29,893,933	39,443,432
2013	9,110,853	33,167,424	42,278,277
2014	9,294,555	34,631,885	43,926,440
2015	7,542,157	36,914,751	44,456,908
2016	7,108,920	37,119,885	44,228,805
2017	6,076,980	37,815,020	43,892,000
2018	5,469,282	39,346,666	44,815,948
2019	4,922,354	40,761,022	45,683,376
2020	4,430,118	42,433,427	46,863,545
2021	3,987,107	44,606,819	48,593,926

5-YEAR EXPENSE PROJECTIONS



Category	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Base Expense	\$96,177,435	\$99,923,556	\$103,008,353	\$106,219,768	\$109,510,625
Growth	0	460,572	1,118,376	1,730,054	2,206,513
Public Safety Bond Projects	0	0	1,621,584	1,621,584	1,621,584
PARD Bond Projects	0	0	266,820	428,820	428,820
Library Bond Projects	0	0	0	1,291,903	1,291,903
Total Expense	\$96,177,435	\$100,384,128	\$106,015,133	\$111,292,129	\$115,059,445
Total Revenues	\$96,188,800	\$100,601,052	\$104,260,218	\$108,239,869	\$112,705,411
Surplus/(Gap)	\$11,365	\$216,924	(\$1,754,915)	(\$3,052,260)	(\$2,354,034)
Surplus/(Gap) % of Revenue	0.0%	0.2%	-1.7%	-2.8%	-2.1%

The potential gap identified in 2019-2021 is just 2.1% of total projected revenues. With this identified, a collaborative, strategic effort among staff and council will begin to ensure future pressures are mitigated or avoided.

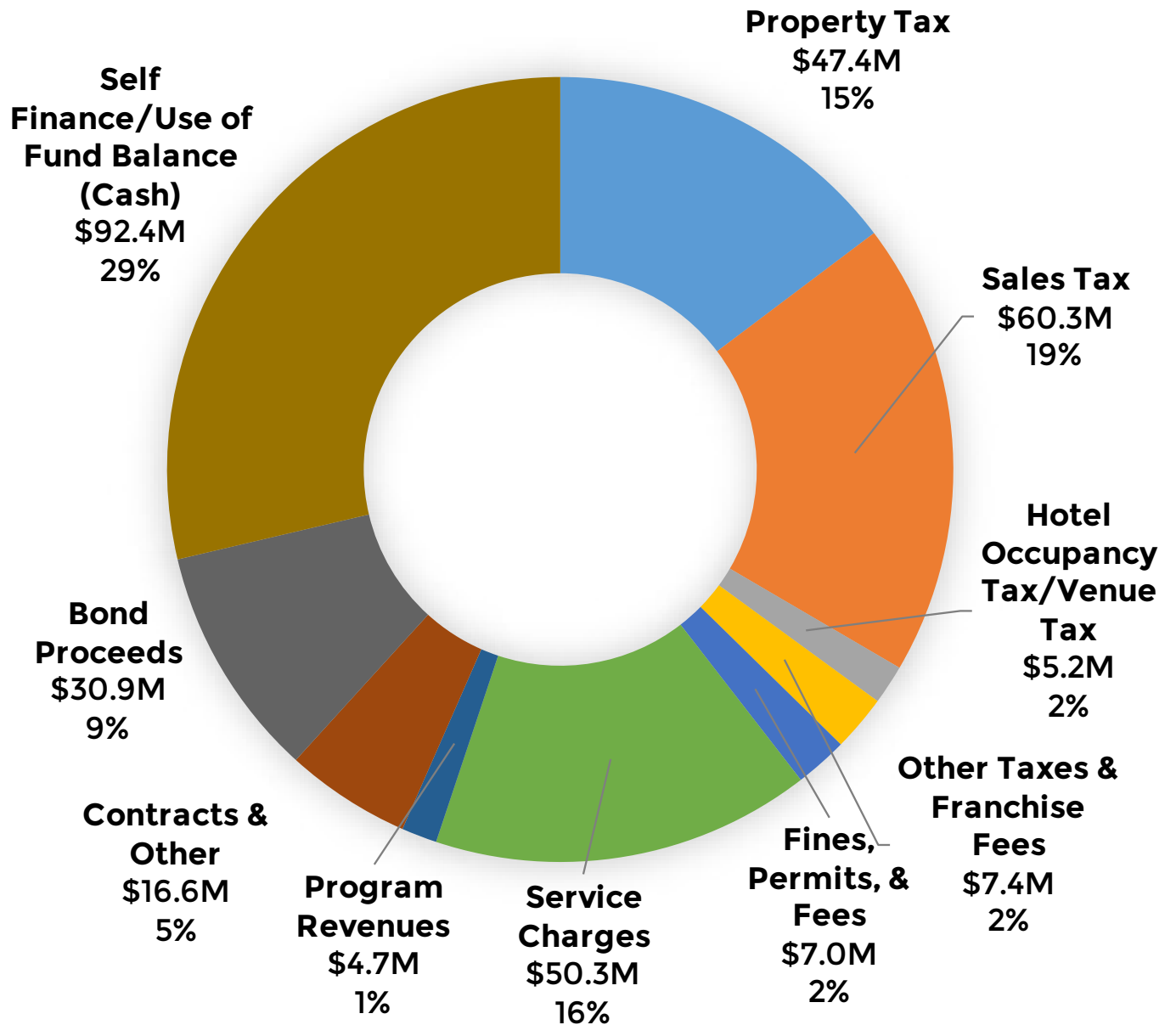


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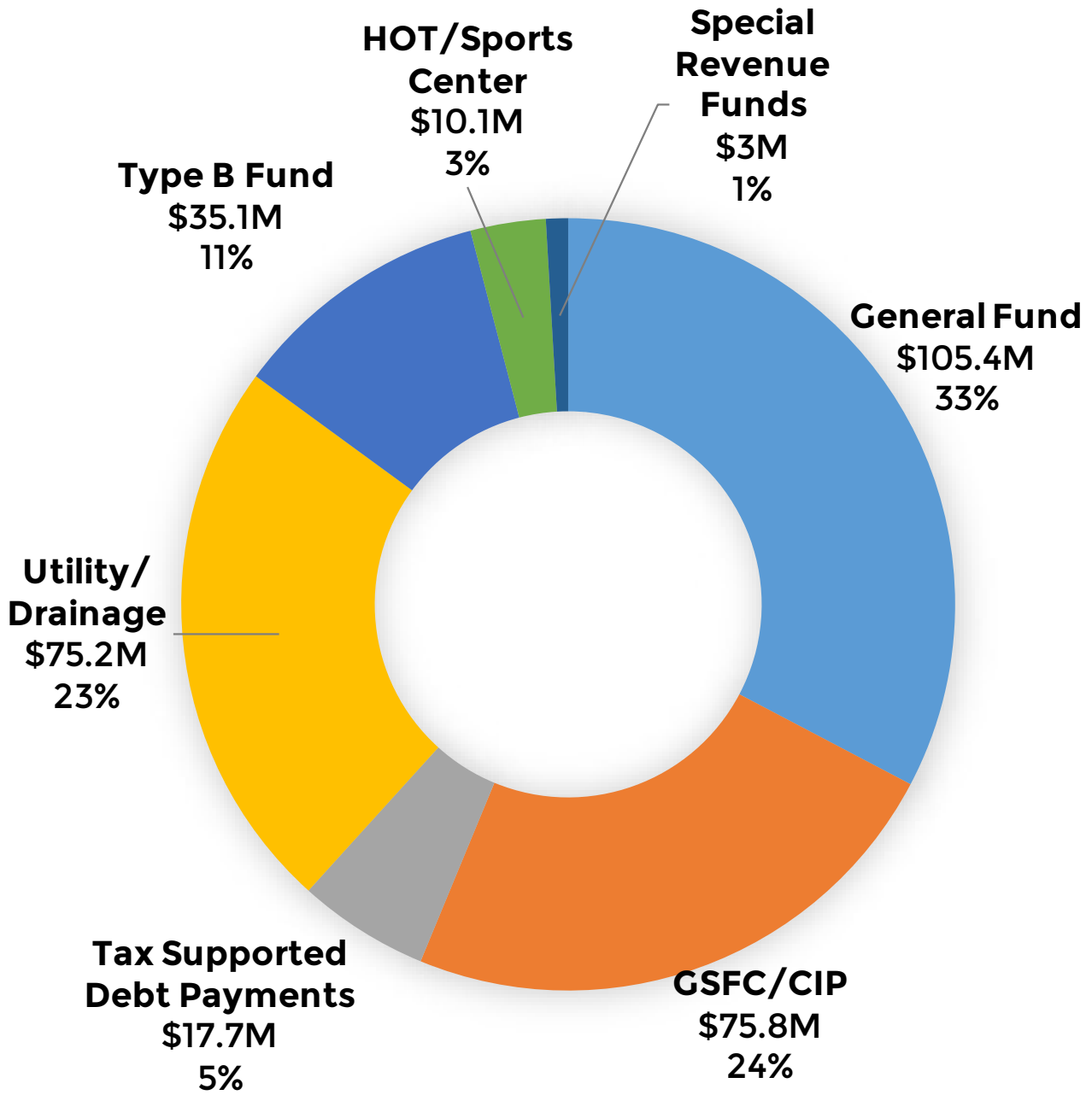
ALL FUNDS SUMMARY BY SOURCE

\$322.3 MILLION



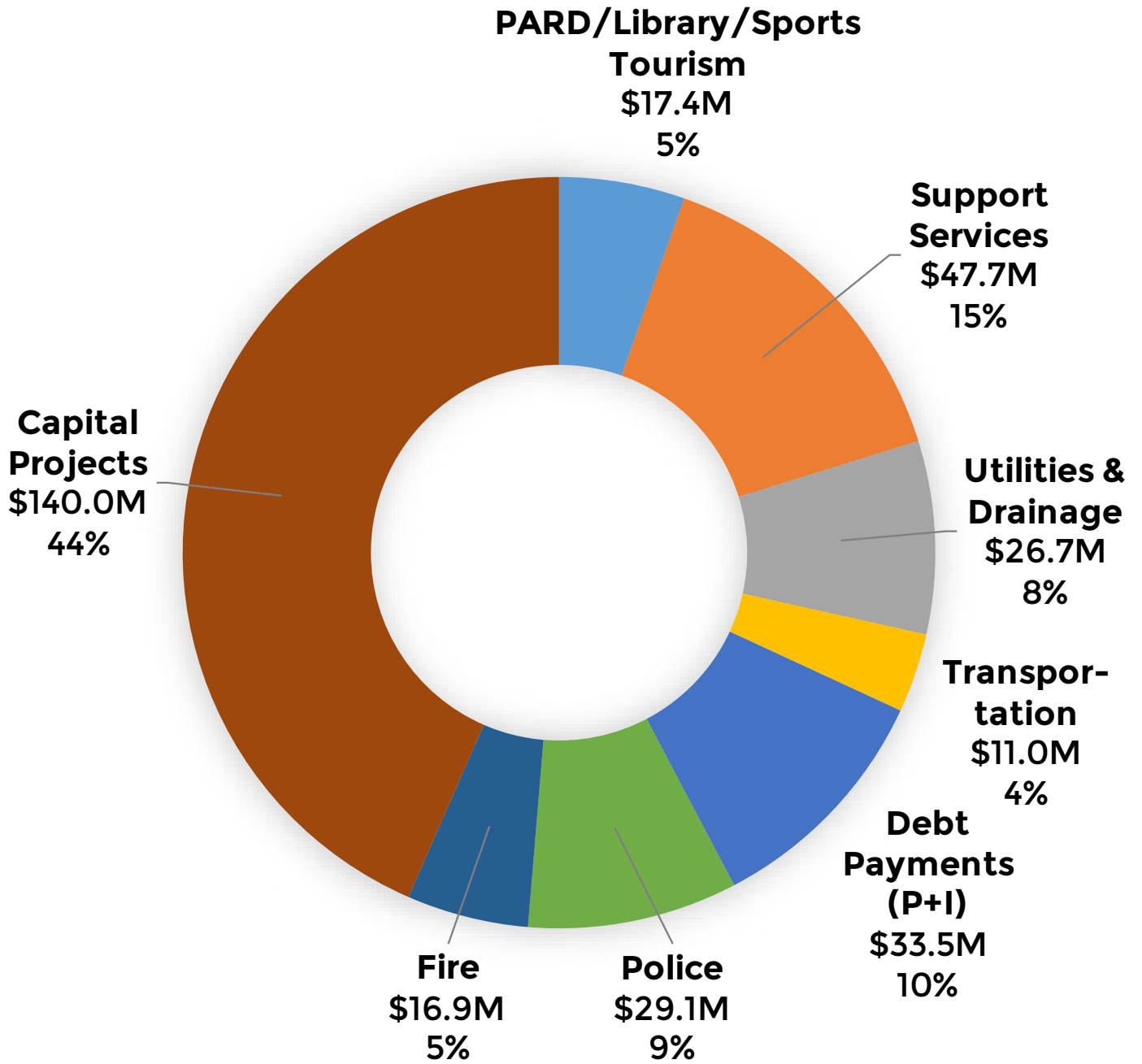
ALL FUNDS SUMMARY BY FUND

\$322.3 MILLION



ALL FUNDS SUMMARY BY USE

\$322.3 MILLION



ALL FUNDS SCHEDULE

	Total Budget	General Fund	General Capital Projects & Equipment	Debt Service Fund	Utility Fund	Drainage Fund	Type B Fund	HOT Fund	Sports Center Fund	Special Revenue Funds
Estimated Fund Balance/Working Capital (1)	\$276,190,057	\$49,374,486	\$83,021,473	\$515,659	\$83,676,159	\$13,382,086	\$34,301,302	\$6,672,657	\$3,314,673	\$1,931,562
Revenues & Sources										
Property Tax	47,412,000	30,050,000		17,362,000						
Sales Tax	60,325,333	43,892,000			16,433,333			4,100,000	1,110,000	
Hotel Occupancy Tax	5,210,000									
Other Taxes & Franchise Fees	7,428,000									275,000
Licenses, Permits, & Fees	5,751,100	1,226,100		4,250,000						
Service Charges	50,270,864	1,428,000		45,468,676	3,384,188			140,000	1,030,000	274,808
Program Revenues	4,698,808	3,254,000								242,000
Fines & Forfeitures	1,232,000	990,000								242,000
Investment & Miscellaneous	13,597,625	4,564,900	520,907	4,000	2,795,999	850,000	4,255,084	10,000	54,000	544,735
Bond Proceeds	30,875,000		30,875,000							
Capital Lease	3,052,000		3,052,000							
Transfers In	14,116,000	3,355,800	9,250,000	310,200						1,200,000
Total Revenues	243,968,730	96,188,800	43,697,907	17,676,200	52,504,675	4,234,188	20,686,417	4,250,000	2,194,000	2,536,543
Expenditures & Uses										
Administration	3,795,889	1,864,562					934,200	345,000		652,077
Communications	644,924	644,924								
Finance	5,862,510	3,351,957			2,074,150					436,403
Fire	16,851,726	16,851,726								
Fiscal Support	8,971,044	6,435,361			1,517,550		1,018,133			
General Services	3,995,693	3,995,693								
Human Resources	1,262,041	1,262,041								
Information Technology	4,241,251	4,241,251								
Legal Services	1,275,000	1,275,000								
Library	2,687,310	2,687,310								17,034
Parks & Recreation	11,910,941	10,950,434								960,507
Planning & Development	3,404,687	3,404,687								
Police	29,083,628	28,550,992								532,636
Recycling	144,420	144,420						1,199,097	1,593,117	
Sports Management & Tourism	2,792,214						800,000			
Transportation	10,984,110	10,184,110			24,678,434	2,065,584				
Utilities & Drainage	26,744,018				10,147,500	577,332	4,020,199	702,237	373,480	
Debt Service	33,484,915			17,664,167	3,151,800	204,000		850,000		
Transfers Out	14,116,000	9,600,000								310,200
Proposed Uses - General SFC	7,068,900		7,068,900							
GSFC - Designated, not yet spent	19,844,192	19,844,192								
Fleet Replacement	4,034,016	3,052,000			670,016	312,000				
Capital Improvement Projects	109,085,571	45,825,835			20,794,700	9,050,000	28,281,536	4,970,000	100,000	63,500
Total Expenditures	322,284,950	105,427,434	75,790,927	17,664,167	63,034,150	12,208,916	35,054,068	8,066,334	2,066,597	2,972,357
Net Revenues	(78,316,220)	(9,238,634)	(32,093,020)	12,033	(10,529,475)	(7,974,728)	(14,367,651)	(3,816,334)	127,403	(435,814)
Less Reservations										
Contingency	52,491,822	31,738,553			13,906,019	789,896	5,025,249	473,525	423,279	135,301
Concentration Risk Fund	6,100,000	6,100,000								
Debt Reserves	1,365,692			527,692				838,000		
Bond Proceeds (2)	47,164,655		47,164,655							
Designations - Projects (2)	9,701,113									
Total Reservations	116,823,282	37,838,553	47,164,655	527,692	13,906,019	789,896	10,865,915	1,311,525	2,500,000	1,360,447
Available Ending Fund Balance/Working Capital	\$81,050,555	\$2,297,299	\$3,763,798	\$0	\$59,240,665	\$4,617,462	\$9,067,736	\$1,544,798	\$518,797	\$0

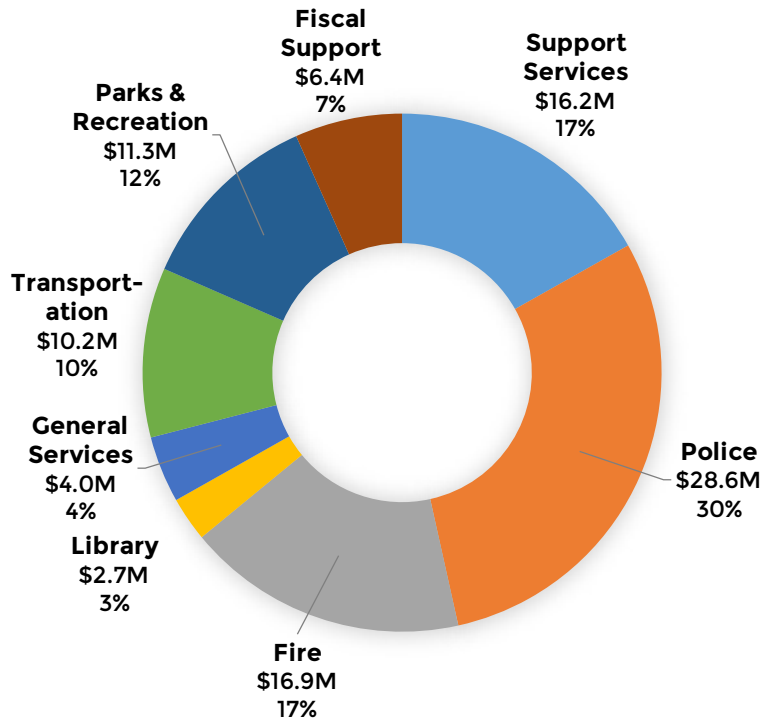
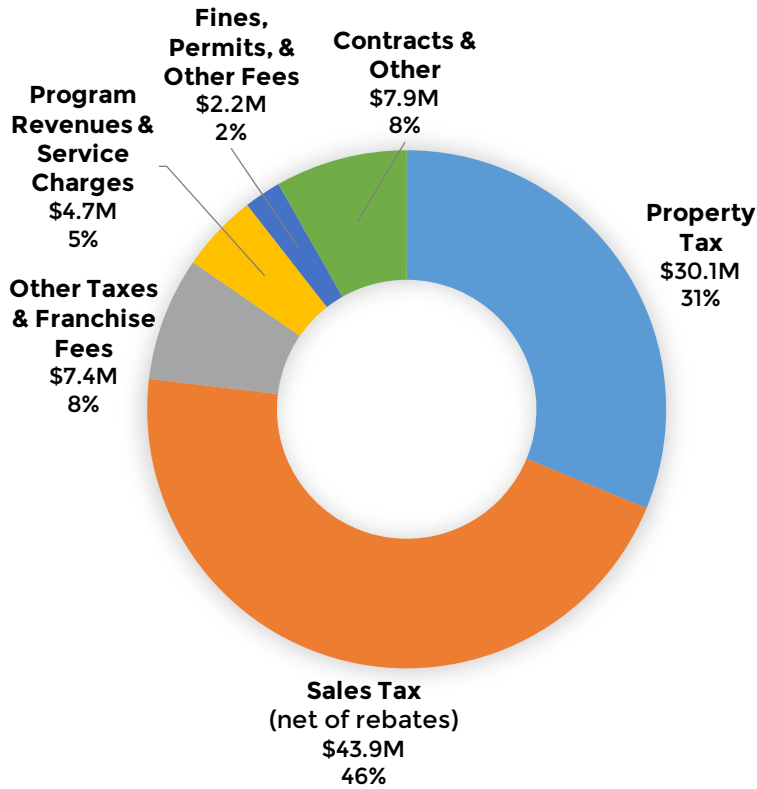
1 - \$53,850,000 of this estimated beginning fund balance/working capital is reserved for Contingency or for Debt Reserves.

2 - Designated for future projects



GENERAL FUND

GENERAL FUND REVENUES & EXPENSES



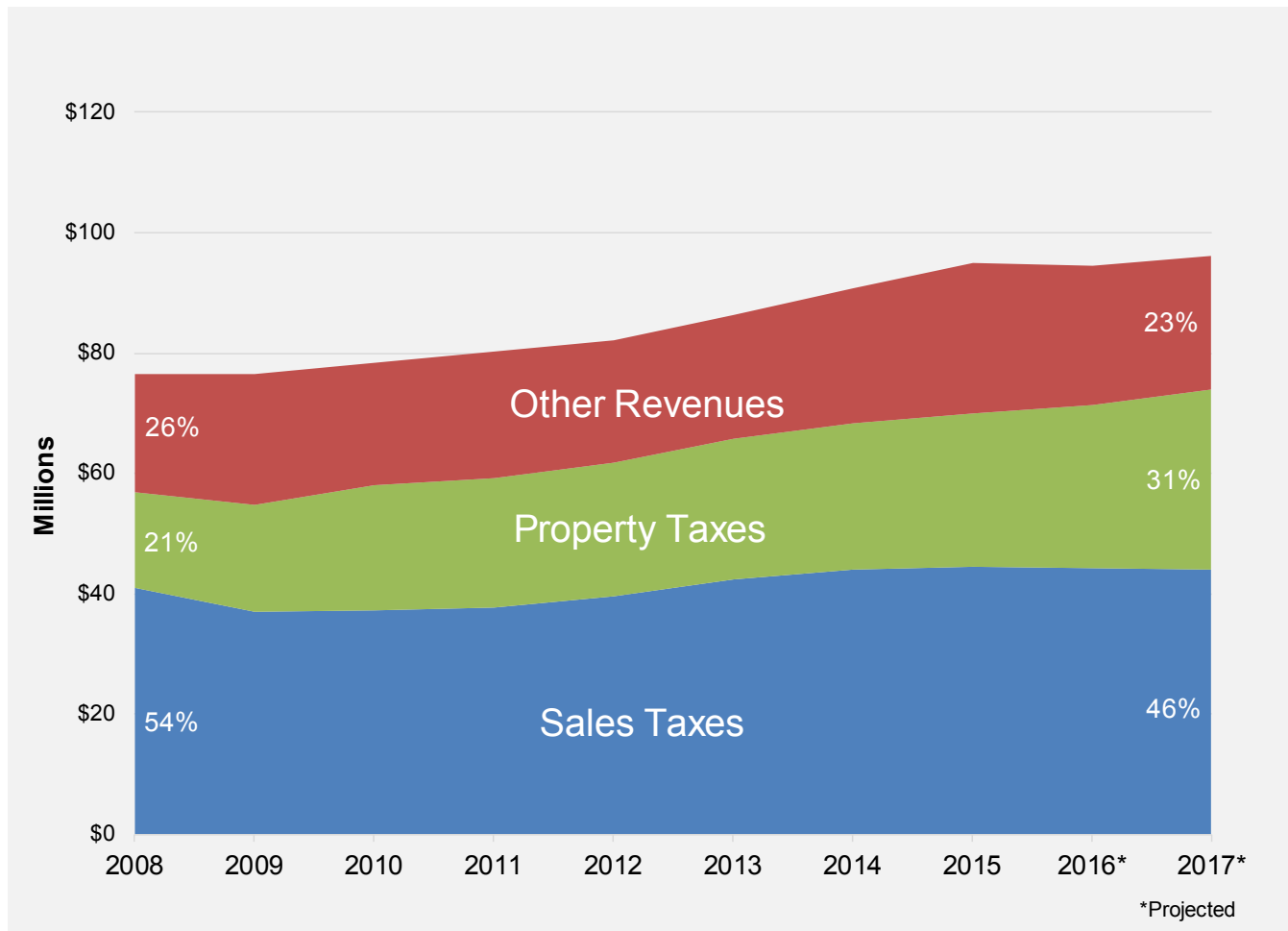
GENERAL FUND SCHEDULE

	14/15 Actual	15/16 Budget	15/16 Projected Actual	16/17 Proposed Budget	17/18 Estimated Budget
Beginning Fund Balance/Working Capital	\$39,123,636	\$37,181,347	\$50,708,210	\$49,374,486	\$40,135,852
Revenues					
Property Tax	\$25,416,408	\$26,550,000	\$27,028,000	\$30,050,000	\$30,450,000
Sales Tax	50,715,636	48,445,000	49,900,000	49,400,000	49,800,000
Sales Tax Rebates (All)	-6,258,728	-5,671,195	-5,671,195	-5,508,000	-5,158,000
Other Taxes & Franchise Fees	7,587,771	7,466,000	7,411,000	7,428,000	7,502,780
Licenses, Permits & Fees	1,648,274	975,910	1,500,600	1,226,100	1,238,361
Service Charges	1,473,101	1,428,000	1,413,000	1,428,000	1,442,280
Program Revenues	2,772,209	2,994,000	3,105,210	3,254,000	3,335,350
Fines & Forfeitures	2,021,086	1,954,000	1,252,000	990,000	999,900
Investment & Miscellaneous	5,042,167	4,374,260	5,232,560	4,564,900	4,610,549
Transfers In (14/15 incl \$1.3m in Capital Lease)	4,617,490	3,290,000	3,290,000	3,355,800	3,422,916
Total Revenues	\$95,035,414	\$91,805,975	\$94,461,175	\$96,188,800	\$97,644,136
Expenses					
Administration	\$2,270,662	\$2,618,856	\$2,575,245	\$1,864,562	\$1,911,161
Communications	0	0	0	644,924	664,272
Finance	2,984,775	3,223,726	3,159,912	3,351,957	3,500,051
Fire	16,034,129	16,587,115	16,571,237	16,851,726	17,159,419
Fiscal Support	2,762,604	4,318,142	3,820,832	6,785,361	6,837,975
General Services	3,375,581	3,667,817	3,581,179	3,995,693	4,010,360
Human Resources	1,118,355	1,204,682	1,195,740	1,262,041	1,291,195
Information Technology	3,829,870	4,238,243	4,175,545	4,241,251	4,357,616
Legal Services	1,011,980	1,275,000	1,275,000	1,275,000	1,287,750
Library	2,524,581	2,591,584	2,588,402	2,670,276	2,736,239
Parks & Recreation	10,316,823	11,005,768	10,680,441	10,950,434	11,300,577
Planning & Development	2,946,550	3,108,816	3,086,462	3,404,687	3,357,671
Police	26,731,235	28,389,499	26,415,824	28,550,992	28,849,005
Recycling	142,021	141,032	136,832	144,420	147,305
Transportation	7,331,550	9,355,256	9,282,248	10,184,110	9,889,835
Total Expenses	\$83,380,716	\$91,725,536	\$88,544,899	\$96,177,434	\$97,300,431
Net Revenue	\$11,654,698	\$80,439	\$5,916,276	\$11,366	\$343,705
Transfers					
Repair and Replacement (Buckets)			2,250,000	2,250,000	2,250,000
Transportation 14-15			1,500,000		
GSFC Sweep for PY balance			3,500,000	7,000,000	
Total Transfers	70,124	0	7,250,000	9,250,000	2,250,000
Adjusted Ending Fund Balance	50,708,210	37,261,786	49,374,486	40,135,852	38,229,557
Reservations					
Contingency Reserves (33% of expenses + new spending)	30,100,000	30,162,631	30,162,631	31,738,553	32,109,142
Concentration Risk Fund	7,000,000	7,000,000	7,000,000	6,100,000	5,500,000
Adjusted Ending Fund Balance	13,608,210	99,155	12,211,855	2,297,299	620,415
Contingency Reserves % of Operating Expense				33.00%	33.00%
Concentration Risk Fund % of Operating Expense				6.34%	5.65%
Total Reservations % of Operating Expense				39.34%	38.65%

Schedule Includes:

Public Safety Salary money set aside to fully fund contract obligations (\$759,000)
 General Government Salary money for merit, market, or other adjustments (\$895,000)
 10% Increase for Health Insurance
 \$350,000 transfer out to Multipurpose Field Complex Fund

GENERAL FUND REVENUES BY MAJOR CATEGORY



Year	Property Taxes	Sales Taxes ¹	Other Revenues ²	Total Revenue
2008	\$15,796,417	\$41,048,171	\$19,738,547	\$76,583,135
2009	17,714,701	37,100,557	21,779,287	76,594,545
2010	20,826,670	37,268,088	20,192,125	78,286,883
2011	21,457,249	37,784,301	20,965,413	80,206,963
2012	22,248,742	39,443,432	20,380,583	82,072,757
2013	23,493,510	42,278,277	20,612,670	86,384,457
2014	24,330,110	43,926,440	22,501,741	90,758,291
2015	25,416,408	44,456,908	25,162,098	95,035,414
2016*	27,028,000	44,228,805	23,204,370	94,461,175
2017*	30,050,000	43,892,000	22,246,800	96,188,800

*Projected amounts

1 - Sales tax presented net of rebates

2 -Other revenues include: franchise, bingo tax, mixed drink tax, licenses, permits, fees, fines, forfeitures, inter-governmental, & other

GENERAL FUND REVENUES BY DETAILED CATEGORY

Revenues	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Projected	2016-17 Proposed
Property Tax	\$23,407,919	\$24,241,012	\$25,416,408	\$27,028,000	\$30,050,000
Sales Tax	42,278,277	43,926,440	44,456,908	44,228,805	43,892,000
Bingo/Mixed Drink Tax	347,846	477,606	515,777	476,000	488,000
Franchise Fees	6,350,633	6,694,566	6,991,328	6,845,000	6,865,000
Building Permits/Inspections	739,312	494,182	1,129,239 A	1,137,500	872,000
Other Permits	54,342	43,788	54,944	42,000	40,000
Garbage	1,301,463	1,314,845	1,345,951	1,330,000	1,345,000
Fire Protection Fees	1,252,026	1,444,605	1,685,907	1,839,900	1,886,000
Police Reimbursements	388,697	800,725	909,018	1,372,570	1,410,000
Recreation Fees	2,508,903	2,481,069	2,486,062	2,755,000	2,864,000
Library Fees	180,812	194,507	168,581	115,000	115,000
Filing/Other Fees	309,666	310,310	391,215	315,000	310,000
Fines & Costs	2,482,648	2,266,821	1,817,319	1,170,000	906,000
Rentals	179,277	168,697	324,508	264,000	314,000
Grants	147,316	280,076	135,464	74,000	65,000
Interest	195,687	203,406	265,991	301,000	300,000
Capital Lease Proceeds	445,980	727,699	1,327,490	0 B	0
Administrative Allocations	2,832,850	2,930,783	3,290,000	3,290,000	3,355,800
Other	980,812	1,757,152	2,323,301	1,877,400	1,111,000
Total Revenues	\$86,384,466	\$90,758,291	\$95,035,412	\$94,461,175	\$96,188,800

Notes:

A - The large increase in Building Permits/Inspections from 2013-14 Actuals to 2014-15 Actuals was because of an uptick in Subdivision Development Fee revenues. Parkside at Mayfield Ranch and other smaller neighborhood fees were received in FY 2015.

B - Capital Lease proceeds were moved to the Capital Projects Fund as part of the FY 2015/16 budget process.

GENERAL FUND REVENUE HIGHLIGHTS

PROPERTY TAX:

Revenues higher in FY 2016/17 primarily due to the recommended rate and new program requests. See further discussion of property tax rates and valuations under TAB E – Property Valuations & Taxes.

SALES TAX:

Sales tax revenues reflect 1.5% of the 2.0% local option taxes collected by the City. New for FY 2016/17 sales tax amounts are now reported as net of any rebates. The rebates have been moved to a contra revenue account which simplifies the presentation of the associated revenues and expenditures. Retail and other sectors continue to grow at a healthy rate but Dell sales tax receipts are projected to decline by 15% for FY 2016/17.

FRANCHISE FEES:

Fees collected from electricity, gas, and telecommunications grow modestly with the general population growth. These fees are based on gross revenues; therefore, mild weather can reduce fees received from electric and gas providers.

BUILDING PERMITS/INSPECTIONS:

These include planning and development related revenues. Large subdivisions or commercial site permits can create one time higher than average collections which happened in FY 2014/15 and FY 2015/16. To mitigate the impact of these one-time fees budget staff uses average collections when forecasting future revenues.

GARBAGE:

Revenues reflect the net fee from Round Rock Refuse. Average residential customers pay \$17.61 per month with the City retaining \$3.38 or 19.2%.

FIRE PROTECTION FEES:

These are primarily revenues received from Emergency Service District #9 to reimburse the City for providing fire protection services within that district.

POLICE REIMBURSEMENTS:

This includes overtime reimbursements and the School Resource Officer reimbursements from RRISD. The reimbursements increased substantially in FY 2015/16 due to the SRO positions being fully staffed for the entire fiscal year.

RECREATION FEES:

These are program revenues for all PARD programs, rentals, leagues, and the Clay Madsen Recreation Center.

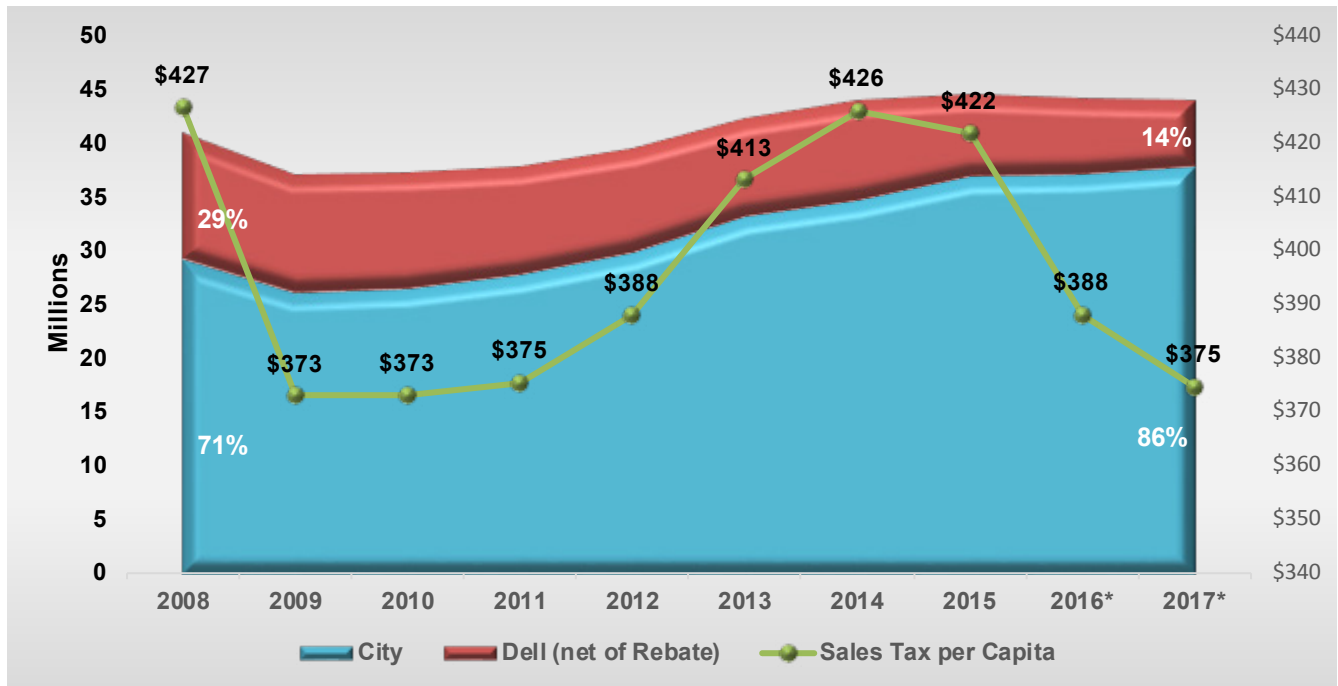
ADMINISTRATIVE ALLOCATIONS:

The Utilities Fund, Drainage Fund, and Type B Fund reimburse the General Fund for their allocated share of administrative support costs. The cost allocations are reviewed annually and are based on generally accepted cost allocation methodology.

OTHER:

This category includes sale of assets, insurance reimbursements, and other miscellaneous small revenue categories.

SALES TAX REVIEW



Year	Dell (net of Rebate)	Net Dell %	Dell (net of Rebate) per capita	Other Businesses	City %	Other Business per capita	Total GF Sales Tax	Total Sales Tax per Capita
2008	\$11,796,969	29%	\$123	\$29,251,202	71%	\$304	\$41,048,171	\$427
2009	10,919,426	29%	110	26,181,131	71%	263	37,100,557	373
2010	10,818,148	29%	108	26,449,940	71%	265	37,268,088	373
2011	9,977,032	26%	99	27,807,269	74%	276	37,784,301	375
2012	9,549,499	24%	94	29,893,933	76%	294	39,443,432	388
2013	9,110,853	22%	89	33,167,424	78%	324	42,278,277	413
2014	9,294,555	21%	90	34,631,885	79%	336	43,926,440	426
2015	7,542,157	17%	72	36,914,751	83%	350	44,456,908	422
2016*	7,108,920	16%	62	37,119,885	84%	326	44,228,805	388
2017*	6,076,980	14%	52	37,815,020	86%	323	43,892,000	375

*Projected

GENERAL FUND RECONCILEMENT

Department	FY16 Revised Budget	1 Reorg/ Deductions	2 Scheduled Line Items	Adjusted Base	New Programs & Additional Line Items	Proposed FY17 Budget	% Change
Administration	\$ 2,618,856	(769,401)	(11,713)	\$ 1,837,742	\$ 15,000	\$ 1,852,742	-29.3%
Communications	-	644,924	-	644,924	11,820	656,744	
Finance	3,223,726	-	128,231	3,351,957	-	3,351,957	4.0%
Fire	16,587,115	-	18,739	16,605,854	245,872	16,851,726	1.6%
Fiscal Support & Legal Services	5,593,142	-	2,467,219	8,060,361	-	8,060,361	44.1%
General Services	3,667,817	-	197,581	3,865,398	130,295	3,995,693	8.9%
Human Resources	1,204,682	-	38,459	1,243,141	18,900	1,262,041	4.8%
Information Technology	4,238,243	-	3,008	4,241,251	-	4,241,251	0.1%
Library	2,591,584	-	45,692	2,637,276	33,000	2,670,276	3.0%
Parks & Recreation	11,005,768	-	(80,334)	10,925,434	25,000	10,950,434	-0.5%
Planning & Development Service	3,108,816	-	108,637	3,217,453	187,234	3,404,687	9.5%
Police	28,389,499	-	(447,756)	27,941,743	609,249	28,550,992	0.6%
Recycling	141,032	-	388	141,420	3,000	144,420	2.4%
Transportation	9,355,256	-	342,033	9,697,289	486,821	10,184,110	8.9%
TOTAL	\$ 91,725,536	\$ (124,477)	\$ 2,810,184	\$ 94,411,243	\$ 1,766,191	\$ 96,177,434	4.9%

1 - Admin reorg moved Arts (\$124,477) to HOT Fund and Communications (\$644,924) to new department in General Fund.

2 - Salary and Scheduled Line Item Adjustments

Health Insurance Increase	629,000
Public Safety Salary Adjustments	759,000
Non Public Safety Salary Adjustments	895,000
Miscellaneous	527,184
	<u>2,810,184</u>



OTHER FUNDS

UTILITIES FUND SCHEDULE

	14/15 Actual	15/16 Budget	15/16 Projected Actual	16/17 Adopted Budget	17/18 Estimated Budget
Beginning Fund Balance/Working Capital	86,288,071	81,708,098	89,810,445	83,676,159	73,146,684
Revenues					
Water Service	21,548,974	22,415,755	22,415,755	25,556,006	26,802,799
Water Related Charges	1,467,870	1,493,114	1,493,114	1,488,010	1,545,583
Sewer Service	15,866,713	16,214,254	16,214,254	16,511,660	17,090,126
Sewer Service - BCRWWS	1,478,646	1,640,000	1,640,000	1,640,000	1,640,000
Sewer Related Charges	295,784	273,000	273,000	263,000	263,000
Other Charges	1,860,340	1,334,500	1,344,500	1,658,999	1,658,999
Impact Fees	7,933,508	4,250,000	6,200,000	4,250,000	4,250,000
Investment, Donations & Other Misc	965,771	100,000	143,985	1,137,000	100,000
Total Revenues	51,417,606	47,720,623	49,724,608	52,504,675	53,350,507
Expenses					
Utility Billings & Collection	1,588,391	1,995,962	1,960,886	2,074,150	2,094,892
Fiscal Support Services	781,560	1,148,850	1,082,850	1,517,550	1,532,726
Utility Administration	1,030,104	1,919,623	1,841,611	1,701,635	2,151,935
Water Treatment Plant	7,826,046	9,079,434	9,019,679	10,030,344	10,130,647
Water Systems Support	2,121,009	2,925,836	3,019,430	2,971,454	3,001,169
Water Line Maintenance	2,471,488	2,638,355	2,429,947	2,414,639	2,438,785
Wastewater Treatment Plant	4,092,556	4,768,935	4,768,935	4,949,735	4,999,232
Wastewater System Support	423,135	447,250	445,359	465,341	469,994
Wastewater Line Maintenance	2,308,642	2,010,427	2,103,248	2,098,799	2,119,787
Environmental Services	591,884	596,648	595,693	616,503	622,668
Administrative Allocation	3,090,000	3,090,000	3,090,000	3,151,800*	3,214,836
Debt Service Payment	6,588,673	6,150,000	5,420,000	5,800,000	5,800,000
BCRUA Debt Expense	4,286,226	4,325,000	4,325,000	4,347,500	4,370,000
Regional Water/WW Reimbursable Expense	109,582	100,000	100,000	100,000	100,000
CIP - 5 year plan	10,585,937	24,313,321	15,656,256	20,794,700	11,785,800
Total Expenses	47,895,232	65,509,641	55,858,894	63,034,150	54,832,471
Ending Fund Balance/Working Capital	89,810,445	63,919,080	83,676,159	73,146,684	71,664,720
Fund Reserve (33% of operating expenses)	12,279,643	13,561,786	13,233,871	13,906,019	14,172,402
Available Fund Balance/Working Capital	77,530,802	50,357,294	70,442,288	59,240,665	57,492,318

*FY17 Administrative Allocation increases 2% each year

UTILITIES FUND REVENUES

Revenues	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Projected	2016-17 Proposed
Water & Related Services	\$23,696,347	\$22,049,419	\$23,016,844	\$23,908,869	\$27,044,016
Wastewater & Related Services	17,815,034	17,571,498	17,641,143	18,127,254	18,414,660
Other Revenues	1,328,366	1,487,401	2,826,111	1,488,485	2,795,999
Impact Fees	1,878,641	1,840,000	7,933,508	6,200,000	4,250,000
Total Revenues	\$44,718,388	\$42,948,318	\$51,417,606	\$49,724,608	\$52,504,675

UTILITIES FUND REVENUE HIGHLIGHTS

- **Water and Wastewater Revenues** – These can vary greatly based on weather conditions. Customer growth has continued at a steady 1-2%. Average consumption is used for forecasting future revenues.
- **Rates** – No retail rate increases are planned for water or wastewater for FY 201/17. There will be a 10.1% increase in the wholesale water rate effective October 2016.
- The Water & Wastewater master plan updates were completed in Fall 2015.
- Impact Fees were updated in February 2016.
- Next rate study scheduled for January 2017.

DRAINAGE FUND SCHEDULE

	14/15 Actual	15/16 Budget	15/16 Projected Actual	16/17 Adopted Budget	17/18 Estimated Budget
Beginning Fund Balance/Working Capital	13,241,893	12,245,170	15,079,990	13,382,086	5,407,358
Revenues & Other Services					
Resident Fees	1,606,721	1,590,339	1,590,339	1,614,755	1,622,829
Commercial Fees	1,751,913	1,768,147	1,768,147	1,769,433	1,787,127
Interest Income	37,335	-	17,249	-	-
Insurance Proceeds	6,453	-	-	-	-
Proceeds-Sale of an Asset	6,390	-	-	-	-
Bond Proceeds	-	-	-	-	8,000,000
Investment, Donations & Other Misc	2,000,000	3,255,000	-	700,000	2,500,000
Regional Detention Fees	209,234	125,000	225,000	150,000	150,000
Total Revenues	5,618,047	6,738,486	3,600,735	4,234,188	14,059,956
Expenses					
Operations	1,706,225	1,504,655	1,496,205	1,900,578	1,895,464
Engineering	497,987	713,916	439,957	477,006	481,776
Administrative Allocation	200,000	200,000	200,000	204,000	208,080
Debt Service Payment	306,866	577,000	577,000	577,332	573,000
CIP - 5 year plan	1,068,872	11,104,670	2,585,477	9,050,000	7,000,000
Total Expenses	3,779,950	14,100,241	5,298,639	12,208,916	10,158,320
Ending Fund Balance/Working Capital	15,079,990	4,883,415	13,382,086	5,407,358	9,308,994
Reserves (25% of operating expenses)	760,553	748,893	678,291	789,896	789,580
Available Fund Balance	14,319,437	4,134,522	12,703,796	4,617,462	8,519,415

Starting in FY17 Administrative Allocation increases 2% each year
 FY18 - assumed \$8 million Bond Issue for Dam 101 Project

HOT FUND SCHEDULE

	Actual FY 2015	Projected FY 2016	Proposed FY2017	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	9,585,606	8,326,191	6,672,657	2,856,322	3,792,586	4,242,161	5,658,402
Revenue							
Hotel Occupancy Tax (1)	3,953,903	4,072,520	4,100,000	4,264,000	4,349,280	4,436,266	4,524,991
Interest Income	34,023	30,000	10,000	10,000	10,000	11,000	11,000
Black Box Theater Revenues			140,000	167,000	168,670	170,357	172,060
Miscellaneous Revenues	0	0	0	0	0	0	0
Total Revenue	3,987,926	4,102,520	4,250,000	4,441,000	4,527,950	4,617,623	4,708,051
CVB Operating (2)							
Personnel	262,380	269,372	366,766	377,769	389,102	400,775	412,798
Contractual Services	237,830	328,902	329,552	332,848	336,176	339,538	342,933
Materials & Supplies	9,749	20,780	23,280	23,513	23,748	23,985	24,225
Other Services & Charges	100,238	302,500	377,000	380,770	384,578	388,423	392,308
Total CVB Operating	610,197	921,554	1,096,598	1,114,899	1,133,604	1,152,722	1,172,264
Arts Operating (3)	0	0	205,000	213,200	217,464	221,813	226,250
Black Box Theater (4)							
Other Operating	0	0	140,000	167,000	168,670	170,357	172,060
Net Baca Center Revenues			140,000	167,000	168,670	170,357	172,060
Capital, Debt Service, Transfers & Other							
Transfer to Sports Center	400,000	400,000					
Transfer to GSFC	3,122,523						
Transfer - OSP Multi-Purpose Complex			350,000	250,000	200,000	200,000	200,000
Capital Improvements - OSP Multi-Purpose Complex		2,400,000	4,100,000				
First year start up costs - OSP Multi-Purpose Complex			500,000				
Capital Improvements - Dell Diamond (5)		880,000	520,000	600,000	1,200,000	300,000	
Property Insurance	52,371	57,500	57,500	57,500	57,500	57,500	57,500
Contingency	1,250	45,000	45,000	45,000	45,000	45,000	45,000
Debt Service (6)	711,000	702,000	702,237	707,137	706,137	703,990	705,218
Dell Diamond Capital Repair	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Dell Diamond Capital Improvement Fund	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Capital, Debt Svc, Transfers & Other	4,637,144	4,834,500	6,624,737	2,009,637	2,558,637	1,656,490	1,357,718
Total Expenditures	5,247,341	5,756,054	8,066,335	3,504,736	4,078,375	3,201,382	2,928,292
Net Revenues	(1,259,415)	(1,653,534)	(3,816,335)	936,264	449,575	1,416,241	1,779,759
Fund Balance	8,326,191	6,672,657	2,856,322	3,792,586	4,242,161	5,658,402	7,438,161
Fund Reserve (90 days/25% of operating expense)	334,560	343,514	473,525	486,900	493,059	499,348	505,769
Debt Service Reserve - per bond covenant	838,000	838,000	838,000	838,000	838,000	838,000	838,000
Capital & Project Reserve (7)	5,000,000						
Available Fund Balance	2,153,631	5,491,144	1,544,798	2,467,686	2,911,102	4,321,054	6,094,392

Note: Future Debt Service Requirements	
FY2022	705,037
FY2023	703,635
FY2024	705,570
FY2025	705,525
FY2026	paid
Total 5 Year Dell Diamond Investment:	
Annual Maint & Capital	1,750,000
Five Year CIP Plan	<u>2,671,000</u>
Total	4,421,000

Note:
(1) Fiscal year 2017 will begin with 2,728 rooms which includes a full year of 91 rooms at Hilton Home 2 Suites. Two more properties, totaling 247 new rooms are in various stages of development. Growth projected at 2% per year starting in 2018.
(2) Modest growth in department costs for FY2016 to FY2020.
(3) 5% of HOT revenues net of rebates designated for Arts.
(4) Black Box Theater to be set up as its own division within HOT fund. Estimates for revenues and expenditures received from Admin. Assumed 1% growth.
(5) Update pending from Round Rock Express. Five year total capped at \$3.5 million.
(6) Debt Service requirements for \$8,920,000 HOT Revenue Refunding Bonds, Series 2007.
(7) Capital reserves used for OSP MPF and Dell Diamond projects as needed. Balance is manually adjusted in each year.

SPORTS CENTER FUND SCHEDULE

	Actual FY2015	Projected FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$ 1,588,159	\$ 2,608,285	\$ 3,314,673	\$ 3,442,076	\$ 3,730,350	\$ 4,016,623	\$ 4,300,466
Revenue							
Hotel Occupancy Tax - Venue Tax(1)	1,129,649	1,163,577	1,110,000	1,132,200	1,154,844	1,177,941	1,201,500
Interest Income	9,424	1,000	4,000	1,000	1,000	1,000	1,000
Facility Rental	749,697	750,000	750,000	757,500	765,075	772,726	780,453
Concessions/League Fees	268,119	245,030	280,000	288,400	297,052	305,964	315,142
Donations/Sponsorships	66,848	52,000	50,000	53,560	55,167	56,822	58,527
Transfer in from Convention Ctr Reserve Fund	19,220						
Transfer in from HOT (2)	400,000	400,000					
Total Revenue	2,642,957	2,611,607	2,194,000	2,232,660	2,273,138	2,314,452	2,356,622
Sports Center Operating (3)							
Personnel	758,401	736,539	773,882	804,837	837,031	870,512	905,332
Contractual Services	252,517	343,520	404,800	339,464	342,859	346,287	349,750
Materials & Supplies	197,083	279,060	276,335	293,312	296,245	299,208	302,200
Other Services & Charges	51,332	95,100	138,100	140,743	142,150	143,572	145,008
<i>Total Sports Center Operating</i>	<i>1,259,332</i>	<i>1,454,219</i>	<i>1,593,117</i>	<i>1,578,356</i>	<i>1,618,285</i>	<i>1,659,579</i>	<i>1,702,290</i>
Debt Service, Transfers & Other							
Transfer to Debt Svc	363,500	371,000	373,480	366,030	368,580	371,030	367,780
Capital Improvements - Drainage		80,000	100,000				
<i>Total Debt Svc, Transfers & Other</i>	<i>363,500</i>	<i>451,000</i>	<i>473,480</i>	<i>366,030</i>	<i>368,580</i>	<i>371,030</i>	<i>367,780</i>
Total Expenditures	1,622,832	1,905,219	2,066,597	1,944,386	1,986,865	2,030,609	2,070,070
Net Revenues	1,020,125	706,388	127,403	288,274	286,273	283,843	286,552
Fund Reserve (90 days/25% of operating expense)	314,833	383,555	423,279	394,589	404,571	414,895	425,572
Capital Replacement Fund	1,000,000	2,000,000	2,500,000	3,000,000	3,000,000	3,000,000	3,000,000
Available Fund Balance	\$ 2,293,451	\$ 931,118	\$ 518,797	\$ 335,761	\$ 612,052	\$ 885,572	\$ 1,161,446

Note: Future Debt Service Requirements to be paid in full in FY2038	Policy Questions/Issues -120 Days or 33% of operating reserve -Capital Replacement Fund Target: \$3 million
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NOTES:

- (1) HOT Revenues estimated to grow by 2% per year.
- (2) Transfer in from HOT no longer needed in FY 2017 and beyond. Sports Center fund considered self-supporting.
- (3) Modest growth projected in operating costs - 4% per year for personnel and 1% per year for other operating.

TYPE B FUND SCHEDULE

	Actual FY2015	Projected FY2016	Proposed FY2017	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	30,596,530	34,067,222	34,301,302	19,933,650	11,105,927	11,809,541	11,909,541
Revenue							
Sales Tax and Estimated Sales Tax	16,905,212	16,633,333	16,433,333	16,467,000	16,547,610	16,671,978	16,837,284
Interest	141,395	170,439	100,000	100,000	100,000	100,000	100,000
RM620 Improvement Project-Williamson Co. Participation		1,000,000	2,000,000				
Grant Proceeds	500,000	500,000					
Donations/contributions	123,765		653,084	615,584	37,500		
Williamson Co. Participation-Kenney Ft. Blvd. 2-3				1,500,000			
Williamson Co. Participation-University Blvd.		1,000,000	1,500,000				
Williamson Co. Participation-Roundville Ln.				1,500,000			
Other	289,977						
Total Revenue	17,960,349	19,303,772	20,686,417	20,182,584	16,685,110	16,771,978	16,937,284
Transportation Expenditures							
TCIP Projects (including TCIP amendment #37)	6,647,731	11,087,934	28,281,536	22,206,906	4,142,402	500,000	500,000
Projects to be determined					5,000,000	9,302,670	9,438,262
Other Items: Commons, Street							
Sweeping, Paving Contract & Traffic							
Signals	48,411	998,550	800,000	816,000	832,320	848,966	865,946
Debt Service (after refunding)	6,643,660	5,019,875	4,020,199	4,022,431	4,024,195	4,015,491	4,009,348
Due to General Fund	300,000	300,000	309,000	318,270	327,818	337,653	340,000
Total Transportation	13,639,802	17,406,359	33,410,735	27,363,607	14,326,735	15,004,780	15,153,556
Economic Dev. Expenditures							
Chamber Agreement	525,000	535,000	535,000	535,000	535,000	535,000	535,000
Downtown Improvements & Marketing		50,000	90,200	80,200	80,200	80,200	80,200
Economic Devel Projects	324,855	1,078,333	1,018,133	1,031,500	1,039,561	1,051,998	1,068,528
Total Economic Development **	849,855	1,663,333	1,643,333	1,646,700	1,654,761	1,667,198	1,683,728
Total Expenditures	14,489,657	19,069,692	35,054,068	29,010,307	15,981,496	16,671,978	16,837,284
Net Revenues	3,470,692	234,080	(14,367,651)	(8,827,723)	703,614	100,000	100,000
Fund Balance	34,067,222	34,301,302	19,933,650	11,105,927	11,809,541	11,909,541	12,009,541
Fund Reserve (1.25 times Debt Svc requirements) (1)	(6,600,000)	(6,274,844)	(5,025,249)	(5,028,039)	(5,030,244)	(5,019,364)	(5,011,685)
Economic Devel Projects to be determined	(5,840,666)	(5,840,666)	(5,840,666)	(5,840,666)	(5,840,666)	(5,840,666)	(5,840,666)
Available Fund Balance	21,626,556	22,185,792	9,067,736	237,223	938,632	1,049,512	1,157,190

Note: Future Debt Service Requirements

Current Debt	
FY2022	1,459,255
FY2023	1,459,255
FY2024	debt paid in full

Note:

(1) Debt Service Coverage Recommendation - set at 1.25x to allow for full use of annual revenues and /or fund balance - not a bond covenant requirement

** Council Policy - adopted in 2009

- No less than 90% revenues will be used for transportation projects
- Remaining 10% for Economic Development covered under the code
 - Round Rock ED Partnership - Chamber agreement
 - Remaining funds for lawful ED purposes

MULTIPURPOSE FIELD COMPLEX FUND SCHEDULE

	FY 2016 Projected	FY2017 Proposed	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	0	0	773,105	788,621	750,033	727,875
Revenue						
Tournament Revenues	0	35,445	163,001	220,313	246,551	283,597
Local Field Rentals	0	92,363	20,908	23,019	23,976	25,695
Secondary Revenues	0	30,000	40,000	42,000	44,100	46,305
Transfer from HOT Fund (1)	0	350,000	250,000	200,000	200,000	200,000
Transfer from HOT Fund - Start-up Costs (2)		500,000				
Transfer from General Fund (1)	0	350,000	250,000	200,000	200,000	200,000
Total Revenue	0	1,357,808	723,909	685,332	714,627	755,597
Operating (3)						
Personnel	0	294,688	306,476	318,735	328,297	338,145
Contractual Services	0	100,529	159,559	161,155	162,766	164,394
Materials & Supplies	0	93,336	114,181	115,323	116,476	117,641
Other Services & Charges	0	52,650	53,177	53,709	54,246	54,788
Total MPF Operating	0	541,203	633,393	648,921	661,785	674,968
Capital, Debt Service, Transfers & Other						
Initial Capital Outlay	0	43,500				
Natural Grass Re-Sod			75,000	75,000	75,000	75,000
<i>Total Capital, Debt Svc, Transfers & Other</i>	0	43,500	75,000	75,000	75,000	75,000
Total Expenditures	0	584,703	708,393	723,921	736,785	749,968
Net Revenues	0	773,105	15,516	(38,589)	(22,158)	5,629
Fund Balance	0	773,105	788,621	750,033	727,875	733,504
Fund Reserve (90 days/25% of operating expense)		135,301	177,098	180,980	184,196	187,492
Available Fund Balance	0	637,804	611,523	569,053	543,679	546,012

Note: Available Fund Balance can be used for Synthetic Turf Replacement

NOTES:

- (1) The Multipurpose Field Complex Fund is proposed to be funded by transfers from the General Fund and from the HOT Fund of \$350,000 in the first year, decreasing to \$250,000 in Year 2, and \$200,000 per year thereafter as the tournament revenues reach a stable level in Year 3 of operations.
- (2) The HOT Fund is proposed to make a \$500,000 one-time transfer to give the Multipurpose Field Complex fund a beginning fund balance.
- (3) The operating expenses have projected modest growth of 4% for personnel and 1% for all other operating costs each year.

Build Up of Tournaments

	Year 1	Year 2	Year 3	Year 4	Year 5
Soccer Tournaments	4	12	14	15	16
Multipurpose Tournaments	1	5	6	6	7
Total Tournaments	5	17	20	21	23

SUMMARY OF SPECIAL REVENUE FUNDS

	Total SRF Budget	Municipal Court Fund	Police (LE) Fund	Tree Replacement Fund	Golf Fund	Landscape Parks Impv & Acquisition Fund	Library Fund	PEG Fund	Traffic Safety	MPF Complex Fund
Estimated Fund Balance/Working Capital	\$1,931,562	\$356,253	\$162,347	\$169,104	\$687,568	\$0	\$14,024	\$412,027	\$130,239	\$0
Revenues & Sources										
Property Tax										
Sales Tax										
Hotel Occupancy Tax										
Other Taxes & Franchise Fees										
Licenses, Permits, & Fees	275,000			35,000				240,000		
Service Charges										
Program Revenues	274,808	78,000			55,000	14,000				127,808
Fines & Forfeitures	242,000	2,000	240,000							
Investment & Miscellaneous	544,735	150	50	1,100	310,275	200,100	3,010	50		30,000
Capital Lease										
Transfers In	1,200,000									1,200,000
Total Revenues	2,536,543	80,150	240,050	36,100	365,275	214,100	3,010	240,050	0	1,357,808
Expenditures & Uses										
Administration	652,077							652,077		
Finance	436,403	436,403								
Fire										
Fiscal Support										
General Services										
Human Resources										
Information Technology										
Legal Services										
Library	17,034						17,034			
Parks & Recreation	960,507			205,204		214,100				541,203
Planning & Development										
Police	532,636		402,397						130,239	
Recycling										
Transportation										
Utilities & Drainage										
Debt Service										
Transfers Out	310,200				310,200					
Proposed Uses - General SFC										
GSFC - Designated, not yet spent										
Fleet Replacement										
Capital Improvement Projects	63,500				20,000					43,500
Total Expenditures	2,972,357	436,403	402,397	205,204	330,200	214,100	17,034	652,077	130,239	584,703
Net Revenues	(435,814)	(356,253)	(162,347)	(169,104)	35,075	0	(14,024)	(412,027)	(130,239)	773,105
Less Reservations										
Contingency	135,301									135,301
Concentration Risk Fund										
Debt Reserves										
Bond Proceeds										
Designations - Projects	1,360,447				722,643					637,804
Total Reservations	1,495,748	0	0	0	722,643	0	0	0	0	773,105
Available Ending Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



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GENERAL FUND

5 YEAR SUMMARY OF EXPENDITURES BY DEPARTMENT

GENERAL FUND SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Administration	2,134,667	2,381,172	2,270,662	2,618,856	1,864,562
Communications	0	0	0	0	644,924
Finance	2,902,637	2,982,676	2,984,775	3,223,726	3,351,957
Fire	14,313,835	15,499,700	16,034,129	16,587,115	16,851,726
Fiscal Support & Legal Services	3,426,064	3,481,548	3,774,584	5,593,142	8,060,361
General Services	2,714,060	3,076,997	3,375,581	3,667,817	3,995,693
Human Resources	957,383	1,041,148	1,118,355	1,204,682	1,262,041
IT	3,706,705	3,760,964	3,829,870	4,238,243	4,241,251
Library	2,283,395	2,448,906	2,524,581	2,591,584	2,670,276
Parks & Recreation	9,122,508	9,601,800	10,316,823	11,005,768	10,950,434
Planning	2,709,958	2,757,784	2,946,550	3,108,816	3,404,687
Police	24,865,972	26,073,820	26,731,235	28,389,499	28,550,992
Recycling	134,399	137,457	142,021	141,032	144,420
Transportation	6,287,346	7,023,169	7,331,550	9,355,256	10,184,110
Total General Fund	\$75,558,930	\$80,267,142	\$83,380,716	\$91,725,536	\$96,177,434
FTEs	680.50	695.50	707.00	739.63	747.63

GENERAL FUND EXPENDITURE HIGHLIGHTS

- **Personnel & Benefit Costs** - All departments are impacted by increasing costs for health insurance, and salary adjustments including civil service step raises, market adjustments, cost of living increases and merit pay when funds are available.
- **FY14/15** - Included \$522,581 for a 2% cost of living increase awarded on October 1, 2014 and additional funds for market adjustments resulting from an extensive study to bring city positions to market level. Performance bonuses are expected to be awarded in late FY14-15 and are not reflected here, but will be funded from excess revenues and spending savings from FY13-14.
- **FY15/16** - Included \$636,000 for a 10% increase in health insurance costs and market and step increases.
- **FY16/17** - Public Safety Salary money set aside to fully fund contract obligations (\$759,000) General Government Salary money for merit, market, or other adjustments (\$895,000) 10% Increase for Health Insurance
- Department increases are discussed in more detail on each department page.



ADMINISTRATION 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	1,795,302	1,947,659	1,811,703	2,020,086	1,472,437
Operating Expenses	339,365	433,513	458,959	598,770	392,125
Capital Outlay	0	0	0	0	0
Total Expenditures:	\$2,134,667	\$2,381,172	\$2,270,662	\$2,618,856	\$1,864,562
Expenditures per Capita:	\$20.86	\$23.09	\$21.54	\$22.98	\$15.91
FTEs:	14.00	15.00	15.00	16.00	10.00
% Change:	30.1%	11.5%	-4.6%	15.3%	-28.8%

HISTORY

- FY12/13 – Added Neighborhood Services Coordinator and moved Emergency Services Coordinator to the Fire Department.
- FY13/14 – Arts Director was removed from contract status to a FTE causing a slight increase in Personnel Services.
- FY15/16- Transferred one position from the Utility Fund Administration to General Fund Administration.
- FY15/16- Increased Special Events Funding by \$20,000. This allowed for Summer Children’s Programming and Art Initiatives.
- FY15/16- Community Services funds in the amount of \$63,850 were included to expand the neighborhood services program.

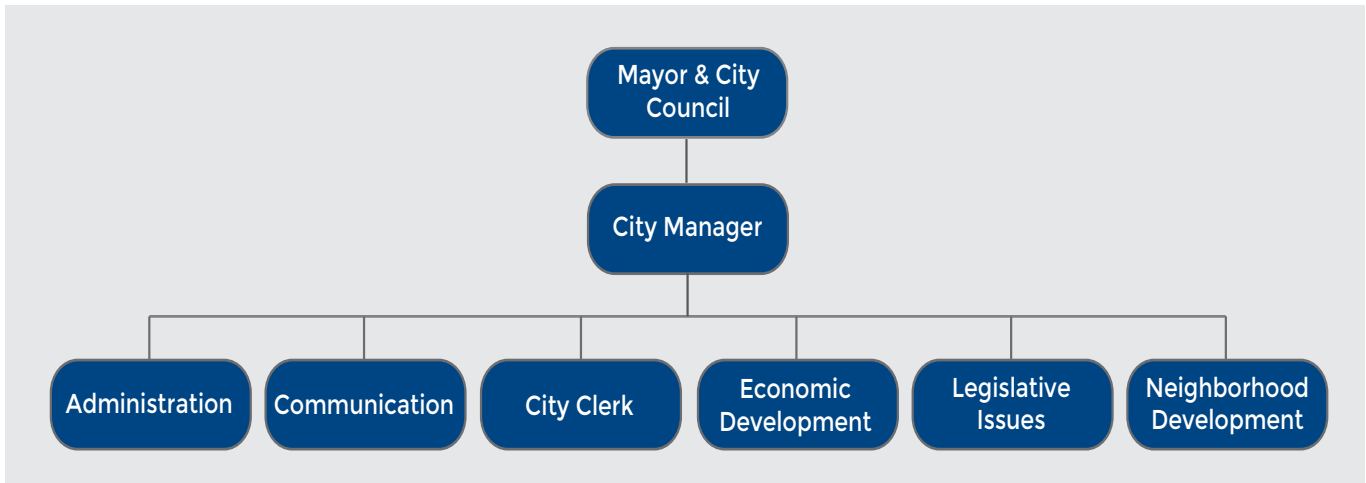
PROPOSED FY 2016/17

- FY16/17- Community Service Grant Matching Program for \$15,000 is proposed.
- FY16/17- General Self Finance Funds will be used for the Animal Shelter Expansion
- FY 16/17 - Communicaton Services (5 FTEs) and Arts (1 FTE) have been moved to the Communicatons & Marketing department.



ADMINISTRATION

The Administration Department consists of the Mayor and six Council members, and the office of the City Manager. These two bodies, working together, are responsible for the formulation and communication of public policy to meet community needs and assure orderly development in the City. In addition, the City Manager's Office provides for the general administration of a multi-million dollar organization providing a full range of municipal services to over 100,000 customers.



VISION:

Round Rock is a family-friendly community that is safe and distinctive by design, and is recognized as the “Sports Capital of Texas” as well as a major medical and educational destination along with an authentic downtown and a choice of great neighborhoods.

MISSION:

Our mission is to provide leadership and foster a culture of high performance, thereby delivering customer value and enhancing public confidence and satisfaction in Round Rock city government.

GUIDING COUNCIL STRATEGIC GOALS:



ADMINISTRATION

FY 2015-16 HIGHLIGHTS:

- Memorandum of Understanding with Kalahari Resorts was approved for property located just south of Old Settlers Park and Dell Diamond giving Round Rock the opportunity to increase tourism and property tax revenue as well as diversify employment opportunities.
- Staff lobbying efforts at the State Legislature proved successful with the passing of House Bill 1964 offering the City new opportunity and tools to negotiate for the 2nd largest convention center in Central Texas.
- Council approval of the Memorandum of Understanding with Urban InTown Homes in order to move forward with developing the site across from City Hall.
- Identified staff to oversee Forest Creek Golf Club including implementing improvements, completing a Master Plan and issuing a Request for Proposal for management services.
- Continue to move forward with the feasibility study with RRISD and YMCA for a potential Natatorium project as well as interim opportunity discussions.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Removal of Communication Division from under Administration and creating a separate department - Communications & Marketing. This new department includes Special Events, Downtown Marketing, Arts & Culture, Video Production and Social Media & Digital Content.
- Involving the Chamber's Economic Director in regular staff discussions and updates.

NEW PROGRAMS FOR FY 2016-17:

- Community Service Matching Grant Program
- Animal Shelter Expansion

FY 2017-18 OVERVIEW AND BEYOND:

- The creation of a new department, Sports Management & Tourism, will enable staff to focus on improving and maintaining City assets to promote traditional tourism, as well as continue striving to uphold the City's goal to be the "Sports Capital of Texas." This new department will include the Convention and Visitors Bureau, Sports Center and oversight of the Dell Diamond and Forest Creek Golf Club.
- Monitor and identify ways to increase sales tax with a push for the next development phase of the Premium Outlets and continue to strategize on efforts to attract significant retail to vacant locations.
- Community Outreach efforts will be a key component for several projects including Lisa Rae improvements, Kalahari Resort and Convention Center and implementing the new Community Service Matching Grant program.



COMMUNICATIONS AND MARKETING 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	0	0	0	0	466,174
Operating Expenses	0	0	0	0	178,750
Capital Outlay	0	0	0	0	0
Total Expenditures:	\$0	\$0	\$0	\$0	\$644,924
Expenditures per Capita: \$	- \$	- \$	- \$	- \$	5.50
FTEs:	0.00	0.00	0.00	0.00	5.00

PROPOSED FY 2016/17

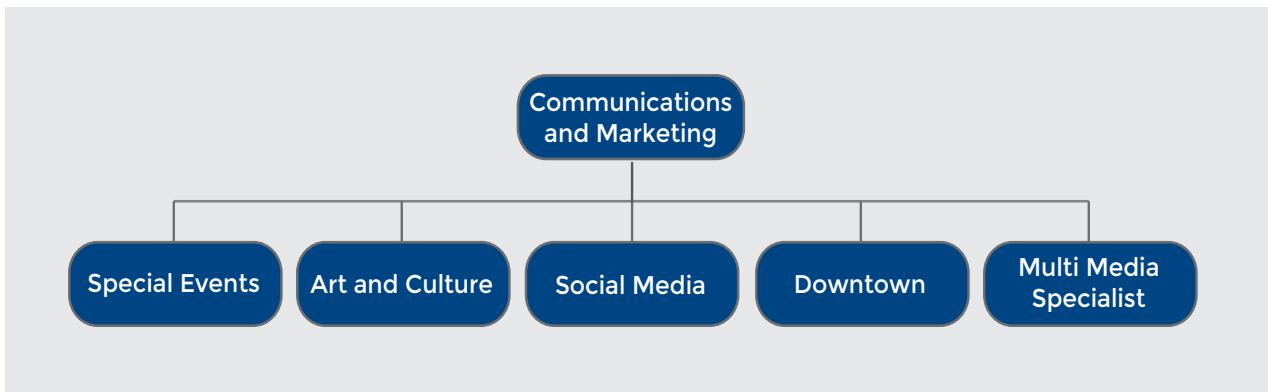
- FY16/17- Moved Communications from Administration to create New Department.
- FY16/17- Annual Car Show \$11,820



COMMUNICATIONS AND MARKETING

The Communications and Marketing Department develops internal and external communications and citizen participation initiatives. The department is also responsible for marketing Downtown Round Rock and the Shop the Rock initiative. Most media relations are handled through this department. Emphasis is placed on engaging citizens in an ongoing dialogue about City policies and programs, designed to instill an attitude of trust and understanding in local decision making. Transparency in government is achieved through use of social media, local access television, newsletters, and the City’s website, keeping citizens apprised of public forums for citizen involvement. The department serves its internal customers through the employee intranet, newsletter, blogs and social media.

The department includes Special Events. The Special Events program includes the proactive recruitment and development of special events such as concerts, fairs and other entertainment type of events to Downtown Round Rock. Focus on promoting the heart of our city, Downtown Round Rock, has been a city council priority since 2010.



VISION:

We communicate openly and honestly about all the things that make Round Rock a great place to live and do business.

MISSION:

Our mission to provide open communication which is vital for city government to build trust with the public and effectively govern. Our purpose is to communicate openly with citizens, employees, the media, public and private organizations and visitors.

GUIDING COUNCIL STRATEGIC GOALS:



COMMUNICATIONS AND MARKETING

FY 2015-16 HIGHLIGHTS:

- Cities social channels across multiple platforms providing another level of customer services and information sharing.
- The Communications Department was honored to win six TAMI Awards at the TAMIO (Texas Association of Municipal Information Officers) annual conference. The TAMI Awards are the leading recognition program in Texas honoring excellence for municipal communication strategies.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Communications and Marketing is transitioning as a standalone department so as to actualize cost of operation.

NEW PROGRAMS FOR FY 2016-17:

- We anticipate a communications campaign about the completion of Downtown construction in conjunction with a special event.

FY 2017-18 OVERVIEW AND BEYOND:

- The department will focus on recruiting visitors to Downtown Round Rock, keeping the family friendly branding and providing quality multicultural community events
- To be the first and best source for accurate and complete information about Round Rock city government across all communication platforms.
- Build the City's Brand and continue to support the focus and awareness of Shop the Rock, Sports Capital of Texas, Downtown and other department initiatives.
- Increase organizational awareness of the appropriate use of communication tools.
- Ensure that the City's communication efforts support the City Council's strategic goals.
- Develop internal communication systems to exchange accurate and timely information that advances an effective work culture.
- Measure effectiveness of communication efforts and develop new approaches to reach target audiences.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Special Events Permit	21	25	30
Film Permits	13	15	20
Downtown Facebook Likes	3,981	8,266	10,000
CORR Facebook Likes	7,804	10,828	13,000
Shop the Rock Facebook Likes	1,596	2,252	3,000
Video Public Service Announcements	37	24	30
Billboard Videos	52	18	40
YouTube Subscribers	425	517	600



FINANCE

5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	2,711,116	2,849,012	2,862,622	3,032,009	3,181,715
<i>Operating Expenses</i>	191,521	133,664	122,153	191,717	170,242
<i>Capital Outlay</i>	0	0	0	0	0
Total Expenditures:	\$2,902,637	\$2,982,676	\$2,984,775	\$3,223,726	\$3,351,957
Expenditures per Capita:	\$28.36	\$28.93	\$28.32	\$28.29	\$28.61
FTEs:	41.00	41.00	41.00	39.50	39.50
% Change:	0.7%	2.8%	0.1%	8.0%	4.0%

HISTORY

- FY 13/14 - Eliminated a Supervisor and Buyer from the Purchasing Division.
- FY 14/15 - Market adjustments and reclassifications from the Market Study are reflected in FY14 and FY15.
- FY 15/16 - Funds included for Process Assessment (\$25,000) to review and design internal processes in Accounting and Purchasing.
- FY 15/16 - One position was moved to Police and one half (1/2) position was transferred to Planning.

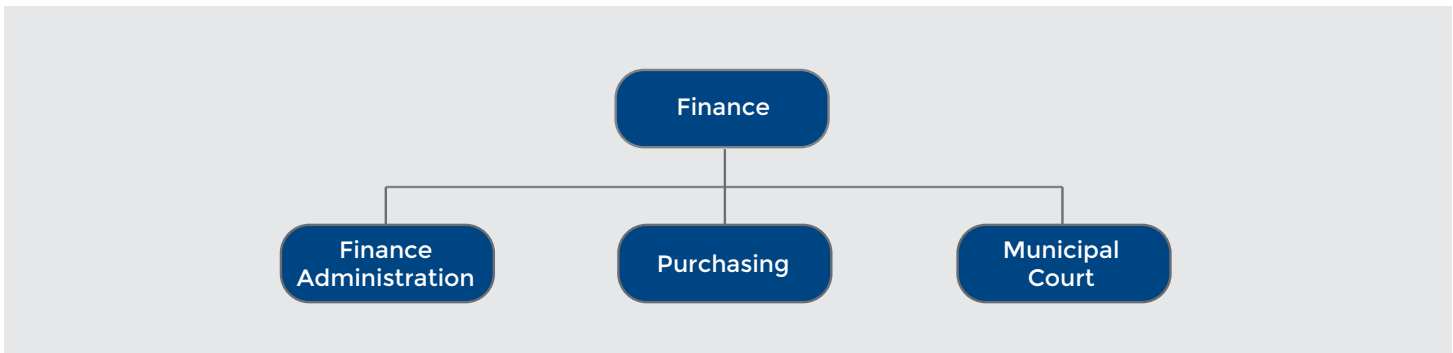
PROPOSED FY 2016/17

- FY 2016/17 - Personnel Services reflect a full year of market salary adjustments implemented in 2015 & 2016.



FINANCE

Management responsibility for all of the City’s financial activity is centralized in the Finance Department. The City Manager develops, oversees and communicates strategic financial planning and programs. The Chief Financial Officer is responsible for the City’s financial policies, debt management and the day-to-day operations of the Finance Department and its program divisions. Major areas of responsibility include accounting, reporting, payroll, utility billing and collection, purchasing, budget operations, treasury management and municipal court operations. Other duties of the department include processing accounts payable transactions for all City programs, publishing the City’s monthly, quarterly and annual financial statements, administering the City’s cash management and investment program, coordinating the capital improvement program, invoicing miscellaneous receivables and maintaining all capital asset records. The Purchasing and Municipal Court also report to the Chief Financial Officer.



VISION:

Provide leadership and direction to maintain the financial stability of the City and prepare for future growth.

MISSION:

The Finance Department is responsible for financial planning, policy development and administration of the City’s financial activities.

Finance will achieve our Vision and Mission by focusing on the six Finance Foundations:

- **Drive:**
We are dedicated and passionate about providing a positive work environment to enhance motivation. We are self-motivated and strive to improve service excellence.
- **Transparency:**
We maintain a level of integrity to promote ethical behavior, openness, & communication. We operate in a way that is easy for others to see what actions are performed to inspire trust.
- **Quality:**
We embrace the ongoing process of providing service excellence by assessing, anticipating,

& fulfilling the stated & implied needs of our customers.

- **Respect:**
We are a motivated team inspiring a sincere working environment that supports different viewpoints and personalities.
- **Innovation:**
We inspire inventive and forward-thinking teams that network, observe, and connect ideas to achieve innovation.
- **Leadership:**
We lead by example, providing encouragement and guidance with a positive attitude and be responsible stewards of the management and care of resources. We apply ethical principles to make a significant difference.

GUIDING COUNCIL STRATEGIC GOAL:



FINANCE

FY 2015-16 HIGHLIGHTS:

- Developed a comprehensive five-year General fund model with a focus on the operational impacts of the bonds issued for the improvement and expansion of city facilities, park system and transportation improvements.
- Created five-year business analysis and planning models for all funds that incorporate Council goals and management strategies.
- Developed comprehensive Fiscal and Budget Policies that formalized Council’s goals, community vision and five-year business plan.
- Focused on sales tax analysis and geographical districts to monitor sales tax collections.
- Municipal Court enhanced the document imaging system to improve processes and the flow of cases in the courtroom.
- Upgraded the City’s financial software system to the latest version to maximize the efficiencies gained by using the latest technology for accounting and financial support.

best business practices and recommendations for public finance and accounting.

- Conduct the biennial internal customer service survey to receive feedback from departments on how we can improve and streamline our processes to meet their needs in a more efficient manner.
- Develop north east quadrant growth strategy with financial funding and potential clearly identified.
- Develop fiscal impact tools to gauge economic and direct tax revenue in part of the “Sports Capital of Texas” efforts.
- Prepare financial review and analysis related to Kalahari Resorts.

FY 2017-18 OVERVIEW AND BEYOND:

- Develop a citywide performance measurement system to better track the outputs and outcomes of the implementation of the City’s budget.

FY 2016-17 OVERVIEW AND SIGNIFICANT CHANGES:

- Review and update daily processes to continue to ensure that the Finance Department is using

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Accounts Payable Payments Processed	8,932	9,400	9,700
Payroll Payments Processed	42,923	43,500	44,000
Numbers of Purchase Orders Processed	1,251	1,300	1,350
Court cases filed	6,112	5,800	5,700
Courtroom appearances	2,970	2,800	2,800



FIRE 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	12,910,097	13,968,428	14,452,832	14,953,346	15,149,205
Operating Expenses	1,301,292	1,419,742	1,461,950	1,517,769	1,680,521
Capital Outlay	102,446	111,530	119,347	116,000	22,000
Total Expenditures:	\$14,313,835	\$15,499,700	\$16,034,129	\$16,587,115	\$16,851,726
Expenditures per Capita:	\$139.85	\$150.33	\$152.12	\$145.54	\$143.84
% Change:	2.2%	8.3%	3.4%	3.4%	1.6%
FTEs:	130.00	137.00	137.00	140.00	142.00
No. Sworn FTEs:	124.00	129.00	129.00	132.00	134.00
No. Civilian FTEs:	6.00	6.00	6.00	8.00	8.00

HISTORY

- Each year reflects cost increases for scheduled step pay raises, any market or cost of living adjustments and health insurance costs.
- FY12/13 – Emergency Services Coordinator moved from the Administrative Department to Fire. FY13/14 – Seven firefighters were added for an Engine Company to Station Four
- FY15/16- Three Battalion Chiefs were proposed in FY15/16 to provide 2 Battalion Chiefs available for each shift. This increased the budget by \$415,639 including necessary equipment.
- FY15/16- Funds added in the General Capital Projects/Equipment Fund in the amount of \$894,404 for the Paramedic Advance Care Program and the 911 Automated Dispatching System.

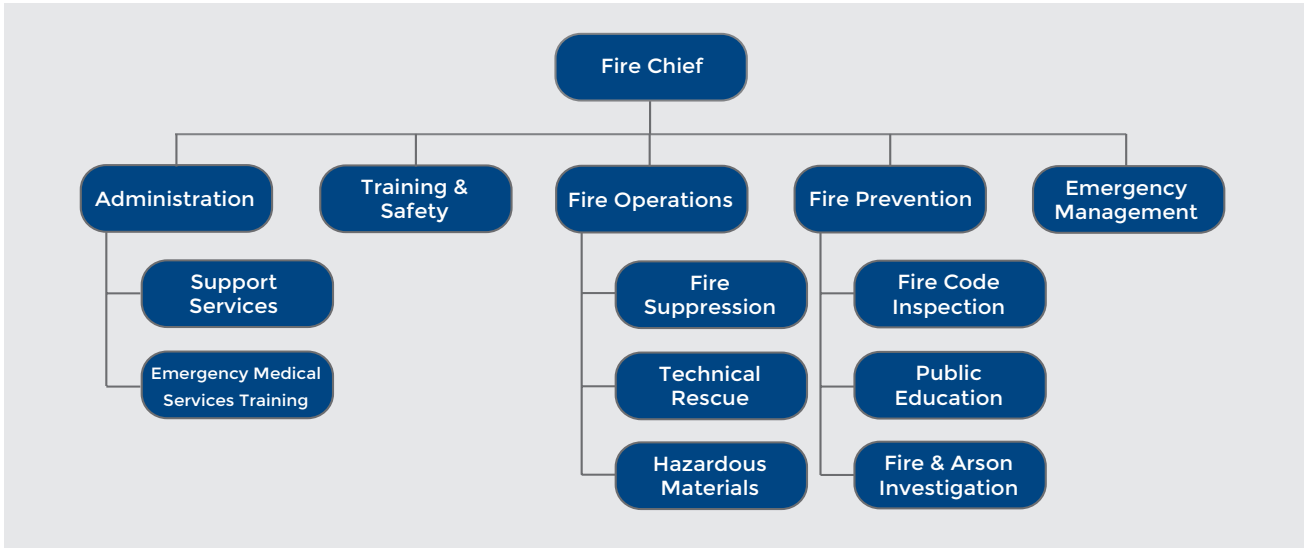
PROPOSED FY 2016/17

- FY16/17 - Two Proposed FTEs: Fire Code Inspector (hire date 2/1/17) \$136,585 & 2nd Assistant Chief Enhancement (hire date 2/1/17) \$186,395
- Proposed Replacement of RRFD Radio Apex at \$367,949 for 2016/17. This is the first year of a three (3) year planned replacement program. Costs for these replacements are budgeted in the General Self-Finance fund.



FIRE

The primary responsibility is to provide the emergency services required to meet the demands of a growing population. There is a constant, deliberate effort to provide our customers with the most current knowledge, methodology, and technology available, in the realms of fire and emergency services through our training and safety programs. The demands placed on personnel also necessitates the need for physical fitness and the most effective procedural training, in order for firefighters to perform to the best of their ability in crisis situations. Attention is also given to the maintenance of all fire apparatus and peripheral equipment, such as fire hydrants, so that all tools will function properly when needed.



VISION:

The Round Rock Fire Department is a professional and dynamic department that will provide exceptional public safety through dedicated individuals.

MISSION:

Through a professional, well-trained, and safe work force, the members of the Round Rock Fire Department are committed to delivering the highest level of fire suppression, emergency medical, fire prevention, and disaster services, within the City’s financial capability, for our rapidly changing residential, business, and corporate communities.

GUIDING COUNCIL STRATEGIC GOALS:



FIRE

FY 2015-16 HIGHLIGHTS:

The fire department has begun its process of implementing its 5-Year Strategic Plan. The Strategic Plan was created with input from the staff, strategic planning teams, International City/County Management Association (ICMA) report, two completed Management Advisory Group (MAG) reports completed in 2005 and 2010, ISO Public Protection Classification report of 2006, data analysis collected by members of the Round Rock Fire Department, and Round Rock GIS section. This plan outlines the future and current needs for staffing, fire apparatus, equipment, fire stations, and best placement of these stations. The department will continue to evaluate its operations, and ensure that the provided resources are used efficiently to meet the fire service demand for a growing population.

- **Cardiac Monitors and Take10 CPR**

We focused on furthering our FRAP (First Responder Advance Program) with the inclusion of our 12 lead cardiac monitors and administering of advanced medications which is an important goal in cardiac events. We also recognize the importance of starting the chain of response early and have addressed that with the Take10 CPR program, which is a nationally recognized program to increase cardiac arrest survival. Without bystander CPR in the first few minutes of a witnessed cardiac arrest, the chances of survival drop dramatically. The Round Rock Fire Dept. initiated a training program to train 100% of city employees in the Take 10 CPR program. To date, approx. 800 employees of CORR have been trained in Take10, or higher, CPR training. The benefit to the City and Citizens is the increased chance of survival from a cardiac event, the program starts the chain of care early, before the arrival of first responders.

- **New Rescue 2 (PUC)**

The City of Round Rock purchased a new apparatus, which was placed in service at Fire Station 2 on October 10, 2016. It is capable of carrying additional tools and equipment needed for our Technical Rescue Team (TRT). This

purchase enhanced the team's capability to rapidly respond to the most common technical rescue events in a single vehicle. Previously the team had to respond in a separate vehicle for these types of incidents, often delaying their response time. The benefits to the city and citizens is more rapid response by the highly trained personnel, who are skilled and equipped to manage a technical rescue incident

- **Labor/Management Communications**

Labor and management leaders have developed dialogue between the Fire Department Administration and the Local Firefighters Association. The benefit this has to the city and our citizens is a better working relationship between these two groups and a clearer understanding of each other's goals, as we work toward improvements in service delivery to the area. Labor and management were able to come to an understanding and passed the Meet and Confer agreement, which addressed many of the concerns that labor had.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

The department's focus in FY 2016-17 is to continue the building process of the three new fire stations, and the relocation of Station 3. This is accomplished through continued analysis of current and projected needs, based on GIS mapping information, population growth projections, and response time criteria for emergency medical calls and structure fires. This analysis is done in collaboration with the Development Services Office, the Transportation department, and the General Services department.

- Begin construction on the Joint Fire and Police Training Center.
- Procurement of land and construction of a fire station in the SE location of Round Rock.
- Begin construction process/design for the new Fire Station 3.

NEW PROGRAMS FOR FY 2016-17:

- **Fire Code Inspector:** This program will add a fire code inspector to the prevention division

FIRE

and the means to inspect all existing business-occupancies annually, reaching our target goal of 100%.

- **2nd Assistant Chief Enhancement:** This program will add a new Assistant Chief position. An ongoing area of deficiency continues to be in the area of senior level supervision. An additional Assistant Fire Chief will allow for the split out of the Operations Division and the creation of an Administrative Division.
- **RRFD Radio Apex Replacement:** This program is to begin the replacement of our existing XTL/XTS Motorola line and upgrade to the Apex line. Motorola will discontinue the XTL/XTS line of Public safety radios in 2018.

FY 2017-18 OVERVIEW AND BEYOND:

We have identified a course of action for future fire stations, station locations, type and number of apparatuses and what future staffing should be. This will ensure we meet the demands of a growing population and have the ability to provide our citizens, with the best fire service possible, in the years to come.

- Continue the build out of the fire and police training facility.
- Build, staff, and equip Fire Stations 9, and Fire Station 10.
- Relocation of Fire Station 3 and remodel of Central Fire Station

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Total Calls	9,922	9,971	10,021
Total Unit Responses	13,653	13,721	13,789
Total Number of EMS Incidents	5,925	5,926	5,985
Total Number of Motor Vehicle Incidents	825	825	833
Hours of Fire Training	25,007	25,000	28,500
Hours of EMS Training	3,888	3,800	4,145
Hours of Command Level Training	9,481	9,500	10,365
New Construction Inspected	2,192	2,192	2,500*
Existing Construction Inspected	3,050	3,050	3,500*
Public Education Number of Events	232	232	250*

*Numbers are based on approval of New Program (Fire Code Inspector)



FISCAL SUPPORT SERVICES & LEGAL 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	0	0	0	296,604	2,942,000
Operating Expenses	3,426,064	3,481,548	3,774,584	5,278,538	5,100,361
Capital Outlay	0	0	0	18,000	18,000
Total Expenditures:	3,426,064	3,481,548	3,774,584	5,593,142	8,060,361
Expenditures per Capita	\$33.47	\$33.77	\$35.81	\$49.08	\$68.80
FTEs:	0.00	0.00	0.00	0.00	0.00
% Change:	-67.3%	1.6%	8.4%	48.2%	44.1%

HISTORY

- Each year reflects fluctuating Economic Development payments and Professional Services costs.
- Contractual Services include social service funding, tax district and tax collection expenses, power and light and professional services.
- Other Services and charges include Economic Development payments and City Manager Contingency.
- FY15/16- Reserve for pay raises, Fire Department market adjustments, and for Parks & Rec Staffing implementation in the amount of \$916,604.
- FY15/16- Contingency for Fuel & Lubricants in the amount of \$297,750 was transferred here from department budgets in case fuel prices increased.

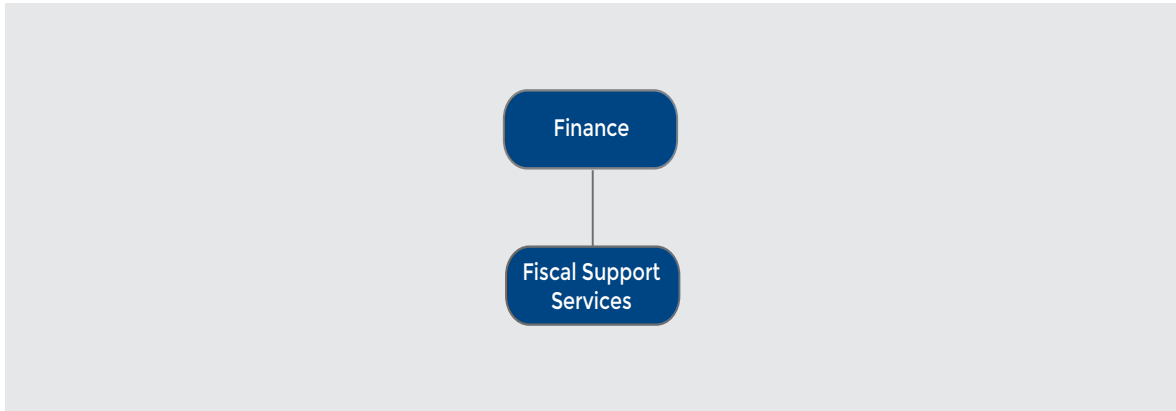
PROPOSED 2016/17

- FY16/17- The Legal Department includes the contract for City Attorney and all other outside counsel services required for the General Fund departments and projects.



FISCAL SUPPORT SERVICES

The Fiscal Support Services section of the budget provides funding for general government expenditures that are not allocable to any specific department and expenditures that will be allocated when necessary such as for salary adjustments. Due to the general, strictly financial nature of the Department's charge, oversight of the Fiscal Support Services Department's activities is the responsibility of the City's Finance Department.



VISION:

Provide leadership and direction to maintain the financial stability of the City and prepare for future growth.

MISSION:

The mission of the Fiscal Support Services Department is to provide general financial monitoring, oversight, and support to the City of Round Rock for all expenditures that are not allocable to any specific department.

GUIDING COUNCIL STRATEGIC GOAL:





GENERAL SERVICES 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	2,033,869	2,287,573	2,507,353	2,652,587	2,931,680
<i>Operating Expenses</i>	635,518	706,026	859,082	995,230	1,044,013
<i>Capital Outlay</i>	44,673	83,398	9,146	20,000	20,000
Total Expenditures:	\$2,714,060	\$3,076,997	\$3,375,581	\$3,667,817	\$3,995,693
Expenditures per Capita:	\$26.52	\$29.84	\$32.02	\$32.18	\$34.10
FTEs:	32.50	36.50	38.50	41.00	42.00
% Change:	-7.3%	13.4%	9.7%	8.7%	8.9%

HISTORY

- FY12/13 – Custodians and supply costs moved from other areas around the City to a new General Services division.
- FY13/14 – Increased staffing by 4 FTEs in Facilities Maintenance and Vehicle Maintenance to keep up with the infrastructure and vehicle maintenance needs.
- FY14/15 – Added a mechanic and administrative assistant to help maintain the department workload. The increased use of supplies and materials also impacted this area.
- FY15/16- A small engine mechanic and a facilities maintenance technician was included at a cost of \$90,287.
- FY15/16- A vehicle brake lathe was purchased to reduce the amount of time spent on brake repairs for \$20,000.
- FY15/16- Vehicle replacements city-wide increased to \$2,500,000 to replace older and more costly vehicles. Those costs were reflected in General Capital Projects/Equipment Fund.
- FY 15/16 - At mid-year 0.5 FTE was added to facility maintenance at the Clay Madsen Recreation Center.

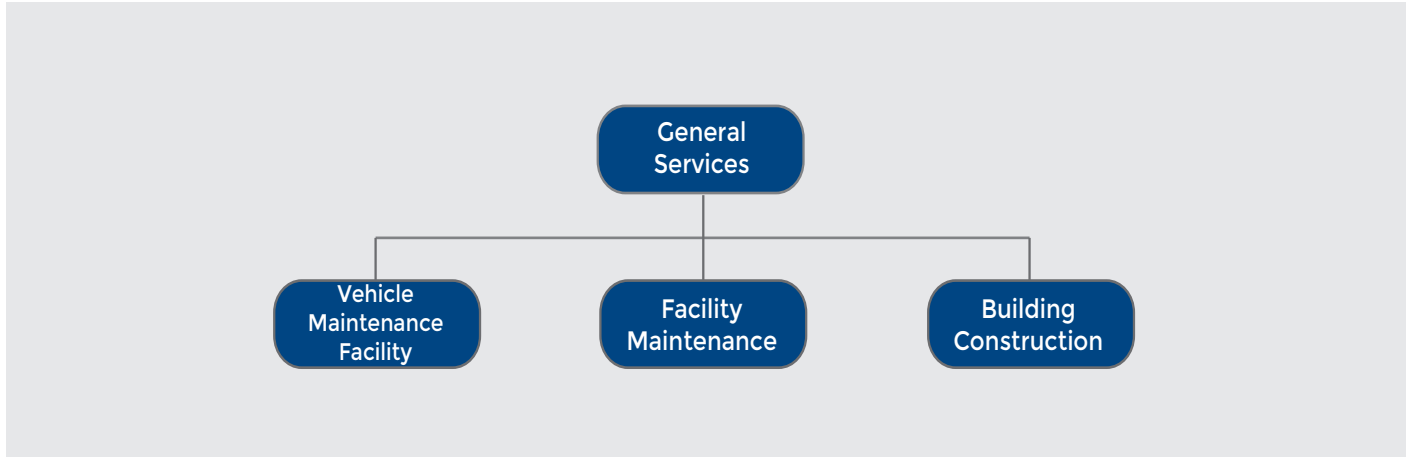
PROPOSED FY 2016/17

- FY16/17- One proposed FTE: Superintendent Building Construction (hire date 2/1/17) \$74,245.
- FY16/17- \$25,000 for new Tire machines from General Self-Finance.
- FY16/17- Additional line item request for Temp Admin support \$40,660.



GENERAL SERVICES

General Services is responsible for overseeing the fleet operations, building construction and the repair and maintenance of the City facilities. The Vehicle Maintenance Facility provides maintenance and repair of the City's vehicle fleet and equipment. The Building Construction Division handles all remodels and new construction. Facility Maintenance is responsible for repairs, maintenance and custodial for all City buildings.



VISION:

To be a leader and provide exceptional customer service.

MISSION:

To provide a quality and safe environment for our customers and employees and demonstrate world-class stewardship of our physical assets.

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- Building Construction Prototype for Fire Stations design complete
- Completely revising Building Construction policies and procedures

- Remodeled City Hall third floor, converting cubicle spaces to offices
- Luther Peterson Service Center currently in design
- We had one major auction that netted the City \$39,000.00. Two more auctions will be held later this year.
- Replaced 3.2 million dollars' worth of vehicles and equipment (this includes General Fund and Utility Fund).
- Replaced one vehicle lift and added three additional lifts to provide better customer service at the Vehicle Shop.
- Completed high ceiling cleaning at CMRC and Sports Center, cleaning included support beams, pipping and ventilation ductwork.
- Completed memorial K-9 site located at the Police Facility.
- Roof replacement for Central Fire Station
- Painting of exterior and interior of Public Works Facility
- Rock N River Construction Completion within schedule and budget
- Fire Station 8 and 4 are under construction and currently within budget
- Public Safety Training Facility under design
- Fire Ball Grill is under design

GENERAL SERVICES

- Boiler Replacement at CMRC
- Family Pavilion at the Sports Center construction complete
- Retrofitted Police Department and Municipal Courts with Bulletproof Glass
- Replaced 6 -15 year old HVAC units at McConico
- LED lighting retrofit throughout Police Facility, Vehicle Maintenance and CMRC
- Added McConico building to the Energy Management System (EMS) to monitor HVAC's remotely
- Measurable cost savings of \$513,557.00 by the Building Construction Division due to policies and procedures that are currently being implemented
- Add more buildings to the EMS system to monitor and help identify any problems with HVAC's and remotely control building temperatures
- Implements new Facility Maintenance work order software. With the new software we will have better reporting capabilities and more detailed information on work orders
- Rebid current trade agreements and add other specialties like garage door contractors and welding

NEW PROGRAMS FOR FY 2016-17:

- New FTE Superintendent Building Construction
- Tire Machines

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Building Construction Division working with City Hall utilizing the new Laserfische process to stream line the existing file room and projects on a go forward basis
- Process and procedures for collaborative team concept construction management
- Continue to be proactive in updating and modifying the 20 Year Facility Plan to insure the upkeep of City buildings

FY 2017-18 OVERVIEW AND BEYOND:

- New FTE's to accommodate the City's growth and continue to provide excellent customers services.
- Purchase additional equipment, like a Boom lift, floor scrubber and man lift to do more in-house repairs and maintenance
- Building Construction Division-continue to develop and implement new policy and procedures to ensure compliance and efficiency.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Facility Maintenance Work Orders	1,312	1,500	1,700
City Buildings Maintained	47	51	53
Trade Contracts	15	17	18
Service contracts	5	5	5
Generators maintained	23	25	27
City Vehicles/Equipment Owned	1,495	1,535	1,520
Vehicle Maintenance Work Orders	4,500	4,860	5249
Fuel Used	375,850 Gallons	3,94,943 Gallons	414,375 Gallons
New Buildings	1	4	2



HUMAN RESOURCES 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	823,169	888,577	974,657	974,382	1,012,226
<i>Operating Expenses</i>	134,214	133,024	143,698	230,300	249,815
<i>Capital Outlay</i>	0	19,547	0	0	0
Total Expenditures:	\$957,383	\$1,041,148	\$1,118,355	\$1,204,682	\$1,262,041
Expenditures per Capita:	\$9.35	\$10.10	\$10.61	\$10.57	\$10.77
FTEs:	10.75	10.75	10.75	11.75	11.75
% Change:	3.6%	8.7%	7.4%	7.7%	4.8%

HISTORY

- FY13/14 and FY14/15 reflect market study recommendations.
- FY14/15- Increased emphasis on employee training was added.
- FY15/16- Additional costs for employee training and education of \$23,990

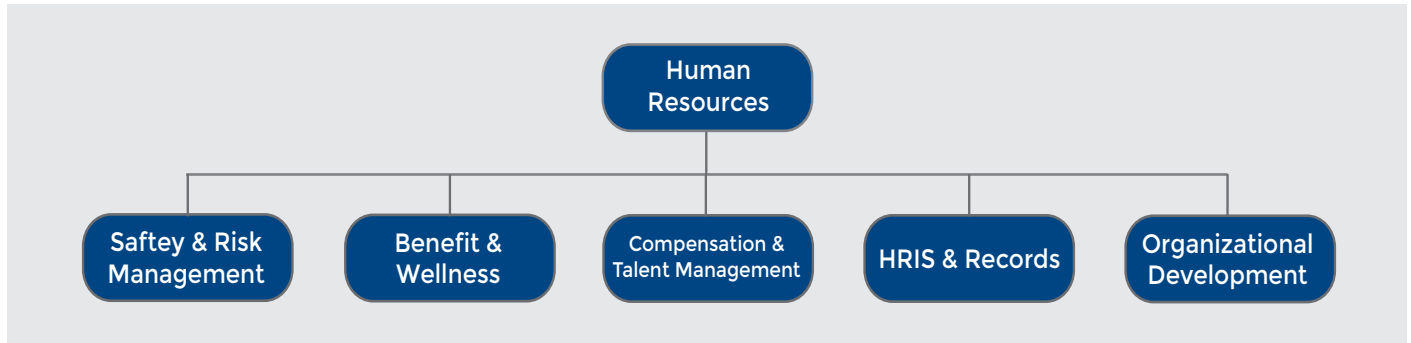
PROPOSED FY 2016/17

- FY16/17- Additional line item requests for Education Assistance Program, Vending & Food Services, Office & Employee Recognition Supplies \$18,900



HUMAN RESOURCES

The Human Resources Department (HR) is responsible for providing direction and leadership in human resources matters that support our organization's success. Our focus is to provide the following major HR business functions: Safety and Risk Management, Benefits and Wellness, Compensation and Talent Management, managing the Human Resource Information System/Records, and Organizational Development.



VISION:

To encourage and support a work/life balance for employees while maintaining a diverse, respectful and safe work environment.

MISSION:

Attract, engage, and retain the best talent to provide quality service to the citizens of Round Rock.

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- Leadership development book briefings for senior managers was implemented. Through book summary readings, class exercises and activities, participants explore the current range of leadership development available to individuals and organizations and the assumptions and principles that underlie them. Through appreciative dialogue, participants explore ways in which leadership development can be harnessed to enhance individual and organizational performance on a wide range of dimensions (economic, social, ethical, etc.).
- Dependents age 5 and up utilizing the clinic since August 2015. Increased utilization by employees and dependents will help with reduced claims cost for the benefit programs and identify health issues early as a preventative measure.
- The Compensation Manual was created to outline the city's compensation policies. In doing so, we updated a few policies and included them in the Manual. The new policies include, Bilingual Pay Program for the civilian employees, a standardized on-call policy to recognize employees that are required to be available after hours and a standardized shift differential policy to recognize employees that are re-

HUMAN RESOURCES

- quired to work the less desirable shifts.
- Received the Healthiest Employer designation in 2015 and 2016 in the Austin Area by the Austin Business Journal.
- Received the State and Local Government Benefits Association (SALGBA) Challenge Award in 2015 for our benefits program.
- Provided monthly defensive driving class for City employees; created a policy prohibiting the use of handheld cell phones for City drivers to reduce chance of auto accidents due to distracted driving and provided training.

- Revamp HR website to simplify access to information that will increase employee participation.
- Streamline enrollment processes for employees.
- Expand use of Munis to better track employee certifications, FMLA, and training.
- Established HR liaison meetings to keep employees informed of HR initiatives and identify issues or concerns from departments.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Supervisor Training Series offered in February 2016 to include FMLA and Sexual Harassment Prevention.
- Succession planning meetings with departments and formalize the knowledge transfer process.
- Development of HR strategic plan.
- Review vendor costs to determine more cost effective products and coverages.
- Review of various methods to reduce claims utilization and cost of claims.
- Require all employees receive a health risk assessment to identify areas where health education is needed.
- Preparation to implement an Accountable Care Organization in order to decrease and maintain cost effectiveness of employee health benefits.

FY 2017-18 OVERVIEW AND BEYOND:

- Evaluate an onsite employee prescription dispensary at Rockcare.
- Increase awareness and use of EmployeeNet as a resource for City information
- Partner with Spanish @Work to offer a 6-month Business Spanish class to interested team members.
- Expand Business Partnerships with departments.
- Implement the HR strategic plan and plan review
- Implement department succession plans and utilization of knowledge transfer process.
- Develop a diversity recruitment strategy with public safety departments.
- Expand Supervisor & Leadership Development Training Series.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected
Number of Employment Verifications	119	59 to date
Number of Applicant Background Checks & Drug Screens	117	183 to date
Number of Exit Interviews	52	20
Number of Compensation Surveys	70	35 to date
Number of Employee Development Trainings	82	55 (24 to date)
Number of Employment Applications	11,258	7575 to date
Number of Open Records Request	19	13 to date



INFORMATION TECHNOLOGY 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	1,895,210	1,901,667	2,023,370	2,032,417	2,060,120
<i>Operating Expenses</i>	1,722,767	1,799,145	1,704,345	2,130,826	2,106,131
<i>Capital Outlay</i>	88,729	60,152	102,155	75,000	75,000
Total Expenditures:	\$3,706,705	\$3,760,964	\$3,829,870	\$4,238,243	\$4,241,251
Expenditures per Capita:	\$36.22	\$36.48	\$36.33	\$37.19	\$36.20
FTEs:	22.00	22.00	22.00	22.00	22.00
% Change:	5.4%	1.5%	1.8%	10.7%	0.1%

HISTORY

- FY 14/15- include recommendations from the market study leading to an increase in Personnel Services.
- FY 15/16- Funding was provided in the General Capital Projects/Equipment Fund in the amount of \$750,000 for technology expansions and improvements.

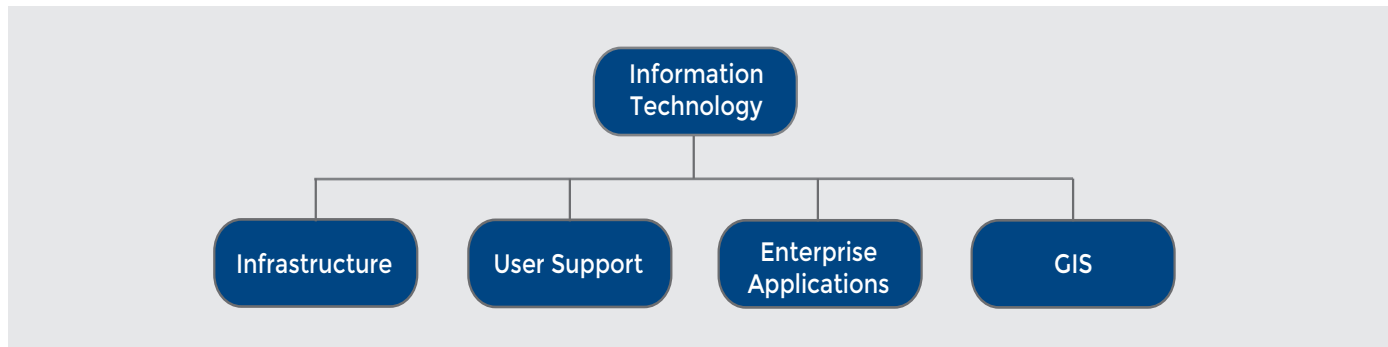
PROPOSED FY 2016/17

- FY 16/17- Funding is provided in the General Capital Projects/Equipment Fund in the amount of \$750,000 for technology expansions and improvements.



INFORMATION TECHNOLOGY

The Information Technology Department's function is to maintain and support the hardware and software infrastructure within the City government; assist in procurement and training for all major software systems, and help guide all departments in forming plans for their future use of technology.



MISSION:

The IT Department's mission is to assist all City departments to become more productive through the use of technology, to safeguard relevant data, and to increase the sharing of important governmental information between City departments.

GUIDING COUNCIL STRATEGIC GOALS:



FY 2015-16 HIGHLIGHTS:

- Fiber/RRTX-WiFi expansion to Old Settlers Park and Lake Creek Park
- Implementation of new Parks Management System
- Implementation of new Library ILS system
- Completed implementation of Cityworks fixed asset/work order management system
- Implementation of Smart 911 System providing additional information to first responders
- Enhanced City mobile app with new design and additional application functions
- Developed downtownroundrocktexas.com and re-designed shophtherock.com
- Developed website/mobile app for discovering city parks
- Migration to Amazon Web Services server infrastructure for hosting of all public facing websites
- Emergency Operations Center (EOC) audio/visual technology upgrade
- Implementation of new security/data center analysis tools
- Completed deployment of secure two-factor authentication to public safety devices
- Completed coordination of sharing traffic and accident data as part of the TxDOT ITS Deployment Project

INFORMATION TECHNOLOGY

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES: NEW PROGRAMS FOR FY 2016-17:

- Fiber Network Expansion
- Utility Billing System
- Facilities Maintenance Work Order System
- Investigate new desktop and application streaming technology
- IT Customer Support/Asset Inventory System
- Parking Garage smart sensor/digital signage system
- Re-design of City downtownroundrocktexas.com website
- Develop City Police department recruiting website
- Implement on-line transit trip planner website
- Implement Police officer body camera program including infrastructure and in-car technology upgrades

No new programs.

FY 2017-18 OVERVIEW AND BEYOND:

- Expansion in use of cloud Infrastructure services
- Expansion of fiber network and RRTX-WiFi
- Evaluate and implement “smart” facilities technology
- Focus on implementing the smartest technologies to run our business
- Continued emphasis on mobile technology and applications tailored for mobile
- Continue improvement of security measures to protect City data

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Help Desk Tickets Resolved	5,700	6,000	6,300
PC Replacement	160	210	230
IT Major Projects Implemented	10	11	11
Visitors to Public Facing Websites	1,780,789 (page visits)	1,863,000	1,900,000
Usage of RRTX WiFi	26 TB (data usage)	34 TB (data usage)	45 TB (data usage)
Technology Funded Projects	8	15	11



LIBRARY 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	1,645,022	1,771,014	1,896,202	1,892,410	1,936,802
<i>Operating Expenses</i>	638,373	677,892	628,379	699,174	733,474
<i>Capital Outlay</i>	0	0	0	0	0
Total Expenditures:	\$2,283,395	\$2,448,906	\$2,524,581	\$2,591,584	\$2,670,276
Expenditures per Capita:	\$22.31	\$23.75	\$23.95	\$22.74	\$22.79
FTEs:	29.50	30.50	30.50	30.50	30.50
% Change:	0.1%	7.2%	3.1%	2.7%	3.0%

HISTORY

- Market adjustments were implemented during FY13/14 and FY14/15
- FY13/14- A Youth Librarian was added
- FY15/16- Additional funding for on-line services, electronic materials and supplies totaling \$55,461 was added.

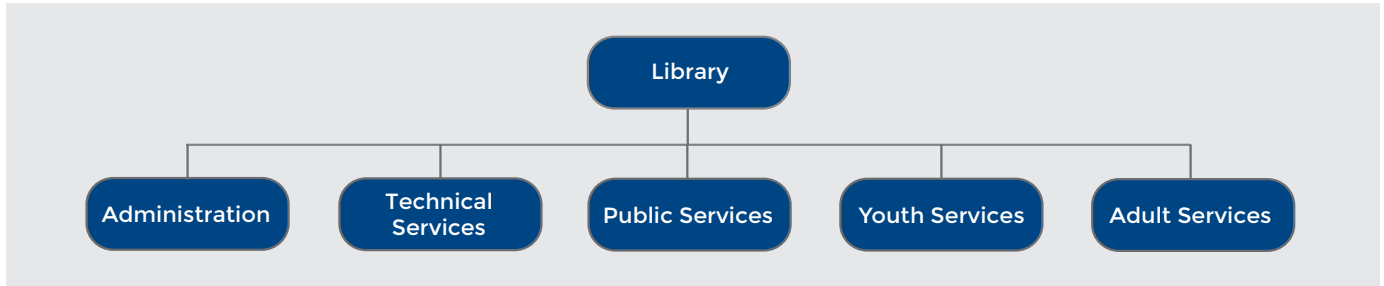
PROPOSED FY 2016/17

- FY16/17- Contract services for a Library Safety Monitor is proposed for \$6,100.
- FY16/17- Microfilm reader/printer/scanner from the IT Tech Fund in the amount of \$17,000 is proposed.
- FY16/17- Additional line items requested for Contract Labor, Office Supplies and Leased Library materials \$26,900



LIBRARY

The Round Rock Public Library System provides our growing and diverse community a variety of exceptional programs and services. Our caring and knowledgeable staff maintains an attractive and dynamic environment in which to find information, enjoyment, and enrichment.



MISSION:

The Round Rock Public Library proudly serves its dynamic and growing community by providing high quality resources, services, and programs.

GUIDING COUNCIL STRATEGIC GOALS:



FY 2015-16 HIGHLIGHTS:

- Joined the Family Place Libraries Network
- Received a grant for the 'Bots and Books Program
- Enhanced the "Take Home Technology Collection" with new learning tablets and Chrome-books
- Added Parenting, Bob Books and Young Adult Non-Fiction collections
- Inventoried over 60,000 items with a less than 1% error rate
- Acquired Lynda.com the online training library
- Created Teen Advisory Board
- Expanded English-as-a-Second-Language classes and Biz.ability Small Business workshops
- Migrated to the Koha Integrated Library System

LIBRARY

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Additional developments for the Koha Integrated Library System
- Implementation of online bill pay and upgraded cash registers
- Increased funding for digital collections
- Hiring seasonal staff and interns

NEW PROGRAMS FOR FY 2016-17:

No new programs.

FY 2017-18 OVERVIEW AND BEYOND:

- Planning and design for bond projects

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Reference Transactions	51,272	47,170	50,000
Volunteer Hours	8,025	8,265	8,000
Community Outreach Contacts	4,052	4,133	5,000
Circulation	972,094	942,932	1,000,000
Interlibrary Loans	4,400	4,268	4,000
Public Access Computer Uses	74,476	75,220	70,000
Database Uses	23,660	22,714	25,000
Program Attendance	44,755	54,153	50,000
Library Visits	388,625	408,056	390,000



PARKS AND RECREATION 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	5,715,077	6,052,984	6,424,801	7,423,783	7,337,232
Operating Expenses	3,294,893	3,312,808	3,439,180	3,484,985	3,516,202
Capital Outlay	112,538	236,008	452,842	97,000	97,000
Total Expenditures:	\$9,122,508	\$9,601,800	\$10,316,823	\$11,005,768	\$10,950,434
Expenditures per Capita:	\$89.13	\$93.12	\$97.88	\$96.57	\$93.47
FTEs:	91.25	91.25	91.25	105.88	100.88*
% Change:	3.9%	5.3%	7.4%	6.7%	-0.5%

*5 FTEs are reflected in the Multipurpose Fields Complex Section

HISTORY

- Each year reflects cost increases in overtime, temp salaries and other costs involved with providing Events and Programs to the constantly expanding population.
- FY15/16- The expansion of the Rock'N River will increase costs by \$329,254, for 1 FTE (Aquatics Director), seasonal staff and operating costs.
- FY15/16- Converted temp staff to 3.75 FTEs for the CMRC-Weekend Team. This increased the budget \$53,214.
- FY15/16- Funds for implementation for a staffing study were included in Fiscal Support (\$400,000). See the next bullet for the breakdown of these study implementations.
- FY 15/16 - The Mid-Year Budget Amendment added recommendations from the staffing study: Camp Supervisor (1 FTE), Park Ranger (1 FTE), Marketing & Communications Coordinator (1 FTE), 2 PT Bus Drivers (2 @ 0.625 = 1.25 FTE). 5 FTEs were added at Mid-Year for the OSP Multipurpose Field Complex and 0.625 FTE was converted from a Temporary Rec Assistant to Regular Part Time at the Baca Center.

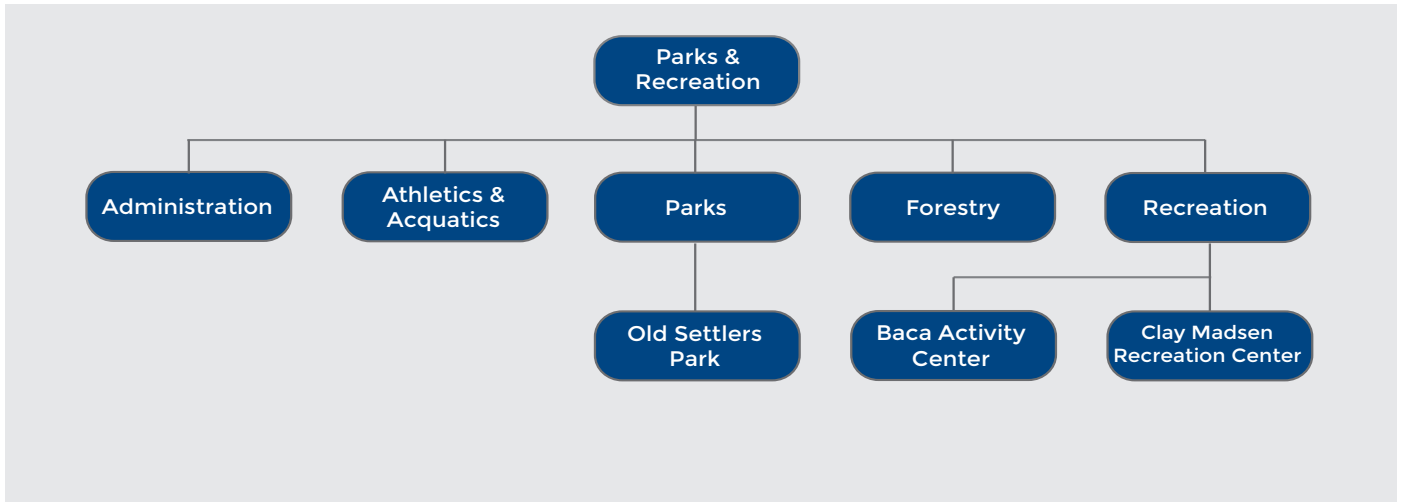
PROPOSED FY 2016/17

- Several projects are underway or planned for Parks & Recreation Facilities. These are reflected in the City of Round Rock's Capital Improvement Plan.
- FY16/17- Additional line item requests for Contract Labor \$25,000
- FY 16/17 - Operating costs and 5 FTEs for the OSP Multipurpose Field Complex were transferred to a separate fund beginning in 2016/17.



PARKS AND RECREATION

The Parks and Recreation Department (PARD) is responsible for the acquisition, design, development, and maintenance of the park system; and the planting, conservation, and maintenance of trees. In addition, PARD is responsible for organized recreation programs, which include athletics, aquatics, instructional classes, special events and senior citizen activities. PARD also manages the Clay Madsen Recreation Center and the Allen R. Baca Senior/Activity Center.



VISION:

To provide an active, vibrant, and beautiful city with a diversified and quality parks and recreation system that produces economic, health, and social benefits for the entire community.

MISSION:

Dedicating and empowering people to create positive and memorable experiences in their lives.

GUIDING COUNCIL STRATEGIC GOALS:



FY 2015-16 HIGHLIGHTS:

- Opening of the Rock’N River Water Park Expansion which nearly tripled the capacity of the facility and expanded the recreational amenities for people of all ages.
- Implementation and launch of a new recreation management software, Perfect Mind, allowing residents/customers a more user friendly and streamlined program registration and facility rental process.
- Groundbreaking and construction of the OSP Multipurpose Field Complex and Soccer Complex Improvements Project.
- Construction and/or completion of various PARD Repair & Replacement Program Projects including: Stella Park, Round Rock West Park, OSP Lakeside Trail and Triple Crown Parking Lot, Joanne Land Playground, Lake Creek Park Parking Improvements, Greenhill Park, Veterans Park Phase 2 and Bradford Park.
- Adoption of the five year update of the department’s Strategic Master Plan, Game Plan 2020 (2016 Update).
- Tremendous growth in the number of partic-

PARKS AND RECREATION

ipants in various city events and recreation programs such as Muddy Miler, Juneteenth Celebration and National Trails Day to name a few.

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Opening of the OSP Multipurpose Field Complex and creation of a new “flat-field” maintenance crew at Old Settlers Park
- Groundbreaking on several CIP Projects including: Heritage Trail West, Soccer Complex Improvements, OSP Rabb Playground and Pavilion Area Improvements, Stark Park and Meadow Lake Improvements.
- Based on the PARD Staffing Level Study performed by PROS Consulting, the department will add additional positions to better meet the needs of our residents and customers: (1) Park Ranger, (2) Part-time Bus Drivers, (1) Reservation Specialist, (1) Marketing Specialist and (1) Afterschool/Day Camp Supervisor.
- In collaboration with the Play for All 501c.3, fundraising and sponsorship efforts will begin for the expansion of the Play for All Park. The expansion plan was completed and reviewed by the public in FY15/16.
- Construction and completion of the CMRC Sports Fields which are needed to replace the Luther Peterson Park fields. Luther Peterson Park is needed for the addition of a new centralized City maintenance facility for the Utilities, Transportation and General Services departments.

NEW PROGRAMS FOR FY 2016-17:

No new programs.

FY 2017-18 OVERVIEW AND BEYOND:

- Construction and/or completion of several 2013 GO Bond projects including: Heritage Trail, Adult Sports Complex, Brushy Creek Trail (Veterans Park to Rabb Park) and Lake Creek Trail (RRWest to Centennial Plaza).
- Continuation of the PARD Repair & Replace-

ment Program with the following parks projected to be renovated and improved: Clay Madsen Park and Frontier Park.

- Creation and implementation of a new Old Settlers Park Repair & Enhancement Program. This program would create a dedicated funding source to go toward the repair and improvement of the existing facilities and amenities in Old Settlers Park.

PARKS AND RECREATION

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Parks Division Measures			
Acres of parkland and open space	2,035	2,035	2,075
Hours of athletic field use	23,450	26,754	30,000
Miles of trail	18.81	19.61	19.61
Average Park Certification Score	93.02	94	92
Recreation Division Measures			
Clay Madsen Recreation Center users	584,760	615,000	625,000
Baca Center users	115,000	126,000	138,000
Recreation programs offered	3,423	4,110	4,300
Recreation program participants	51,292	58,516	60,000
Athletics/Aquatics Division Measures			
Total pool attendance	81,132	148,000	140,000
Swim lesson participants	1,186	1,150	1,200
Athletic camps and classes offered	223	165	175
Forestry Division Measures			
Trees pruned in parks	1,673	1,700	1,750
Residential Tree Inspection services	91	90	95
Cubic yards of brush recycled	28,428	29,000	30,000
Administration Division Measures			
Value of positive media impressions	\$41,120	\$55,000	\$60,000
Sponsorships and donations received	\$75,083	\$85,000	\$90,000
Park Ranger patrol hours	4,177	4,500	6,350
Number of special events and tournaments	175	168	170
Facility rental hours	34,417	40,400	42,000



PLANNING AND DEVELOPMENT SERVICES 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	2,455,894	2,536,257	2,731,463	2,849,094	3,151,137
<i>Operating Expenses</i>	237,796	221,527	215,087	259,722	253,550
<i>Capital Outlay</i>	16,268	0	0	0	0
Total Expenditures:	\$2,709,958	\$2,757,784	\$2,946,550	\$3,108,816	\$3,404,687
Expenditures per Capita:	\$26.48	\$26.75	\$27.95	\$27.28	\$29.06
FTEs:	33.75	33.75	34.75	36.75	38.75
% Change:	-13.1%	1.8%	6.8%	5.5%	9.5%

HISTORY

- FY12/13 – Construction Inspectors were moved to Transportation during a reorganization
- FY14/15 – Added a Building Inspector
- FY15/16- A Planning Technician was added to meet increased service demands - \$35,720
- FY 15/16 - A Building Inspector position was added at mid-year to accommodate growth demands. The position was created using 0.5 FTE & funds transferred from Finance and additional revenues.

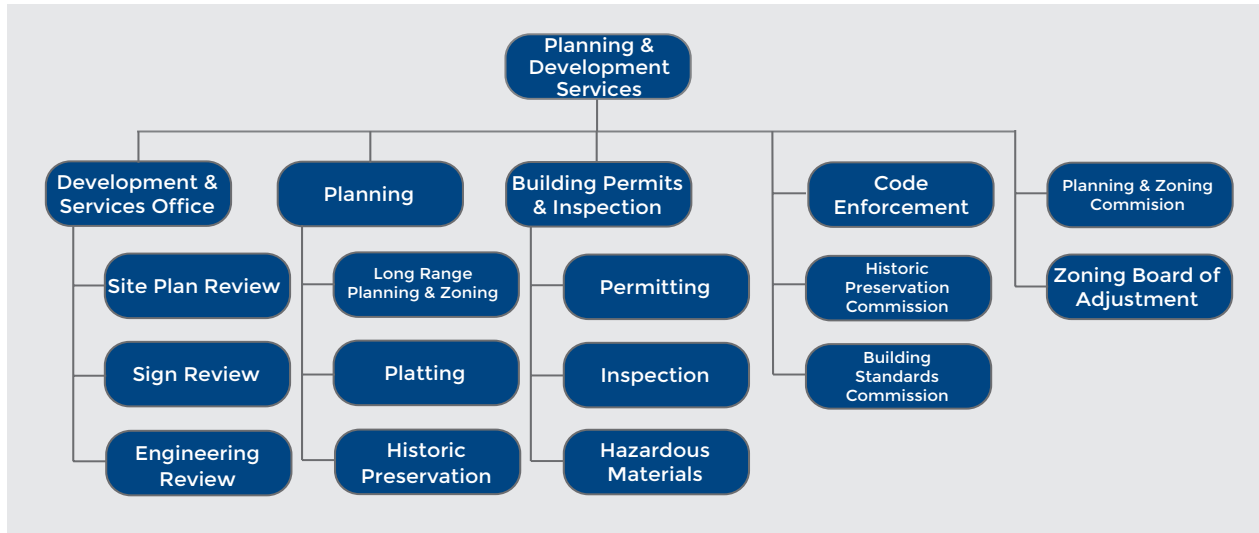
PROPOSED FY 2016/17

- FY16/17- Proposed addition 1 FTE Building Plans Examiner (hire date 10/1/16) \$122,545
- FY16/17- Proposed addition 1 FTE Development Coordinator (hire date 10/1/16) \$89,689



PLANNING AND DEVELOPMENT SERVICES

The Planning and Development Services Department is responsible for land use and neighborhood planning; administration of land development regulations; building permit review and inspections, and code enforcement for the City under the leadership of the Planning and Development Services Director.



VISION:

Round Rock is a diverse, historic, and family-oriented community with a distinct identity as a desirable place to live, work and play. Residents, government and business are committed to working together to build a quality community.

MISSION:

To provide citizens and the business community with efficient, consistent, fair, and effective development review services, promote quality development and planning programs for the purpose of facilitating economic growth, and improving the building environment.

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- Maintained or exceeded site plan, plat, zoning, and sign review timeframes for all projects during a period of high activity not previously experienced.
- Assisted or directly facilitated several successful Economic Development projects such as Houghton Mifflin Harcourt, Odyssey, Thermasol, Proportion Foods, UPS, and Liquidation Channel.
- Established specific performance measures and placed the outcomes and targets on the departmental homepage.
- Developed a garage conversion ordinance to allow the practice in certain neighborhoods and a program for preexisting conversions.
- Adoption of the City's first food truck ordinance.

PLANNING AND DEVELOPMENT SERVICES

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES: NEW PROGRAMS FOR FY 2016-17:

- Completion and adoption of the Rock Development Code.
- A focus on downtown redevelopment including the Gypsum site redevelopment, and the implementation of the mixed use ordinances.
- Continue to build upon our close relationship and work with the Economic Development Partnership to ensure the success of economic development projects and a thriving private development sector.
- Implementation of the Strategic Annexation Plan.
- Building Plans Examiner – to achieve greater efficiencies in building permit review.
- Development Services Coordinator – to provide personal attention to applicants.

FY 2017-18 OVERVIEW AND BEYOND:

- Pursue further consolidation of the planning and development services divisions to facilitate a single, comprehensive development counter.
- Play an instrumental role in downtown redevelopment and infrastructure planning and design.
- Implement an electronic plan review system.
- Stagecoach feasibility study.
- Relocation of Nutty Brown to Round Rock.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Total Approved Plats	46	60	65
Development Permits Received	83	90	100
Development Permits Issued	77	75	85
Number of Building Permits	2,747	2,864	2,950
Number of Inspections	15,105	15,422	16,225
Total Bandit Signs	5,594	5,500	5,500
Total Notified Code Violations	2,576	2,928	3,500



POLICE 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Personnel Services	20,360,882	21,510,363	22,346,567	24,118,785	24,412,786
Operating Expenses	4,194,745	4,030,572	3,591,770	4,245,624	3,998,025
Capital Outlay	310,345	532,885	792,898	25,090	140,181
Total Expenditures:	\$24,865,972	\$26,073,820	\$26,731,235	\$28,389,499	\$28,550,992
Expenditures per Capita:	\$242.95	\$252.88	\$253.60	\$249.10	\$243.69
% Change:	7.7%	4.9%	2.5%	6.2%	0.6%
FTEs:	221.00	223.00	233.50	239.50	247.50
No. Sworn FTEs:	127.00	129.00	137.00	138.00	145.00
No. Civilian FTEs:	94.00	94.00	96.50	101.50	102.50

HISTORY

- Each year reflects cost increases for scheduled step pay raises, any market or cost of living adjustments and health insurance costs.
- FY12/13 - Added 1.5 (FTE) Law Enforcement Support Techs and 2 School Resource Officers.
- FY13/14 - Added two School Resource Officers during the year through a mid-year revision.
- FY14/15 - 3 Police Officers, 4 SROs, and 3 Call-takers were added to the department at a cost of \$1,124,000. One communications specialist was added during the year by repurposing a vacant position from the Finance Department.
- FY15/16 - 5 new Call-takers were added for a total cost of \$318,249
- FY15/16 - The 34 police vehicles were replaced at a cost of \$1,569,250. Those costs were paid from General Capital Projects/Equipment Fund.

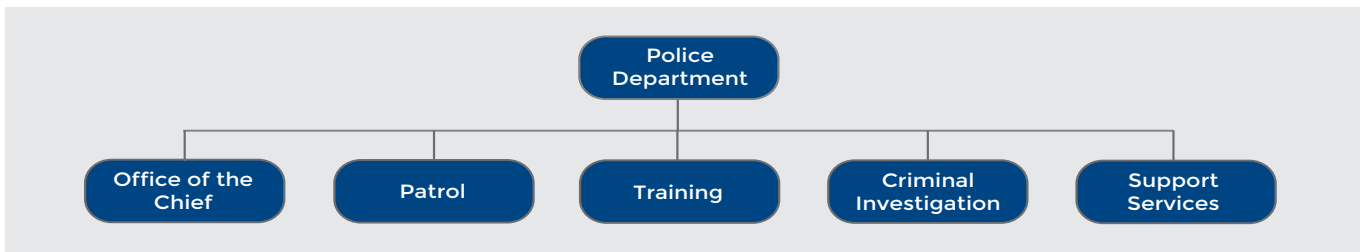
PROPOSED FY 2016/17

- FY16/17 - Proposal adds 8 new (FTEs): 5 Police Officers, 1 Police Sergeant, 1 Police Lieutenant & 1 Community Affairs Specialist for a total cost of \$927,373
- FY16/17 - Operating Expenses Additional Funds of \$25,000 for Animal sheltering operating costs increase
- FY16/17 - One time expense of \$139,000 for Body Worn Cameras from General Self-Finance.



POLICE

The Police Department provides public safety and enforces federal, state, and city laws and ordinances through proactive and responsive patrol of the City by state-commissioned peace officers. As its business model, the Department believes the best way to fight crime is to forge strategic partnerships that address quality-of-life issues before they become serious public safety or crime problems. The Department also is responsible for animal control; fire and police radio dispatch functions in the City limits; and maintaining the recruiting, training, crime victim, and support functions necessary to maintain a police force of the highest quality.



VISION:

Effectively adapt to the challenges created by a rapidly growing community that is striving to maintain its low crime rate and high quality of life. Deliver policing that responds to the needs of the community and engages them to share in the responsibility of keeping Round Rock a great community.

MISSION:

The Round Rock Police Department, in alliance with our community, provides public safety and promotes a high quality of life.

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- The Department received five additional call-taker positions in Dispatch to fill out a program begun in FY2015.
- The Department looked forward to a successful fifth onsite accreditation review this summer of its adherence to international policing standards.
- The Department partnered with the Round Rock Independent School District to grow its annual Kutz4Kidz event to cover more school-age kids.

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- The ground-breaking for the bond-funded public safety training facility is slated for this fall.
- The Department plans to expand its Community Affairs program in FY 2016-17.
- This February, the Department will for the second time play host and operate a police academy as an adjunct to the Capital Area Council of Governments' Basic Peace Officer Course program.

POLICE

NEW PROGRAMS FOR FY 2016-17:

- Police Officers – four additional Patrol officers and one Traffic Unit officer to address staffing issues and the growth in service demand.
- Police Sergeant – additional police sergeant position to address staffing issues and the growth in personnel.
- Patrol Lieutenant – provides additional administrative support to the division.
- Community Affairs Specialist – civilian to support the Community Affairs Unit’s activities.
- Body Worn Cameras – provides funding for the second year of a two-year implementation of body-worn cameras for the Department’s field personnel.

FY 2017-18 OVERVIEW AND BEYOND:

- The Department plans to begin regular operations in the new Public Safety Training Facility.
- The Department plans to complete implementation of a Language Access Plan to minimize the impact of language barriers on the way we serve the public.
- The Department plans to begin developing a Real Time Crime Center that will give officers instant information in the field as incidents develop.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
External Calls for Service	64,114	69,714	71,000
Self-Initiated Events	52,568	48,639	48,000
Total Police Events	116,682	118,353	119,000
Felony Arrests	633	810	820
DWI Cases	349	380	390
Police Reports Taken	8,642	9,629	10,500
Traffic Stops	23,754	21,000	23,000
Foot Patrols	2,008	1,800	2,000



RECYCLING 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	99,263	104,192	107,919	110,434	110,332
<i>Operating Expenses</i>	35,136	33,265	34,102	30,598	34,088
<i>Capital Outlay</i>	0	0	0	0	0
Total Expenditures:	\$134,399	\$137,457	\$142,021	\$141,032	\$144,420
Expenditures per Capita:	\$1.31	\$1.33	\$1.35	\$1.24	\$1.23
FTEs:	2.75	2.75	2.75	2.75	2.75
% Change:		2.3%	3.3%	-0.7%	2.4%

HISTORY

- FY12/13- Recycling was made a separate department through a reorganization. This area is responsible for monitoring the garbage collection contract and recycling services that are provided to the citizens of Round Rock.

PROPOSED FY 2016/17

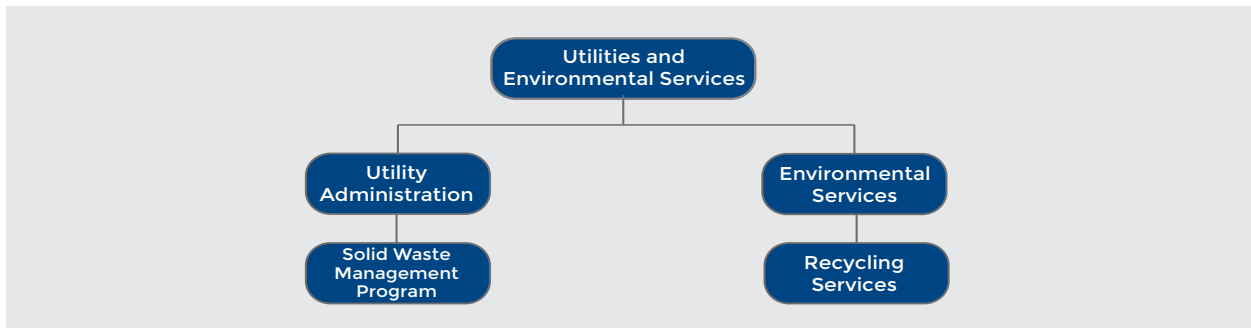
- FY16/17- Additional line item requests for Contract Labor and R&M Plant & Equipment \$3,000



RECYCLING

The Recycling/Solid Waste Services Division is responsible for both garbage collection and recycling services that are provided to the citizens of Round Rock. These functions are handled by personnel in two separate divisions. The Environmental Services Division oversees the recycling drop-off center and the four used oil drop-off locations. The division also manages the city’s in-house recycling program.

The Utility Administration Division oversees the solid waste management programs which include garbage collection and disposal by a third party contractor as well as the curbside recycling program. In addition, this division oversees the franchise agreements with the commercial haulers who collect garbage for all commercial properties in the City. Both divisions promote environmental awareness in order to increase recycling and reduce the amount of waste disposed of in the landfill.



VISION:

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MISSION:

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GUIDING COUNCIL STRATEGIC GOALS:



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- **Public Health, Safety, and the Environment:** Ensure efficient compliance with regulations, einimization of risk, and proactive efforts toward preserving and enhancing our natural resources.
- **Financial Strength:** Strive to know the true cost of service, be transparent and competitive in our rates and fees, and provide a solid fiscal foundation for our customers and financiers.
- **Employee Success:** Select and promote the best, encourage empowerment and leadership at every level, and foster development through continued education and knowledge sharing.
- **System Management:** Proactively plan, monitor, replace, and expand our utility systems to ensure infrastructure stability, orderly and sustainable growth, and cost efficiencies.
- **Operational Excellence:** Efficiently operate and maintain systems, embrace technology and creative strategies, and strive for continuous improvement in managing and reducing costs.

RECYCLING

FY 2015-16 HIGHLIGHTS:

- Improved public outreach and awareness of city recycling and solid waste services.
- Partnered with the city’s solid waste service provider to improve the collection of in-house recyclables at city facilities.
- Provided semi-annual, cost free, document shredding events to the public.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- The division is evaluating the need for substantial facility improvements geared toward improving traffic flow and material handling.
- In order to improve facility security, the division is considering the addition of motion sensitive lighting and/or cameras to the drop off center.
- The division continues to monitor recycling markets and review commodity contracts as needed.

NEW PROGRAMS FOR FY 2016-17:

No new programs.

FY 2017-18 OVERVIEW AND BEYOND:

- The division will replace aging equipment with more effective and efficient models.
- The Recycling Drop-Off Center will continue to make improvements to the facilities.
- The division will explore the possibility of recycling at multi-family locations within the city.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Traditional Recyclables (tons)	277.94	274.1	275
Automotive Fluids (gallons)	17,681	18,692	20,000
Electronics (tons)	102.2	30	30

Trend: Recycling of electronics is down because the drop off facility stopped taking televisions in 2015.



TRANSPORTATION 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	3,409,902	3,461,516	3,588,336	3,711,483	3,774,630
<i>Operating Expenses</i>	2,629,741	2,912,959	3,182,283	5,222,773	6,223,480
<i>Capital Outlay</i>	247,703	648,694	560,931	421,000	186,000
Total Expenditures:	\$6,287,346	\$7,023,169	\$7,331,550	\$9,355,256	\$10,184,110
Expenditures per Capita:	\$61.43	\$68.12	\$69.56	\$82.09	\$86.92
FTEs:	52.00	52.00	50.00	54.00	55.00
% Change:	12.1%	11.7%	4.4%	27.6%	8.9%

HISTORY

- FY12/13 - Seven Construction Inspectors moved to Transportation from Planning during a reorganization
- FY14/15 - Funds for the Seal Coat Contract are budgeted in this department in FY13/14 and prior, these funds were reflected in Self-Finance Construction.
- FY14/15 - Positions were included in the budget that were later moved to Utility Administration and Drainage.
- FY15/16 - Two new positions were added to expand the Crack-Fill Crew and Concrete Maintenance Crew for \$68,838. Long-term full time temporary positions were converted to permanent.
- FY15/16 - Roadway Lighting Maintenance Contract and Traffic Management Center System Upgrade were added for \$71,000.

PROPOSED FY 2016/17

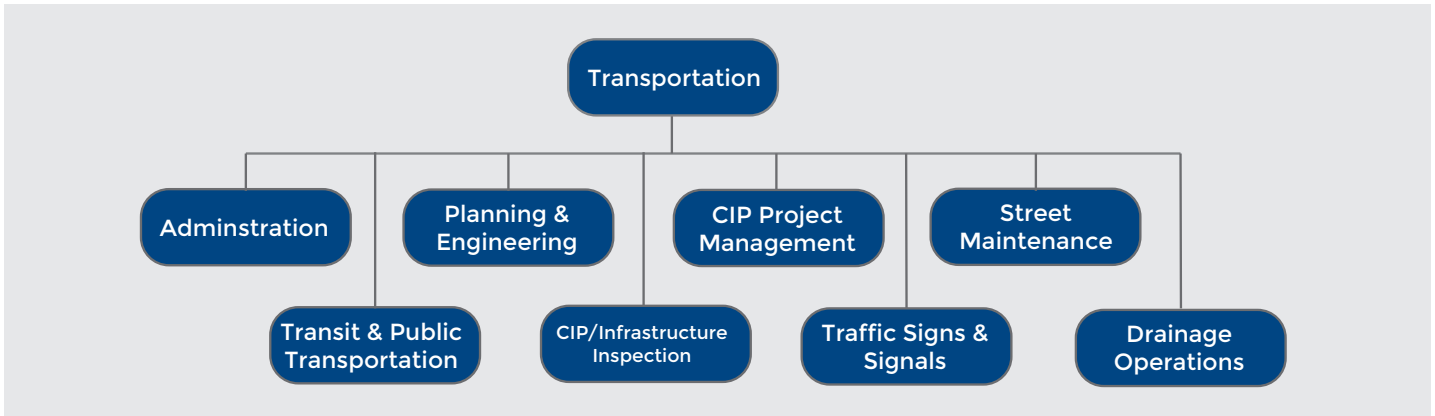
- FY16/17 - One FTE Construction Inspector (hire date 10/1/16) \$117,821
- FY16/17 - One-time expense for Sign Rplacement Program \$700,000 from General Self-Finance.
- FY16/17 - Ongoing ROW Maintenance Contract \$400,000
- FY16/17 - Pilot Program - Expansion of Transit Service \$369,000 from General Self-Finance. Currently \$550,000 is funded from Transportation operating expenses. For FY 2016/17 a total of \$919,000 is proposed.



TRANSPORTATION

The Transportation Department consists of eight divisions: Administration; Transit and Public Transportation; Planning and Engineering; CIP/Infrastructure Inspection; CIP Project Management; Traffic Signs and Signals; Street Maintenance; and Drainage Operations.

The Transportation Department is responsible for planning, building and maintaining the City's transportation infrastructure. In addition, the department oversees the City's Transit and Public Transportation activities. The Department also works extensively with regional partners for improved planning and project coordination.



VISION:

The Department strives to be a premier organization that values innovation, trust, teamwork, professionalism, and regional cooperation.

We will:

- Accept the challenge of change and be committed to continually enhancing the safety, environment, quality of life and economic vitality of our community
- Be accountable for our performance and our organization's success and be recognized for our achievements
- Be committed to provide our employees a stable work environment with equal opportunity for learning and personal growth
- Be respectful of each other, the internal and external customers we support

MISSION:

Cost-effectively plan, build and maintain the City's transportation infrastructure and provide public transportation in a manner that meets the needs of the community and supports the safety and welfare of our citizens.

GUIDING COUNCIL STRATEGIC GOALS:



TRANSPORTATION

FY 2015-16 HIGHLIGHTS:

- Completion of Transit Master Plan
- Improvements to Gattis School Road
- Improvements to University Boulevard
- Improvements to traffic signal timings

NEW PROGRAMS FOR FY 2016-17:

- Implement sign replacement program
- Implement expanded transit service
- Add construction inspector staff

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Complete update to Master Transportation Plan
- Complete Creek Bend Boulevard extensions
- Complete Mays reconstruction

FY 2017-18 OVERVIEW AND BEYOND:

- RM 620 Safety Improvements
- Expansion of Kenney Fort Boulevard
- Plan and construct remaining sections of Southwest Downtown Redevelopment
- Maintain and update the five-year plan as necessary

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Concrete Structures Repaired: sidewalks, curb and gutters, headwalls, valley gutters, trickle channels, etc.	650 cubic yards	1,000 cubic yards	1,200 cubic yards
Pavement Maintenance: street, alley, parking lot repairs	1,600 tons	1,600 tons	2,000 tons
Right-of-way mowing	240 acres	240 acres	240 acres
Pavement Maintenance: crack fill	376,175 linear feet	400,000 linear feet	450,000 linear feet



UTILITY FUND

5 YEAR SUMMARY OF EXPENDITURES BY DEPARTMENT

UTILITY FUND SUMMARY OF EXPENDITURES

(Operations Only)

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Projected Budget
Utility Administration	2,918,882	4,391,455	3,991,939	5,661,083	5,884,839
Water	11,450,061	11,515,404	12,607,381	14,643,625	15,416,437
Wastewater	5,953,755	6,399,471	6,824,333	7,226,612	7,513,875
Total Utility Fund	\$20,322,698	\$22,306,330	\$23,423,654	\$27,531,320	\$28,815,151
FTEs:	126.00	127.75	128.75	127.50	127.50

UTILITY FUND EXPENDITURE HIGHLIGHTS:

Operating costs vary with weather conditions and growth similar to revenue, but are also impacted by changing conditions and costs in the three large regional projects the City participates in:

- BRCUA – Brushy Creek Regional Utility Authority – Water supply, treatment and transmission from Lake Travis
- WCRRWL – Williamson County Regional Raw Water Line – Water supply and transmission line from Lake Stillhouse Hollow to Lake Georgetown
- BCRWWS – Brushy Creek Regional Wastewater System – Wastewater collection and treatment facility.

Significant changes in costs are highlighted on each department page.



UTILITIES ADMINISTRATION 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	1,990,075	2,201,889	2,217,784	2,347,137	2,751,321
<i>Operating Expenses</i>	921,167	2,189,566	1,774,155	2,215,946	2,186,001
<i>Capital Outlay *</i>	7,640	0	0	1,098,000	947,517
Total Expenditures:	\$2,918,882	\$4,391,455	\$3,991,939	\$5,661,083	\$5,884,839
Expenditures per Capita:	\$28.52	\$42.59	\$37.87	\$49.67	\$50.23
FTEs:	31.00	33.75	34.75	34.50	34.50
% Change:		50.4%	-9.1%	41.8%	4.0%

*Utility Administration includes: Utility Administration & Environmental Services, Utility Billing & Fiscal Support Services.

HISTORY

- FY13/14 - Increase due to several position reclassification as a result of the Market Study
- Position moved from Transportation in the General Fund to Utilities Administration
- FY14/15 - Utility Rate Study conducted. FY13/14 – Created Fiscal Support Department to consolidate administrative expenses for Utilities (liability insurance, legal services, professional services and computer maintenance agreements)
- FY14/15 - Increased costs associated with Computer Maintenance Contracts
- FY13/14 - moved Meter Service employees from Water to Utility Billing during the year. The full year is reflected in FY14/15.
- FY15/16 - Position moved from Water Systems Support to Utilities Administration
- FY15/16 - \$9,000 was budgeted for a replacement plotter
- FY15/16 - Two positions were moved to the General Fund from Utility Billing and a part time (.75) Customer Service Rep was added.
- FY15/16 - Upgrade of Utility Billing Software included in the amount of \$250,000

PROPOSED FY 2016/17

- FY16/17 - Customer Information System \$306,929, with \$250,000 rolled forward from 2015/16.
- FY16/17 - Environmental Services Enhancement- \$23,000
- FY16/17 - SCADA Node \$25,500

*Capital Outlay includes funding for Customer Information System and for Fleet Replacements for the Utility Fund.

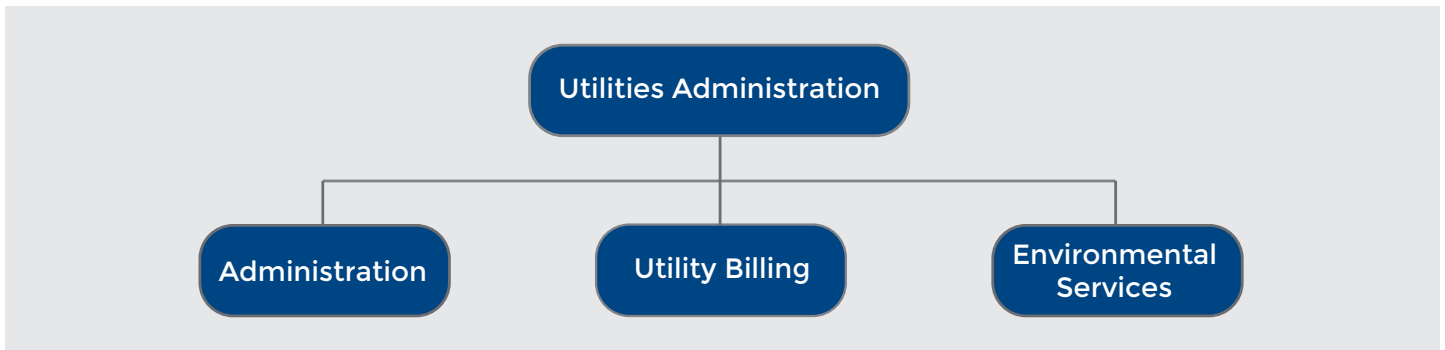


UTILITIES ADMINISTRATION

The Administration Division is responsible for providing support and oversight to eight other divisions that include: Water Treatment Plant, Water Systems Support, Water Line Maintenance, Wastewater Line Maintenance, Wastewater Systems Support, Wastewater Treatment Plant, Environmental Services, and Solid Waste/ Recycling Services.

The Utility Billing Office Division is responsible for the accounting, billing, and collection of all customer water, sewer, and garbage billings; connects and disconnects service; and provides assistance to customers.

The Environmental Services Division is responsible for the Industrial Waste Pretreatment, Household Hazardous Waste Services and Laboratory Services. These activities are accomplished by implementing and encouraging pollution prevention activities, enforcing environmental regulations, and quantifying pollutant concentrations.



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- **System Management:**

Proactively plan, monitor, replace, and expand our utility systems to ensure infrastructure stability, orderly and sustainable growth, and cost efficiencies.

- **Operational Excellence:**

Efficiently operate and maintain systems, embrace technology and creative strategies, and strive for continuous improvement in managing and reducing costs.

GUIDING COUNCIL STRATEGIC GOALS:



UTILITIES ADMINISTRATION

FY 2015-16 HIGHLIGHTS:

Administration:

- Completed construction of the Reuse Water Line, Phase 6 which will deliver reuse water to to the Vizcaya Development and the Northeast part of Round Rock.
- Completed implementation of City Works and Fixed Asset Management System.
- Developed a utility infrastructure plan for the development of the Northeast Quadrant of Round Rock.
- Continued discussions regarding Employee Succession Planning.
- Completed update to the City's Water and Wastewater Impact Fees.
- Completed numerous CIPs expanding the City's water, wastewater, and reuse water infrastructure systems.
- Continued to rehabilitate the water, wastewater, and reuse water systems.

Utility Billing:

- Kickoff meeting for the new utility billing CIS system took place in early spring. The office has continued to research and make recommendations for the best software solution. A decision will be finalized by early summer.
- Redesign of the website information for utility billing. Work has started towards making changes on the website that will allow for easier navigation of utility billing information for our customers. The utility office and the utilities marketing coordinator will assist with the update.
- Positive Work Culture-Our office continues to participate in team building activities that promote cultivating a positive work environment. We have committed to ongoing training for all staff members that focuses on customer service and professional development.
- Data input for more than 24K meter register change outs completed in house. The staff has had some challenges with the AMI system due to the inconsistent reception levels. However, most recently we have seen a significant improvement in the overall reception for the majority of the meters throughout the city.

Environmental Services:

- Evaluated and implemented an increase to the non-domestic waste surcharge fee.
- Evaluated the laboratory services fees and charges.
- Extended the Household Hazardous Waste Collection event hours of operation by one hour per event, resulting in twelve additional hours of service annually.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

Administration:

- Expand the Water and Wastewater Certificate of Convenience and Necessity Service Areas.
- Continue discussions/negotiations with the Brazos River Authority and Lower Colorado River Authority for solutions for the "No Net Loss" of Colorado River delivered to the Brazos Basin.
- Development of Water Conservation Landscape Regulations for residential developments.
- Complete the installation of Automated Metering Infrastructure system for reading water meters along with the development of the associated software program that will allow the City's water customers to login to the system in order to view real time water usage and trends.
- Continue to plan, design, and construct CIPs to expand the City's water, wastewater, and reuse water infrastructure systems.
- Continue to conduct rehabilitation of existing water, wastewater, and reuse water systems in order to maintain the integrity of the City's assets.
- Continue to expand the water conservation program.

Utility Billing:

- The completion of the AMI system will eliminate the need for meter reading in the field which will increase the efficiency of the field staff. Specific work order processes will no longer require a field trip. Meter readings and abnormal consumption alerts will be accessible to the entire staff on their computers. The monitoring of the reception levels for the entire

UTILITIES ADMINISTRATION

city at any given time can provide assurance of the system's accuracy. The target date for completion of the register change out program is December 2016. Once the project is completed all residential meters will be AMI with a few specific commercial meters that will continue to be read manually.

- The billing CIS will be replaced within the next 18 months. The new utility billing system will allow for integration access to the data base from other departments and will bring additional functionality to our everyday office processes including reporting capabilities. It will also incorporate the ability to add modules that will assist with the efficiency of specific processes with actual start and final reads within electronic work orders and viewable real time payment status for field staff.
- Customer Portal- We need to provide our customers the convenience of logging into one application and have the ability to view consumption history, set alerts for peak consumption, make electronic payments, review payment history and query statistical data. The best solution for this type of tool will be researched and considered for implementation in the near future.

Environmental Services:

- Implementing the modified Industrial Waste Pretreatment Program which includes more stringent limits on nondomestic wastewater discharges.
- Expanding household hazardous waste services to neighboring MUDs that are city customers.
- Streamlining laboratory billing by including credit cards as a payment option.

NEW PROGRAMS FOR FY 2016-17:

- **Administration:** No new programs.
- **Utility Billing:** Utility Billing Customer Information System.
- **Environmental Services:** Automatic Samplers used to collect and monitor industrial wastewater discharged by our industrial customers.

Sampling and monitoring the wastewater from industrial and commercial businesses is a state and federal requirement.

FY 2017-18 OVERVIEW AND BEYOND:

Administration:

- Develop Cost Estimate and Cost Share with BRA and LCRA for "No Net Loss" Preferred Project to return water to the Colorado Basin.
- Optimize Cost Balance for Water Sources
- Enhance Pay for Performance for Employees
- Develop a Recognition Program for our Employees
- Create a Training Academy for our Employees
- Continue to evaluate and refine Water and Wastewater Certificate of Convenience and Necessities (CCNs).
- Continue to Promote and Expand our Reuse Water System.
- Complete Installation of Automated Metering Infrastructure and roll-out of new software program to our water customers.
- Continue to implement technology into our work process to ensure that we are operating as effective and efficient as possible so that we can maintain low rates for our customers.
- Continue to conduct rehabilitation of the existing water, wastewater, and reuse water systems in order to maintain the integrity of the City's assets.
- Continue to plan, design, and construct Capital Improvement Projects that will expand the City's water, wastewater, and reuse water infrastructure systems.
- Commence with final design of BCRUA Deep Water Intake at Lake Travis.

Utility Billing:

- Continued excellence in customer service by providing learning opportunities for professional development for all staff members.
- After initial upgrade there will be a heavy concentration of training workshops/ in-house training for extraction of the best reporting capabilities and every day application for the new CIS system.

UTILITIES ADMINISTRATION

- Provide electronic capabilities for the field processes to interface with the office work.
- Module compatibility within other city divisions for streamlining processes that integrate with utility billing.

Environmental Services:

- The Environmental Services Laboratory will maintain the NELAP accreditation for the production of reportable and defensible data.
- The division will continue to work with regional

partners to develop and offer household hazardous waste disposal options to residents within our utility service area. This program will ensure proper disposal of household chemicals, reduce the possibility of pollution to our area water sources and be set up to financially support itself.

- The Industrial Waste Pretreatment Program will continue to work with regional and state partners to streamline the regulatory process, making it easier for new and existing businesses to achieve compliance.

WORKLOAD INDICATORS:

ADMINISTRATION:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Water and Wastewater Rate/Impact Fee Comparison with other Utilities and Updated to Cover Cost of Service	100%	100%	100%
CIPs on time and within budget		100%	100%
% of System Converted to an Automated Meeting Infrastructure.	25%	90%	100%

UTILITY BILLING:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Customer Service Contacts	79,700	84,609	85,000
Field Trips	14,505	14,000	13,000
Active Customers	32,588	32,900	33,500
Consumption Billed	6,112,977,900	5,567,318,552	6,000,000,000
Dollars Billed	\$51,135,836.14	\$50,850,946.24	\$51,000,000.00
Dollars Collected	\$50,818,759.10	\$53,111,807.31	\$52,000,000.00
Collection Rate	99.38%	99%	99%

ENVIRONMENTAL SERVICES:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Wastewater Samples Analyzed	12,130	12,945	13,000
Bacteriological Samples Analyzed	1,174	1,140	1,180
Pretreatment Sampling Events	502	514	520



WATER 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	3,716,022	3,747,438	3,781,994	4,076,603	3,805,986
<i>Operating Expenses</i>	7,629,694	7,667,366	8,810,754	10,542,022	11,479,451
<i>Capital Outlay</i>	104,345	100,600	14,633	25,000	131,000
Total Expenditures:	\$11,450,061	\$11,515,404	\$12,607,381	\$14,643,625	\$15,416,437
Expenditures per Capita:	\$111.87	\$111.68	\$119.61	\$128.49	\$131.58
FTEs:	65.00	64.00	64.00	63.00	63.00
% Change:	0.9%	0.6%	9.5%	16.2%	5.3%

HISTORY

- FY14/15 - increase resulted from the implementation of the Market Study that was performed.
- The reclassification of BCRUA O&M in the amount of \$350,000 and Lake Stillhouse raw water line debt allocation from BRA in the amount of \$550,000 from Transfer Department to the Water Department is reflected in FY14/15.
- Several replacement vehicles that total \$261,000 are in FY14/15
- FY15/16 - Position moved from Water Systems Support to Utilities Administration.
- FY15/16 - Raw and Reserved water costs for Lake Georgetown and Lake Travis increased \$187,000, 4.8% over FY14/15.
- BRA Debt Obligation for Lake Stillhouse increased \$120,000.

PROPOSED FY 2016/17

- FY16/17 - Entry Point Monitoring \$40,000
- FY16/17 - Reuse System Spare Parts \$66,000
- FY16/17 - Additional funds (\$64,600) for increasing TCEQ's water system fee, R&M Plant & Equipment, R&M Meters increasing cost, Professional services for ongoing leak detection

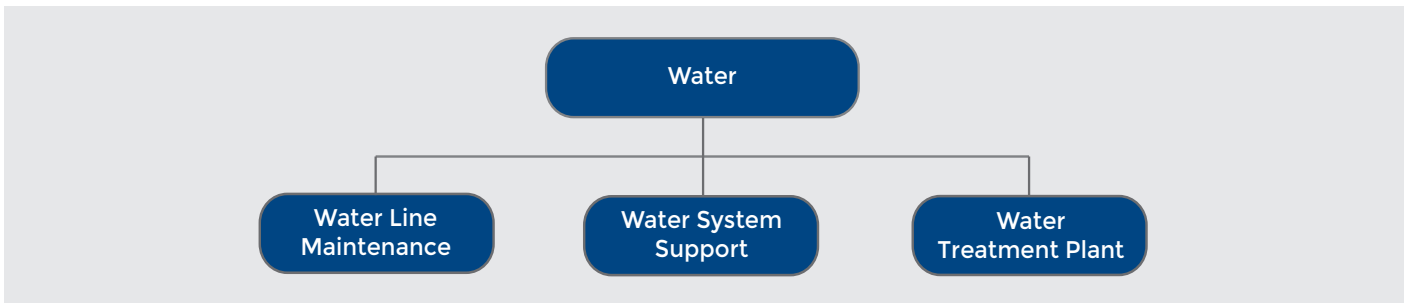


WATER

The Water Line Maintenance Division maintains approximately 564 miles of waterlines, 12,510 valves and 4,747 fire hydrants in the City’s water distribution system. Water Line Maintenance uses multiple three-man maintenance crews and a three-man night crew under the direction of a Water Line Maintenance Superintendent.

The Water System Support Division is responsible for the operation, maintenance, accountability and repair of the City’s water distribution system. Water Systems Support is structured utilizing multiple maintenance crews.

The Water Treatment Plant Division handles the treatment of surface water, ground water, and reuse water to a level that meets or exceeds state and federal regulations. This is accomplished by utilizing sophisticated equipment, innovative treatment technologies and state certified waterworks operators. The Water Treatment Plant is also responsible for the operations of the computer system used to monitor and control the treatment and distribution of water and the collection of wastewater.



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- **Employee Success:** Select and promote the best, encourage empowerment and leadership at every level, and foster development through continued education and knowledge sharing.

- **System Management:**

Proactively plan, monitor, replace, and expand our utility systems to ensure infrastructure stability, orderly and sustainable growth, and cost efficiencies.

- **Operational Excellence:**

Efficiently operate and maintain systems, embrace technology and creative strategies, and strive for continuous improvement in managing and reducing costs.

GUIDING COUNCIL STRATEGIC GOALS:



WATER

FY 2015-16 HIGHLIGHTS:

Water Line Maintenance:

- Identified 105 sampling points that are used by our lab for TCEQ purposes. Mapped the locations and used the map to proactively check chlorine residuals prior to the lab collecting samples. Assisted several Utility divisions to improve problematic areas with low chlorine issues.
- Implemented a process team to help identify and improve our mapping (GIS and City View) of water, wastewater and reuse.
- Implemented a leak detection program that identified numerous water leaks which could have led to 13,856,400 gallons of water loss per year, equivalent to \$34,502.44 per year. All the leaks identified were successfully repaired by staff.

Water System Support:

- Installed 2nd water main feed in the Oak Bluff area to improve fire protection and public safety. Cost savings of \$100,000 by performing the work internally rather than contracting out.
- Completed 90% of Advanced Metering Infrastructure (AMI) installations.
- Finalized the design of the South 81 pump station improvements.
- BCRUA Interconnect Project completion.
- Improving the SE ground pump station to maintain the present and future growth of the area.
- Monitoring water system pressures and adjusting accordingly, results in savings of \$300 - \$400/ per day.
- Pump station use reduction to improve water quality through minimizing water age and reducing overall cost.
- Water quality was improved by installing pressure monitoring sensors and chlorine analyzers.

Water Treatment Plant:

- Implemented the city's new asset management system and improved data tracking.
- Replaced the Supervisory Control and Data Acquisition (SCADA) system components at

water pumping stations and the ground water treatment site.

- Implemented the Nitrification Action Plan, designed to improve the water quality in the city's water distribution system.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

Water Line Maintenance:

- Implementing a new fire hydrant tool to save time, decrease costs and minimize risk. Each fire hydrant in need of a new main valve can now pull the valve directly from the fire hydrant. In the past, a crew would have to set line locates and dig up each fire hydrant. The average savings is \$5,000.00 per fire hydrant.
- Utilities created a cross-training program approved by Human Resources. Implementing the program over the next year will improve customer service, reduce labor costs and maximize overall staff efficiency.
- Integrating new technology into field operations by issuing iPads and smart phones to Utility Crews. Continue training on City Works software that will help us manage our assets more efficiently.

Water System Support:

- Water Treatment Plant high service pump and generator improvements.
- Lake Georgetown pump motor controls and generator improvements.
- South 81 and Southeast pump station construction.

Water Treatment Plant:

- Installing instrumentation to continuously monitor free ammonia and monochloramine at the surface and ground water treatment facilities.
- Replacing half of the filter media at the surface water treatment plant.
- Replacing or repairing the modulating valves on half of the surface water treatment plant.

WATER

NEW PROGRAMS FOR FY 2016-17:

- **Water Line Maintenance:** No new programs.
- **Water System Support:** No new programs.
- **Water Treatment Plant:** Entry Point Monitoring, designed to continuously monitor the water entering the city's water distribution system for free ammonia and monochloramine. This program will help improve the water quality and optimize the water disinfection processes.

FY 2017-18 OVERVIEW AND BEYOND:

Water Line Maintenance:

- Will continue to improve our valve, hydrant and flushing programs by cross training, obtaining dual licensing for employees and certifications.
- Will continue to update maps and provide hardware necessary for field personnel to have the ability to access utility maps at the job site.
- Will work with other divisions in the Utility De-

partment to consolidate all field units into one central service center.

Water System Support:

- Utility Operations Complex construction.
- Phase 2 (Intake Structure) of BCRUA construction.

Water Treatment Plant:

- As portions of the facilities begin to age, the division will focus on preventive maintenance, equipment replacement and facility rehabilitation.
- The Water Treatment Division will continue to improve and optimize operations using advancements in technology and treatment techniques.
- The division will monitor the impact of new regulations that may result in the need to alter treatment techniques or implement new technology.

WORKLOAD INDICATORS:

Water Line Maintenance:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Valve Maintenance 12,510 Valves	43%	43%	43%
Fire Hydrant Maintenance 4,747 FH	94%	94%	94%
Cust. Service Satisfaction Surveys	92%	98%	100%

Water System Support:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
KW Usage Reduction	3%	5%	7%
AMI Meter Installations	90%	95%	100%
Water Loss	8%	7%	6%
KWH/ MG Distributed (Surface)	437	400	380

Water Treatment Plant:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Gallons of Water Treated	6,629,875,000	7,183,153,000	7,500,000,000
Hours of Maintenance	90	90	88
Raw Water Quality (TOC mg/L)	3.93	4.51	3.5



WASTEWATER 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	1,686,266	1,781,878	1,852,997	1,906,061	1,993,439
<i>Operating Expenses</i>	4,267,489	4,539,593	4,971,336	5,320,551	5,520,436
<i>Capital Outlay</i>	0	78,000	0	0	0
Total Expenditures:	\$5,953,755	\$6,399,471	\$6,824,333	\$7,226,612	\$7,513,875
Expenditures per Capita:	\$58.17	\$62.07	\$64.74	\$63.41	\$64.13
FTEs:	30.00	30.00	30.00	30.00	30.00
% Change:	-5.7%	7.5%	6.6%	5.9%	4.0%

HISTORY

- Several years show increased Personnel costs as a result of the Market Study that was conducted
- Each year reflects an increase in Contractual Services because of increased O&M costs at the Regional Wastewater Plant.
- FY15/16 - Increased Operations & Maintenance costs at Regional Wastewater Plant due to fee increase at Landfill for sludge disposal and tipping fees.

PROPOSED FY 2016/17

- FY 16/17 - Additional funds (\$64,600) for increasing TCEQ's water system fee, R&M Plant & Equipment, R&M Meters increasing cost, Professional services for ongoing leak detection

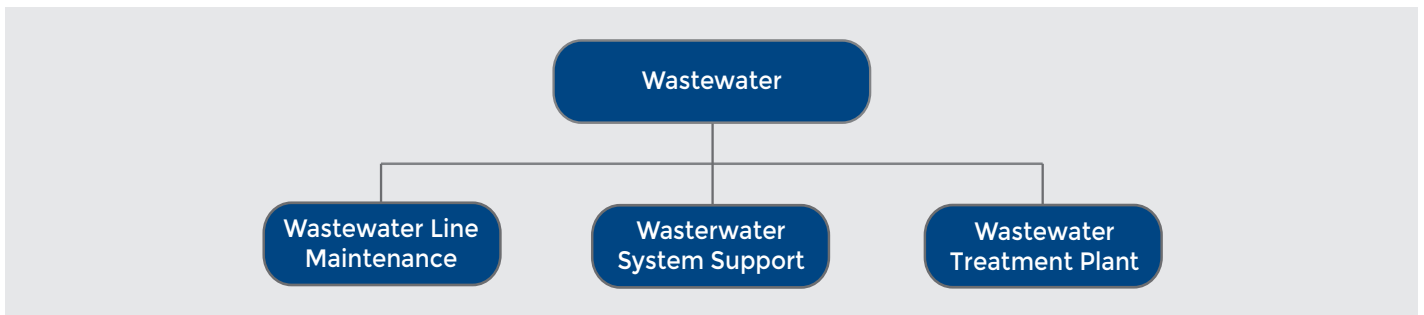


WASTEWATER

The Wastewater Line Maintenance Division is responsible for the maintenance and repair of 9,093 manholes and 432 miles of wastewater lines in the City’s Wastewater Collection System. Wastewater Line Maintenance is structured utilizing multiple three-man maintenance crews under the direction of the Wastewater Line Maintenance Superintendent.

The Wastewater Systems Support Division is responsible for the operation, maintenance and repair of the City’s Wastewater Collection System Lift Stations and Reuse Water Treatment and Distribution System. Wastewater Systems Support is structured utilizing multiple water/wastewater maintenance crews.

The Wastewater Treatment Plant Division is responsible for the treatment of residential, commercial and industrial wastewater to a level that meets or exceeds state and federal regulations. This is accomplished by using sophisticated equipment, advanced treatment technologies and state certified wastewater treatment plant operators provided by the Brazos River Authority.



VISION:

Be the best at what we do.

MISSION:

Provide excellent service at the best value.

We will achieve our Vision and Mission by focusing on our five **Guiding Principles:**

- **Public Health, Safety, and the Environment:** ensure efficient compliance with regulations, minimization of risk, and proactive efforts toward preserving and enhancing our natural resources.
- **Financial Strength:** Strive to know the true cost of service, be transparent and competitive in our rates and fees, and provide a solid fiscal foundation for our customers and financiers.
- **Employee Success:** Select and promote the best, encourage empowerment and leadership at every level, and foster development through continued education and knowledge sharing.
- **System Management:**

Proactively plan, monitor, replace, and expand our utility systems to ensure infrastructure stability, orderly and sustainable growth, and cost efficiencies.

- **Operational Excellence:** Efficiently operate and maintain systems, embrace technology and creative strategies, and strive for continuous improvement in managing and reducing costs.

GUIDING COUNCIL STRATEGIC GOALS:



WASTEWATER

FY 2015-16 HIGHLIGHTS:

Wastewater Line Maintenance:

- Successfully completed the 2016 Inspection Rehabilitation and Correction Schedule required by TCEQ
- Implemented the CityWorks software program in both the field and office. While in the field, the use of iPads ensures data is collected in real time.
- Installed Reuse signage throughout the system to reduce the possibility of cross connections.

Wastewater System Support:

- Installed 2" water main feed in the Oak Bluff area to improve fire protection and public safety. Cost savings of \$100,000 by performing the work internally rather than contracting out.
- Completed 90% of Advanced Metering Infrastructure (AMI) installations.
- Finalized the design of the South 81 pump station improvements.
- BCRUA Interconnect Project completion.
- Improving the SE ground pump station to maintain the present and future growth of the area.
- Monitoring water system pressures and adjusting accordingly, results in savings of \$300 - \$400/ per day.
- Pump station use reduction to improve water quality through minimizing water age and reducing overall cost.
- Water quality was improved by installing pressure monitoring sensors and chlorine analyzers.

Wastewater Treatment Plant:

- Put the West Wastewater Treatment Plant back in operation.
- West Plant - Contracted the fabricated and installation of "RAS Boxes" on both TP-1 and TP-2. These boxes allow for flow observation and sampling to improve the operation and compliance of the treatment units.
- West Plant - Installed yard piping to allow the recirculation of plant flow back to the onsite lift station to prevent noncompliance issues when placing the units on and offline for maintenance

and repair.

- East Plant - Pulled and replaced two 150HP ABS Influent Lift Pump. Pumps were not pumping efficiently and the replacement has saved energy cost and increased plant flow capacity during rain and flooding events
- East Plant - Upgraded the SCADA (Supervisory Control and Data Acquisition) software to improve alarm reliability and response.
- East Plant - Rebuilt the grit conveyor to improve efficiency and extend equipment life cycle.
- Collection System – Replaced / upgrade one flow meter in the collection to track flows and inflow and infiltration in the collection system.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

WASTEWATER LINE MAINTENANCE:

- Training Wastewater crews on digital manhole reports in order to implement a new program to inspect all manholes in the Non - Edwards Basins.
- Relocate and upsize the current temporary reuse lines. Install an additional pump to meet system demands during high usage.
- Cross train employees in order to maintain a trained workforce to handle daily activities.

Wastewater System Support:

- Water Treatment Plant high service pump and generator improvements.
- Lake Georgetown pump motor controls and generator improvements.
- South 81 and Southeast pump station construction.

Wastewater Treatment Plant:

- Bring the digester operation back online to improve the solids reduction. This will reduce the solid production between 30% – 35%.
- Chemical feed implementation for phosphorous removal in the West Plant.
- Analyze opportunities and feasibility for developing/building a composting facility.
- West Plant – Replace Wasting Pump located in the waste lift station to allow increased solids

WASTEWATER

removal from the treatment units to improve operations and compliance.

- East Plant – Upgrade RAS and Influent Pump VFD’s (Variable Frequency Drives) to allow better process control and reduce electrical costs.
- East Plant – Install air conditioning unit in the Turblex Blower Building to reduce excessive heat on the blowers and motors to improve equipment efficiency and extend equipment life cycle.
- East Plant – Modify the sludge conveyor system to allow faster and cleaner sludge transfer from the filter belt presses to the disposal containers.

holes within the Non – Edward’s basin. This effort will help determine current conditions. Data collected will help assess future rehabilitation work of manholes.

- Promote the use of Reuse water for irrigation by adding additional taps for HOAs.
- Reduce the number of our monthly line cleaning list by adding them to the City’s Rehabilitation Program.
- Expand the Cease the Grease Program with innovative ideas to reduce Sanitary Sewer Overflow.

FY 2017-18 OVERVIEW AND BEYOND:

Wastewater Line Maintenance:

- Inspecting and creating a report on all man-

Wastewater System Support:

- Utility Operations Complex construction.
- Phase 2 (Intake Structure) of BCRUA construction.

Wastewater Treatment Plant:

- Replace the VFDs in the influent lift station pumps.
- Blast and paint clarifier 2 and 4.
- Replace reversing conveyor belt in headworks.

WORKLOAD INDICATORS:

Wastewater Line Maintenance:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Manholes Inspected in Selected Edwards Aquifer Basins	100%	100%	100%
Miles of Lines Inspected in Selected Edwards Aquifer Basins	100%	100%	100%

Wastewater System Support:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
KW Usage Reduction	3%	5%	7%
AMI Meter Installations	90%	95%	100%
Water Loss	8%	7%	6%
KWH/ MG Distributed (Surface)	437	400	380

Wastewater Treatment Plant:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
KWH/MG of Wastewater Treated	2500	2300	2000
Effluent Parameters Reduction (BOD, TSS, and Ammonia)	98%	98%	98%



DRAINAGE 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	1,031,436	1,146,712	1,229,744	1,447,841	1,270,334
<i>Operating Expenses</i>	361,082	559,183	966,468	717,730	780,250
<i>Capital Outlay</i>	17,729	65,690	8,000	53,000	327,000
Total Expenditures:	\$1,410,247	\$1,771,585	\$2,204,211	\$2,218,571	\$2,377,584
Expenditures per Capita:	\$13.78	\$17.18	\$20.91	\$19.47	\$20.29
FTEs:	18.00	18.00	19.00	23.00	23.00
% Change:	7.5%	25.6%	24.4%	0.7%	7.2%

HISTORY

- Several one-time large capital purchases were made in FY14/15 in the amount of \$490,500. Items purchased were gradall equipment, mowing tractor, skid steer loader, gooseneck trailer and a replacement pickup truck.
- FY 14/15 - One position moved from Transportation Department in the General Fund to the Drainage Fund
- FY 15/16 - Drainage Crew (3 FTEs) was added at a cost of \$191,516 to accomodate growth in the drianage system.
- FY 15/16 - There are projects funded from the Drainage Bonds issued in 2014 and can be viewed in the CIP Section.

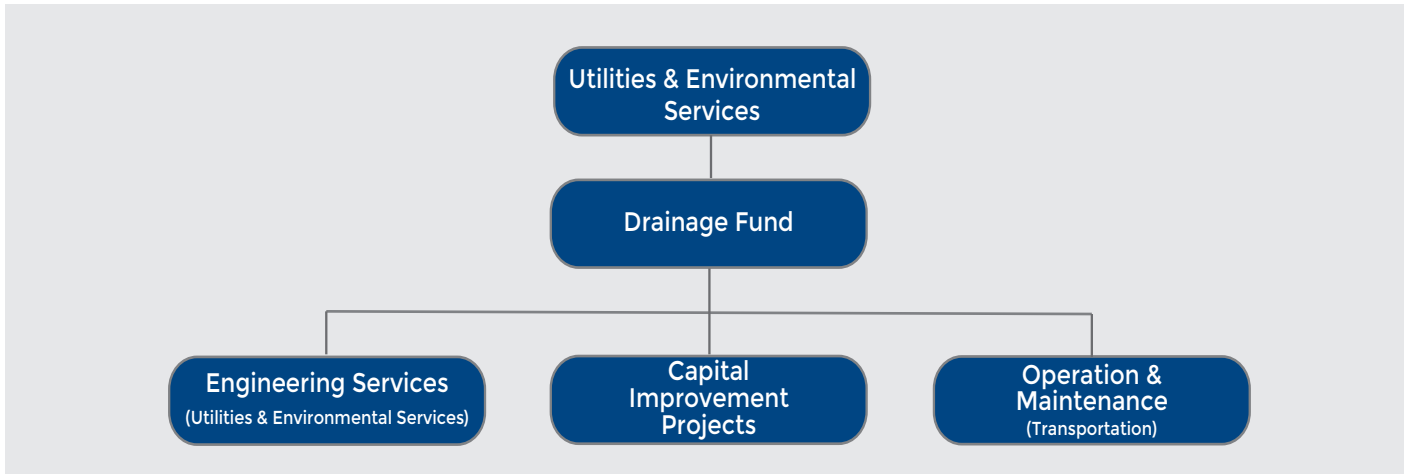
PROPOSED FY 2016/17

- FY16/17 - One-Time purchase of Storage Building \$15,000 for Drainage Operation & Maintenece Crews to securely store tools & supplies Aditonal funds request-ed for Equipmental rental, contract labor for ongoing projects, fees associated with Reuse and Waste disposal and additional purchase of chemical growth inhibitors.



DRAINAGE

The Drainage Utility funds all aspects of the Storm Water Program associated with storm water drainage, flood-plain management and water quality management. The Storm Water Program Division is composed of three areas: Engineering Services, Capital Improvement Program, and Operations and Maintenance.



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System Management:

Proactively plan, monitor, replace, and expand our utility systems to ensure infrastructure stability, orderly and sustainable growth, and cost efficiencies.

Operational Excellence:

Efficiently operate and maintain systems, embrace technology and creative strategies, and strive for continuous improvement in managing and reducing costs.

GUIDING COUNCIL STRATEGIC GOALS:



DRAINAGE

FY 2015-16 HIGHLIGHTS:

- Extensive Maintenance in Flood Prone Areas To Limit Impact During Events
- Routine Maintenance of Inlets Have Seen a Decline in Material Removed Showing Success in Program Increasing Efficiency of Drainage Structures
- Utilization of Drainage Master Plan to Schedule Projects to Assist in Targeting Areas for Maintenance
- C.I.P. projects completed in several areas.

NEW PROGRAMS FOR FY 2016-17:

- Operations Storage Building

FY 2017-18 OVERVIEW AND BEYOND:

- Drainage rate review and update including review of CIP and 5 year operational needs.
- Lake Creek Watershed flood mitigation projects implementation.

FY2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Preliminary design started for all Lake Creek Watershed flood mitigation projects.
- Larger creek C.I.P. projects under construction.
- Updated floodplain models and FEMA maps should become effective.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected
Street Sweeping	602 Curb Miles	602 Curb Miles
Drainage Maintenance	150 Miles	150 Miles
Mowing of Drainage Structures	530 Acres	530 Acres



SPECIAL REVENUE FUNDS

5 YEAR SUMMARY OF EXPENDITURES BY DEPARTMENT



ARTS AND CULTURE (HOT FUND) 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	0	0	0	0	98,877
<i>Operating Expenses</i>	0	0	0	0	246,123
<i>Capital Outlay</i>	0	0	0	0	0
Total Expenditures:	\$0	\$0	\$0	\$0	\$345,000
Expenditures per Capita:	\$0.00	\$0.00	\$0.00	\$0.00	\$2.94
FTEs:	0.00	0.00	0.00	0.00	1.00

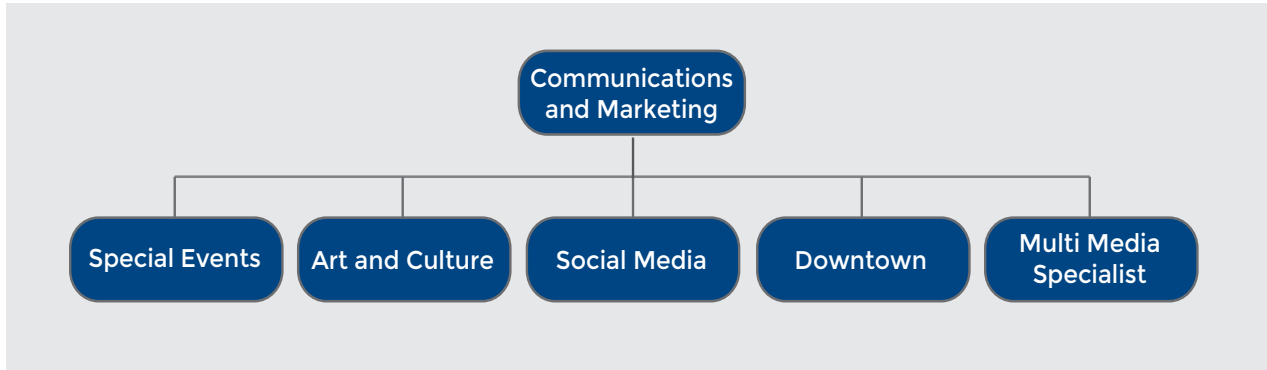
PROPOSED FY 2016/17

- FY16/17 - New Blackbox Theater will be added at mid-year. The operations are expected to be self-supporting. Construction costs will be paid from the PEG fee fund.



ARTS AND CULTURE

The Arts and Culture Director is responsible for implementing the City’s Arts and Culture Master Plan. This office supports the economic development of the community by adding value through the arts to downtown Round Rock and other areas. Focus on promoting the heart of our city, Downtown Round Rock, has been a city council priority since 2010. Arts and culture are important to quality of life, strong communities and creating a fun, interesting place to live for our residents. The development of the Arts initiatives involves the coordination with various local art and cultural organizations to promote a vision of the Arts and Culture Master Plan.



VISION:

The arts and culture are important to Round Rock’s quality of life, strengthening our community, inspiring more investment, and creating a greater sense of place.

GUIDING COUNCIL STRATEGIC GOALS:



FY 2015-16 HIGHLIGHTS:

- Completion of the Feasibility Study for the Arts, comparing other cities art facility offerings and recommendations of architectural feasibility

and assessment of services in Round Rock.

- Approval to repurpose the Baca Center Grand Room into a Black Box Theater was tasked to Director of Art and Culture.

FY 2016-17 OVERVIEW & SIGNIFICANT CHANGES:

- Funding for annual grants to arts and culture groups will be taken from Hotel Occupancy Tax (HOT) as well as funding for operating the new Black Box Theater.
- Outfitting the Baca Center Grand Room to a Black Box Theater will be funded by a portion of Public Educational and Governmental (PEG) funds as the facility will be used for television production purposes as well as live theater.

NEW PROGRAMS FOR FY 2016-17:

- Utilization of Hotel Occupancy Tax (HOT) to fund Arts and Culture programs and grants.

FY 2017-18 OVERVIEW AND BEYOND:

- The department will focus on recruiting visitors to Downtown Round Rock, keeping the family friendly branding and providing quality multicultural community events



CONVENTION AND VISITORS BUREAU (HOT FUND)

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	247,994	252,889	262,380	269,372	366,766
<i>Operating Expenses</i>	347,459	415,798	347,817	652,182	729,832
<i>Capital Outlay</i>	21,910	33,034	0	0	0
<i>Tourism/Transfers</i>	0	0	0	0	0
Total Expenditures:	\$617,363	\$701,721	\$610,197	\$921,554	\$1,096,598
Expenditures per Capita	\$6.03	\$6.81	\$5.79	\$8.09	\$9.36
FTEs:	3.00	3.00	3.00	3.00	4.00
% Change:	-2.4%	13.7%	-13.0%	51.0%	19.0%

HISTORY

- FY13/14 - increased funding for Advertising, Training & Education, and Special Events Programs
- FY15/16 - Additional funding included for Professional Services and Special Events Programs for staff to continue to help showcase Round Rock as the destination of choice. These funds were originally part of the Sports Center budget and were moved to reflect responsibilities.

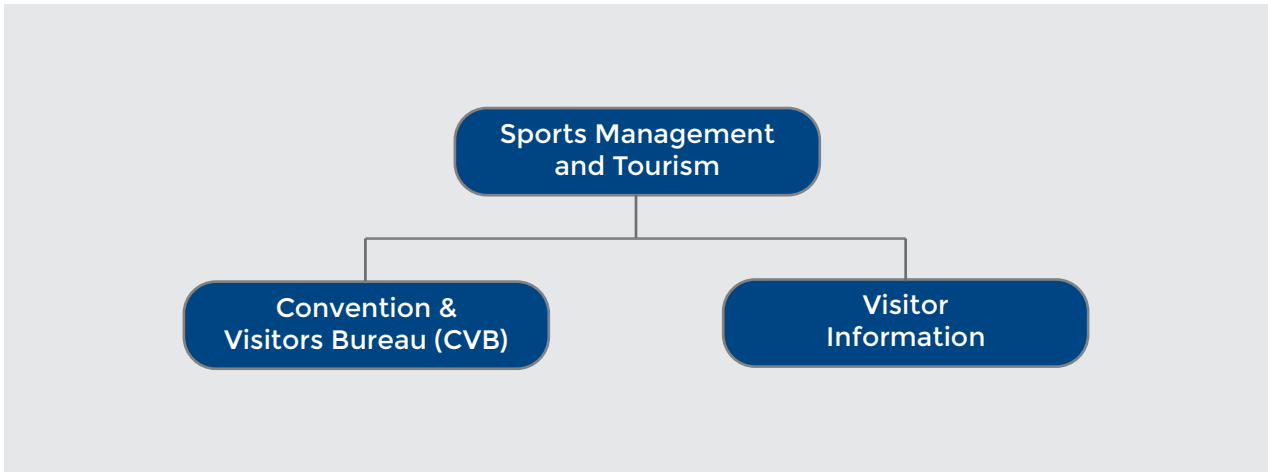
PROPOSED FY 2016/17

- FY16/17 - Proposed FTE- Events Manager (hire Date 10/1/16) \$106,967



CONVENTION AND VISITORS BUREAU

The function of this department is to implement the City’s long-term Tourism Plan and represent the City in all other functions related to tourism and the Convention and Visitors Bureau (CVB). The CVB is the designated sales and marketing department for the City of Round Rock (designated DMO - “Destination Marketing Organization”). The tourism department’s mission aligns with the strategic plan by directly contributing to the economic vitality and enhancing the quality of life in Round Rock.



VISION:

To help promote Round Rock as the city of choice for tourists and citizens.

MISSION:

To Promote Economic Diversity by Developing the Tourism Industry in Round Rock

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- Hosted seven new events in 2015 which resulted in the increase of economic activity. Indoor events economic impact increased 10.4%. Softball events economic impact increased 173.9%.
- The Sports Capital of Texas Facebook page grew our total number of fans by 15,650. In 2014, we acquired 165 fans, an increase of 9,385%.
- The CVB website received 100,006 visitors to our page compared to 80,869 in 2014. This is an increase of 23.67%. 79,375 were new visitors to our website.
- 2015 was the second year in a row that the CVB won Marketing Campaign of the Year at the National Association of Sports Commissions annual symposium.

CONVENTION AND VISITORS BUREAU

FY 2016-17 OVERVIEW AND SIGNIFICANT CHANGES:

- The Sports Capital of Texas initiative continues to grow with the addition of the multi-purpose field complex. In order to grow with this effort, the CVB will need to add an additional staff member to provide service to the growing number of events hosted each year.

FY 2017-18 OVERVIEW AND BEYOND:

- The CVB will continue to use sales and marketing efforts to find new ways to promote Round Rock.
 - Continue to develop and grow relationships with sports events groups.
 - Continue educating citizens on the benefit of tourism.
 - Continue to be the designated City department for visitor's information.

NEW PROGRAMS FOR FY 2016-17:

- New FTE – Events Manager (Hire Date 10/1/16)

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2016 Projected	FY2017 Target
Events Held	45	50	55



MULTIPURPOSE COMPLEX 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	0	0	0	0	294,688
<i>Operating Expenses</i>	0	0	0	0	246,515
<i>Capital Outlay</i>	0	0	0	0	43,500
Total Expenditures:	\$0	\$0	\$0	\$0	\$584,703
Expenditures per Capita:	\$0.00	\$0.00	\$0.00	\$0.00	\$4.99
FTEs:	0.00	0.00	0.00	0.00	5.00

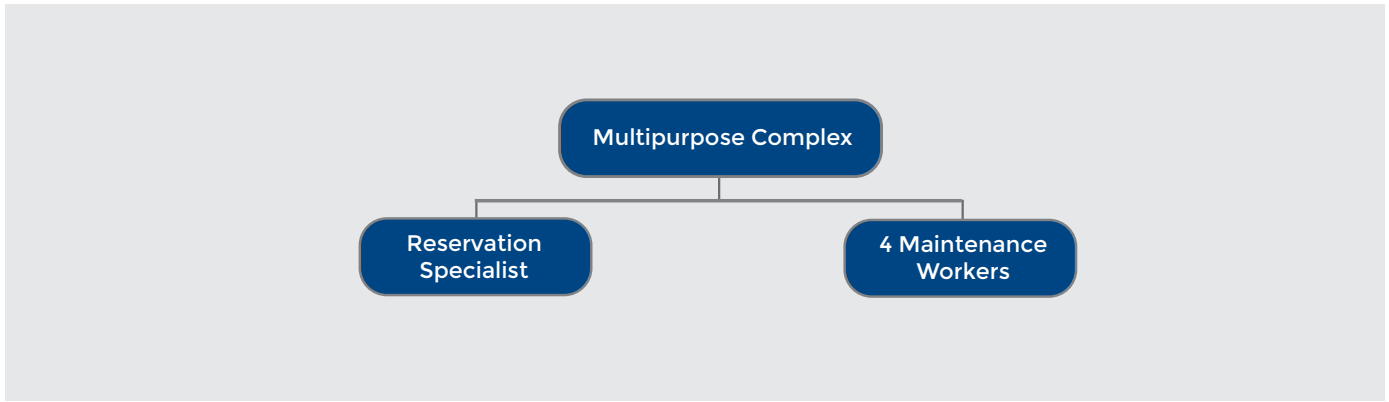
PROPOSED FY 2016/17

- FY16/17 - Creation of a new program for the operation, maintenance and programming of the Multipurpose Field Complex will include 5 new FTEs, contract labor, materials and supplies.



MULTIPURPOSE COMPLEX

The Round Rock Multipurpose Complex (RRMPC) will be a world-class outdoor athletic facility capable of hosting a wide variety of sports tournaments and special events. The complex will be capable of hosting sports such as soccer, lacrosse, rugby, football, ultimate frisbee and any other sport needing a large flat field. RRMPC will provide players and spectators with top-notch, lighted natural grass and synthetic turf fields, team areas and various spectator amenities that will be utilized both by local leagues and national/regional sporting events. The complex will feature 630,000 square feet of FeldTurf synthetic turf fields; 630,000 square feet of Tif419 Bermuda natural grass fields; clubhouse building with restrooms, concessions, team rooms and officials locker room; two (2) additional restroom buildings; spectator shade structures; playgrounds; team areas; central plaza and 750 parking spaces.



VISION:

To provide a top-notch sports complex that enhances the quality of life for Round Rock residents and promotes economic diversity thru expansion of the sports tourism industry in Round Rock.

MISSION:

Operating and maintaining a first-class sports complex to enhance the City’s “Sports Capital of Texas” strategic goal through partnership of the Parks and Recreation Department, Sports Management and Tourism Department and local sports associations.

GUIDING COUNCIL STRATEGIC GOAL:



FY 2015-16 HIGHLIGHTS:

- Construction of the Multipurpose Complex started in January 2016.
- Major milestones for the project include:
 - Major utility and site grading work completed by June 2016
 - Sports lighting installed by May 2016
 - Natural grass sod installation in Summer 2016
 - Synthetic turf installation in Fall 2016
 - Completion of complex in early 2017

FY 2016-17 OVERVIEW AND SIGNIFICANT CHANGES:

- Opening of the Multipurpose Complex will be in March 2017. All current league/tournament play from the OSP Soccer Complex will be moved to the Multipurpose Complex so construction of the Soccer Complex Improvements Project can begin. The Soccer Complex project is expected to be completed in late 2017.

MULTIPURPOSE COMPLEX

- Tournament play at the Multipurpose Complex will be limited in FY16—17 because of the shift discussed above.

FY 2017-18 OVERVIEW AND BEYOND:

- Once the OSP Soccer Complex Improvements project is completed in late 2017, the full anticipated use of the Multipurpose Complex will begin. In general, it is anticipated that tourism events and tournaments will use 75% of the Friday – Sunday complex use with local leagues and associations using the complex Monday – Thursday. Depending on field maintenance schedules and size/quantity of tourism events, this general schedule might be modified from month to month.

NEW PROGRAMS FOR FY 2016-17:

- Creation of a new program for the operation, maintenance and programming of the Multipurpose Complex. The new program includes the personnel (4 FTE), contract labor, materials and supplies needed to operate the Multipurpose Complex.

WORKLOAD INDICATORS:

Indicator	FY2015 Actual	FY2017 Projected	FY2018 Target
# of Tournaments	N/A	5	17
Hours of field use	N/A	10,000	12,000



SPORTS CENTER 5 YEAR SUMMARY OF EXPENDITURES

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Proposed
<i>Personnel Services</i>	97,708	569,241	758,401	736,539	773,882
<i>Operating Expenses</i>	4,442	415,735	500,931	717,680	819,235
<i>Capital Outlay</i>	31,489	28,310	0	80,000	100,000
Total Expenditures:	\$133,639	\$1,013,286	\$1,259,332	\$1,534,219	\$1,693,117
Expenditures per Capita:	\$1.31	\$9.83	\$11.95	\$13.46	\$14.45
FTEs:	4.00	9.00	10.00	11.00	11.00
% Change:		658.2%	24.3%	21.8%	10.4%

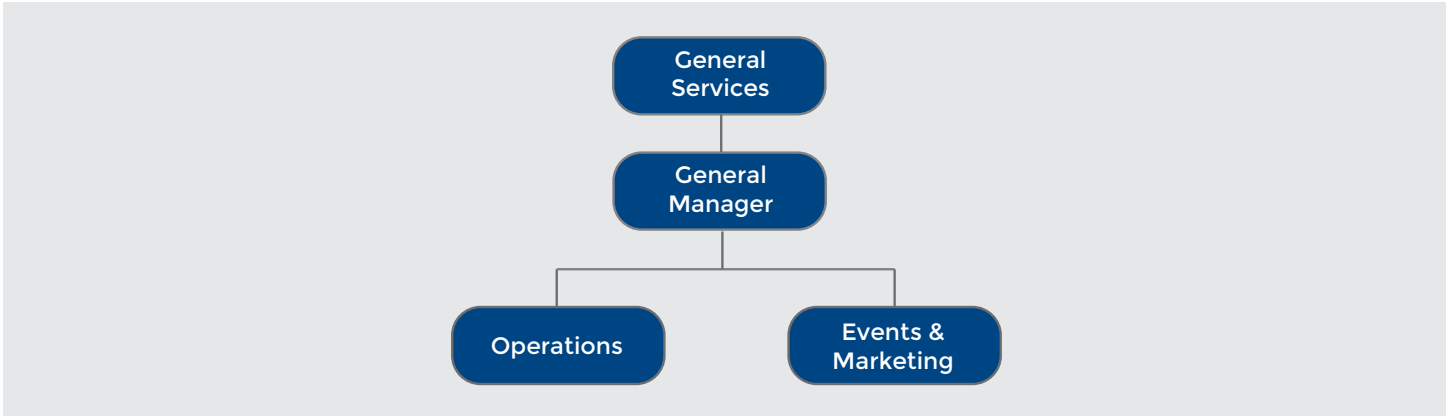
HISTORY

- Sports Center began operations in January 2014.
- In FY14/15, an Events and Marketing Coordinator position was added.
- FY 15/16 - Program Manager position for new Sports Management & Tourism Department added through Mid-Year Budget Amendment.



SPORTS CENTER

The Round Rock Sports Center is a world-class indoor sports facility. The facility hosts over 70,000 players and 120,000 spectators annually for tournaments, leagues, and club sports. Focused on national and regional sporting events, the RRSC provides a premier players environment with spectator comfort and family entertainment opportunities. The center features a multi-sport building, outdoor pavilion and plaza, and over 500 parking spots.



VISION:

To help promote Round Rock Sports Center as a keystone to the sports tourism marketing program of Round Rock.

MISSION:

To Promote Economic Diversity by Developing the Tourism Industry in Round Rock.

FY 2015-16 HIGHLIGHTS:

- Net income of over \$1M in second year of operations.
- Hosted over 50 different events throughout the year.
- 23 local sports organizations and 9 school organizations use the facility for practices and/or games on a regular basis.

FY 2016-17 OVERVIEW AND SIGNIFICANT CHANGES:

- Plan for the success of the new Sports Management & Tourism department.
- Begin planning for the scheduling and operations of the new Multipurpose Complex.

GUIDING COUNCIL STRATEGIC GOAL:



NEW PROGRAMS FOR FY 2016-17:

- Replace staff positions due to new department and movement of current staff.

SPORTS CENTER

FY 2017-18 OVERVIEW AND BEYOND:

- Continue to maintain positive relationships with local organizations and tournament directors to ensure future success as new facilities are being developed in the area and region creating new competition.
- Continue to provide routine maintenance and daily cleaning to maintain a first-class facility for the City.
- Start discussions and research in the possibility of a new “Sports Center 2” facility.
- Design, construct, and program first-class outdoor sand volleyball court facility in the south parking lot with additional parking and support structures.

WORKLOAD INDICATORS:

	FY2015	FY2016	FY2017
Indicator	Actual	Projected	Target
Multi-day Tournaments/Events Hosted at RRSC	27	34	38
One Day Tournaments/ Events Hosted at RRSC	18	19	12
Total # of Court Bookings at RRSC	5925	6752	7000
Total Revenues	\$2,642,957	\$2,228,775	\$2,068,071



PROPERTY VALUES & TAXES

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TAX RATE TERMINOLOGY

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. (Note: Property values are established by WCAD & TCAD).

Certified Tax Roll - A list of all taxable properties, values and exemptions in the City. This roll is established by WCAD & TCAD.

Property Tax - Taxes that are levied on both real and personal property according to the property's valuation and tax rate.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Williamson Central Appraisal District.

Tax Rate - The amount of tax stated in terms of a unit of the tax base (e.g. cents per hundred dollars' valuation).

Travis Central Appraisal District (TCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.

Williamson Central Appraisal District (WCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.

Calculating the Effective Tax Rate

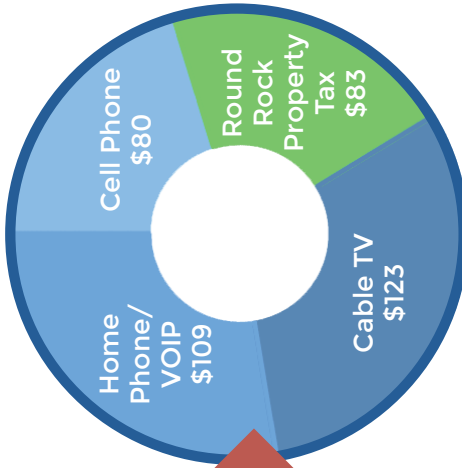
$$\frac{\text{Prior Year's Taxes} - \text{Taxes on Property Lost this Year}}{\text{Current Value of Property Taxes in the Prior Year}} \times \$100 = \text{Effective Tax Rate}$$

Source: Texas Comptroller of Public Accounts, 2013.

PROPERTY TAX VALUE INFOGRAPHIC



UNDERSTANDING HOW YOUR CITY TAX DOLLARS WORK



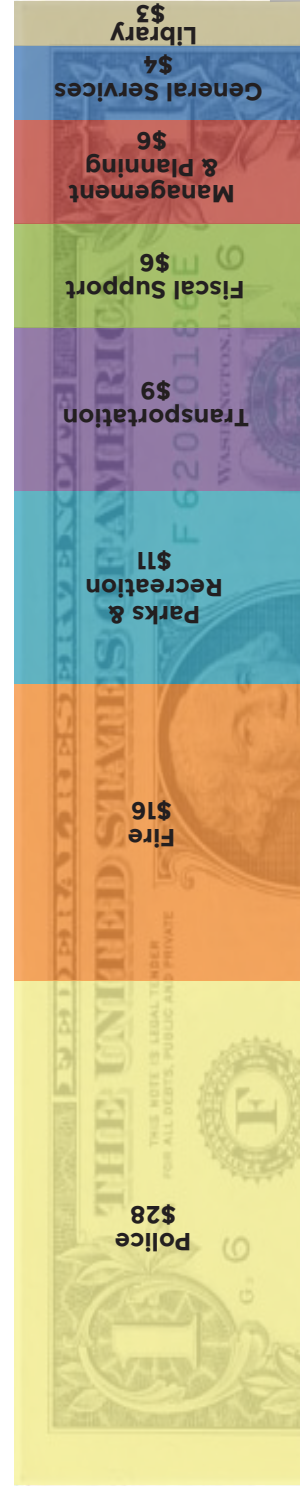
In 2016, the average household pays **\$83** in City property taxes per month.



City Property Taxes vs. Discretionary

Source: Consumer Expenditure Survey, U.S. Bureau of Labor Statistics, September 2015

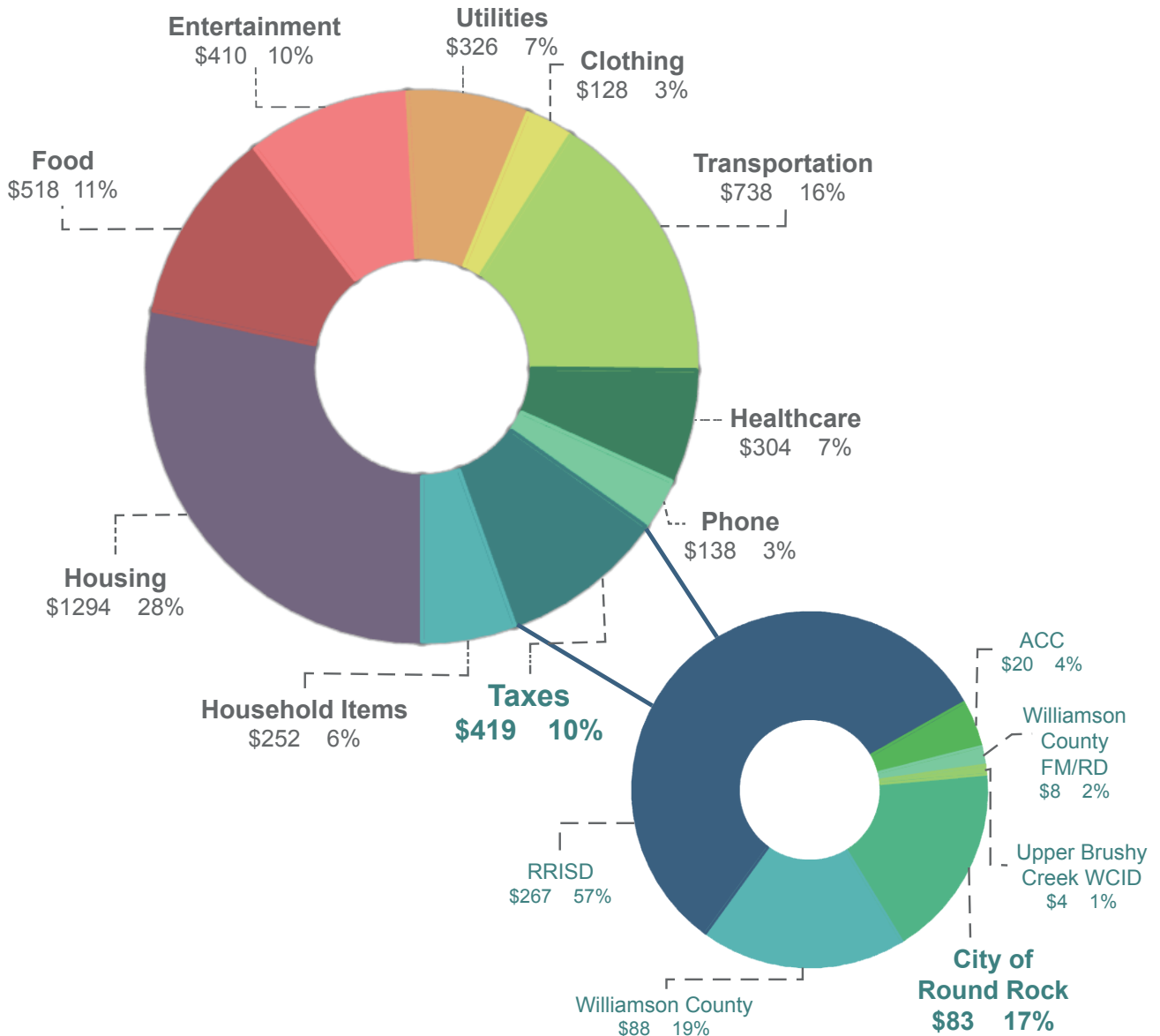
Monthly breakdown of City Property Tax distribution



PROPERTY TAX IN MONTHLY BUDGET INFOGRAPHIC



Average Household Monthly Expenses vs. Monthly City Property Tax



PROPERTY TAX AND VALUE SUMMARY

Taxable Property Summary	FY 2016 Actual	FY 2017 Proposed	\$ Diff	% Diff
Total Assessed Value	\$10.5B	\$11.3B	\$0.8B	+ 7.6%
New Property	94.2M	161.5M	67.3M	+ 71%

Proposed - Subject to Change Tax Rate Components	FY 2016 Actual	FY 2017 Proposed	\$ Diff	% Diff
Maintenance & Operations Rate	0.25446	0.26176	0.00730	+ 2.9%
Debt Rate	0.16019	0.15289	-0.00730	- 4.6%
Tax Rate	0.41465	0.41465	0.00000	0%
Effective Tax Rate	0.38453	0.38409	-0.00044	-0.1%
Rollback Tax Rate	0.43598	0.42140	-0.01458	-3.3%
Property Tax Reduction Sales Tax	0.15905	0.14404	-0.01501	-9.4%
Debt Service	\$16.7M	\$17.5M	+ \$0.8M	+ 4.9%

Tax Rate and Average Bill Summary	FY 2016 Actual	FY 2017 Proposed	\$ Diff	% Diff
Average Residential Property Value	\$225,009	\$240,179	\$15,170	6.7%
Average Annual Tax Bill	\$933	\$996		
Average Tax Bill Increase		\$5.25/month \$63/year		

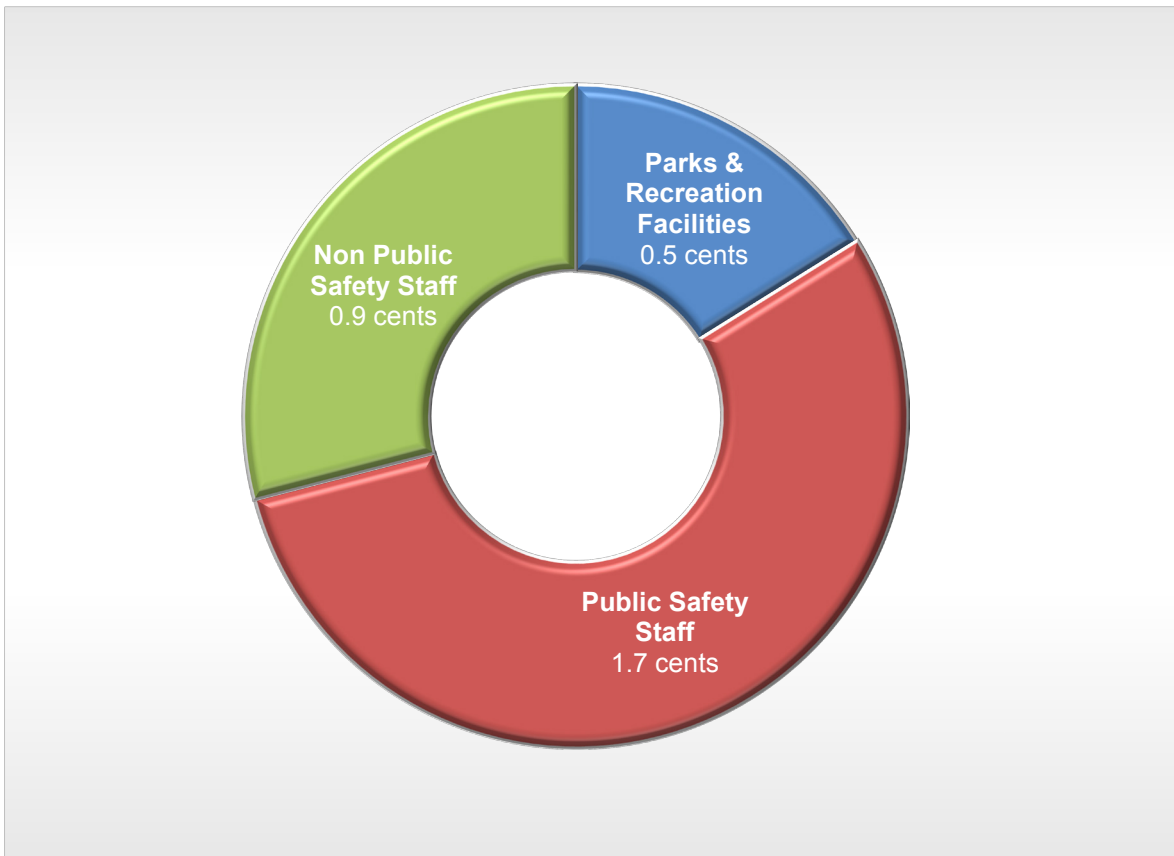
ALLOCATION OF TAX RATE INCREASE

Effective Tax Rate, <i>estimated</i>	\$0.38409
Proposed Tax Rate (same as current)	0.41465
Proposed Increase	3.1 cents + 7.9%

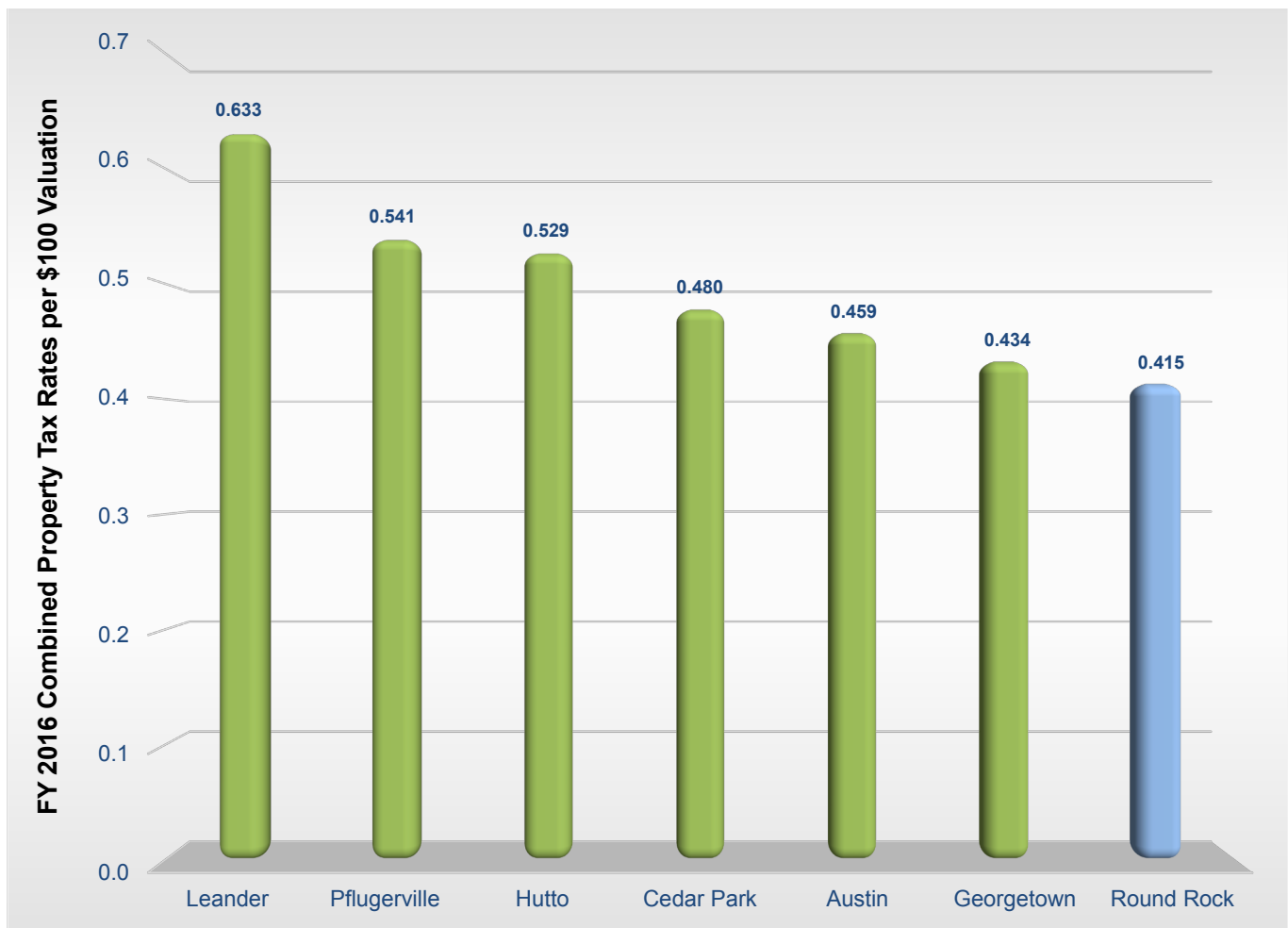
Allocation of Increase

- Multipurpose Field Complex & Other Parks & Recreation Facilities 0.5 cents
- Public Safety Additions & Salary Adjustments 1.7 cents
- Non Public Safety Staff Salary & Market Adjustments 0.9 cents

Total Proposed Increase **3.1 cents**



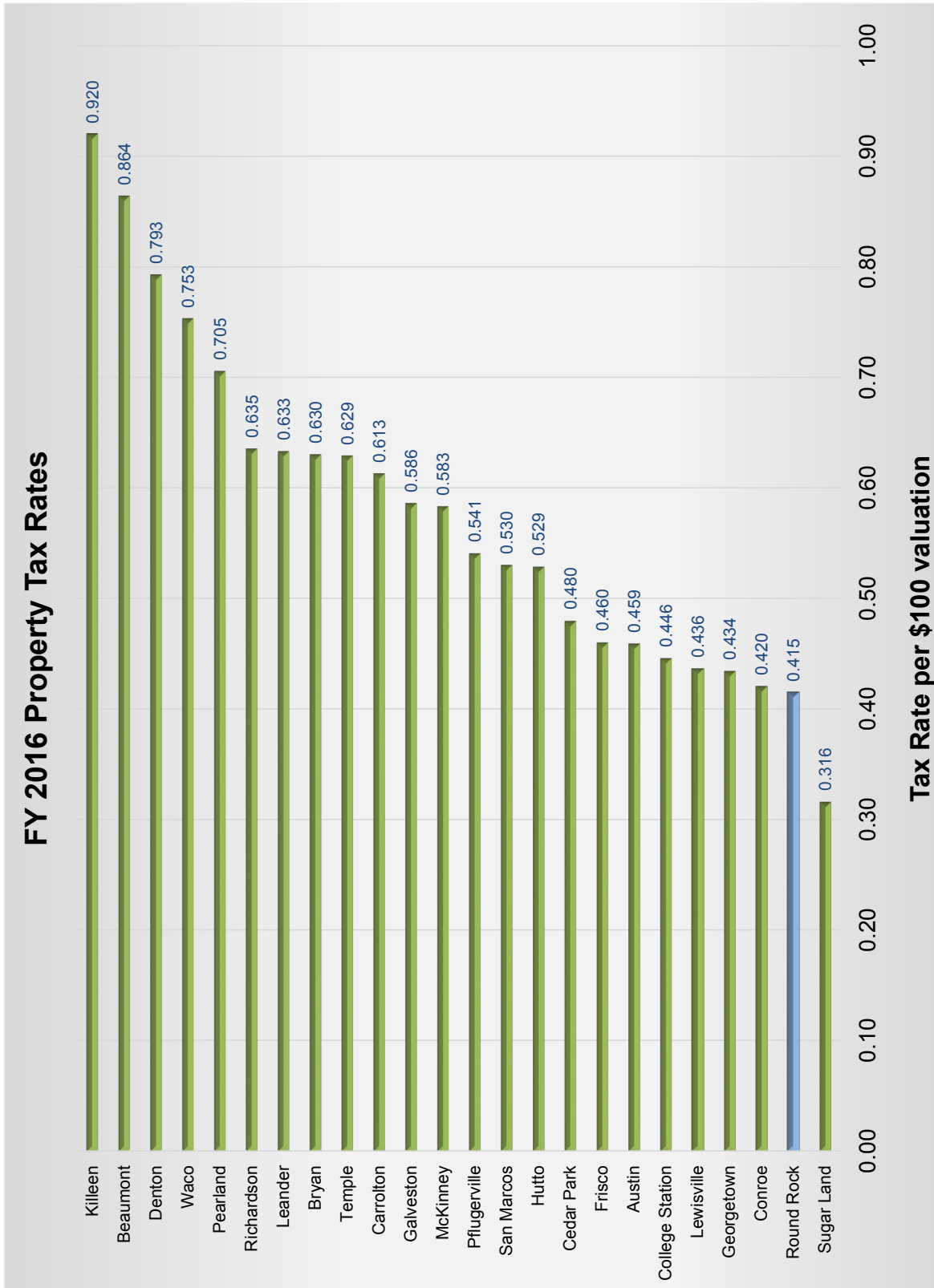
BENCHMARKING - TAX RATES OF LOCAL CITIES



City	M&O	Debt	Property Tax Rate/\$100 Valuation
Leander	0.404	0.229	0.633
Pflugerville	0.367	0.174	0.541
Hutto	0.436	0.092	0.529
Cedar Park	0.237	0.243	0.480
Austin	0.353	0.106	0.459
Georgetown	0.207	0.227	0.434
Round Rock	0.262	0.153	0.415

NOTE: 2015 Tax rates are used because the 2016 Tax rates are not yet available.

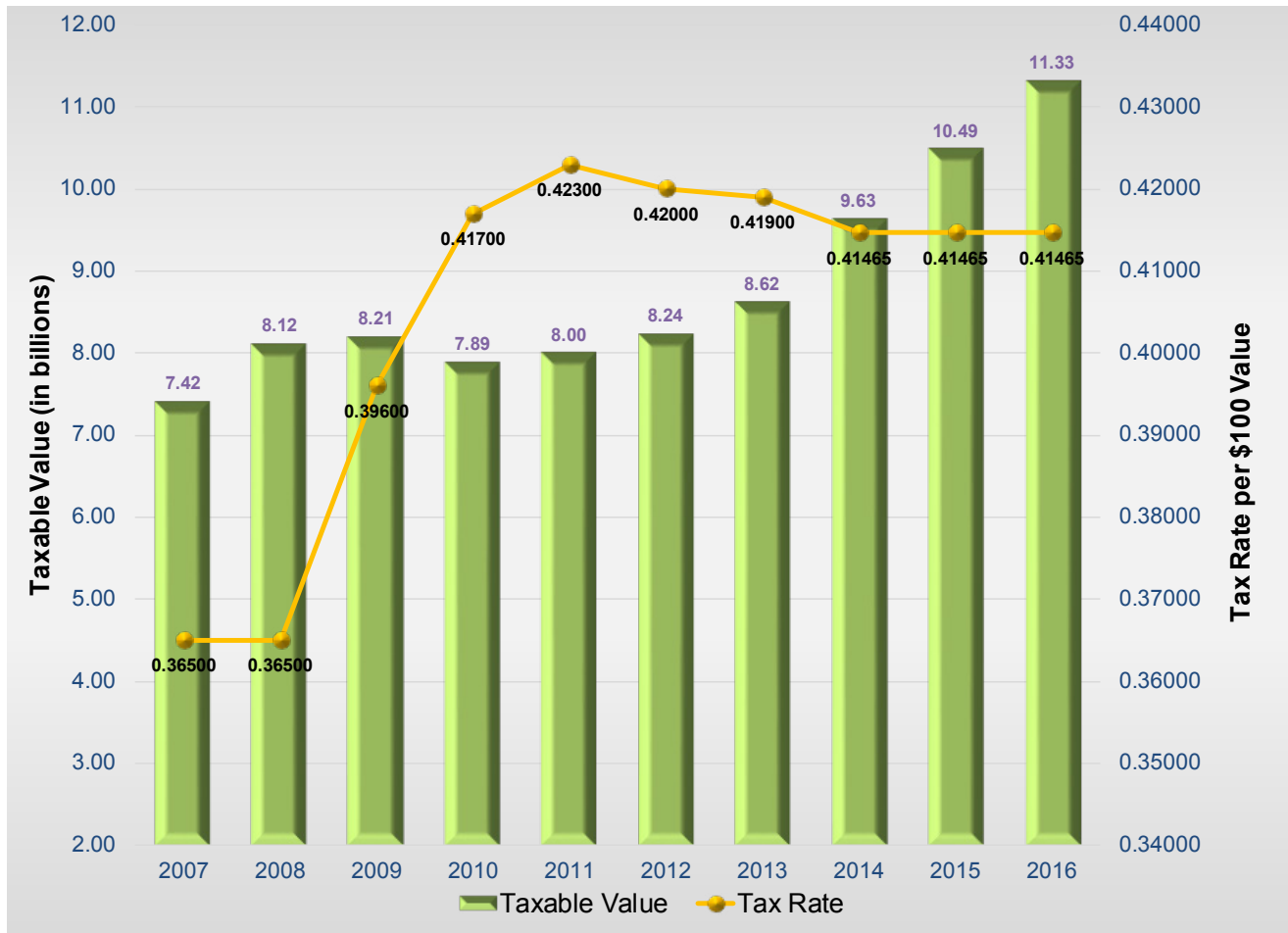
BENCHMARKING - TAX RATES



BENCHMARKING - TAX RATES

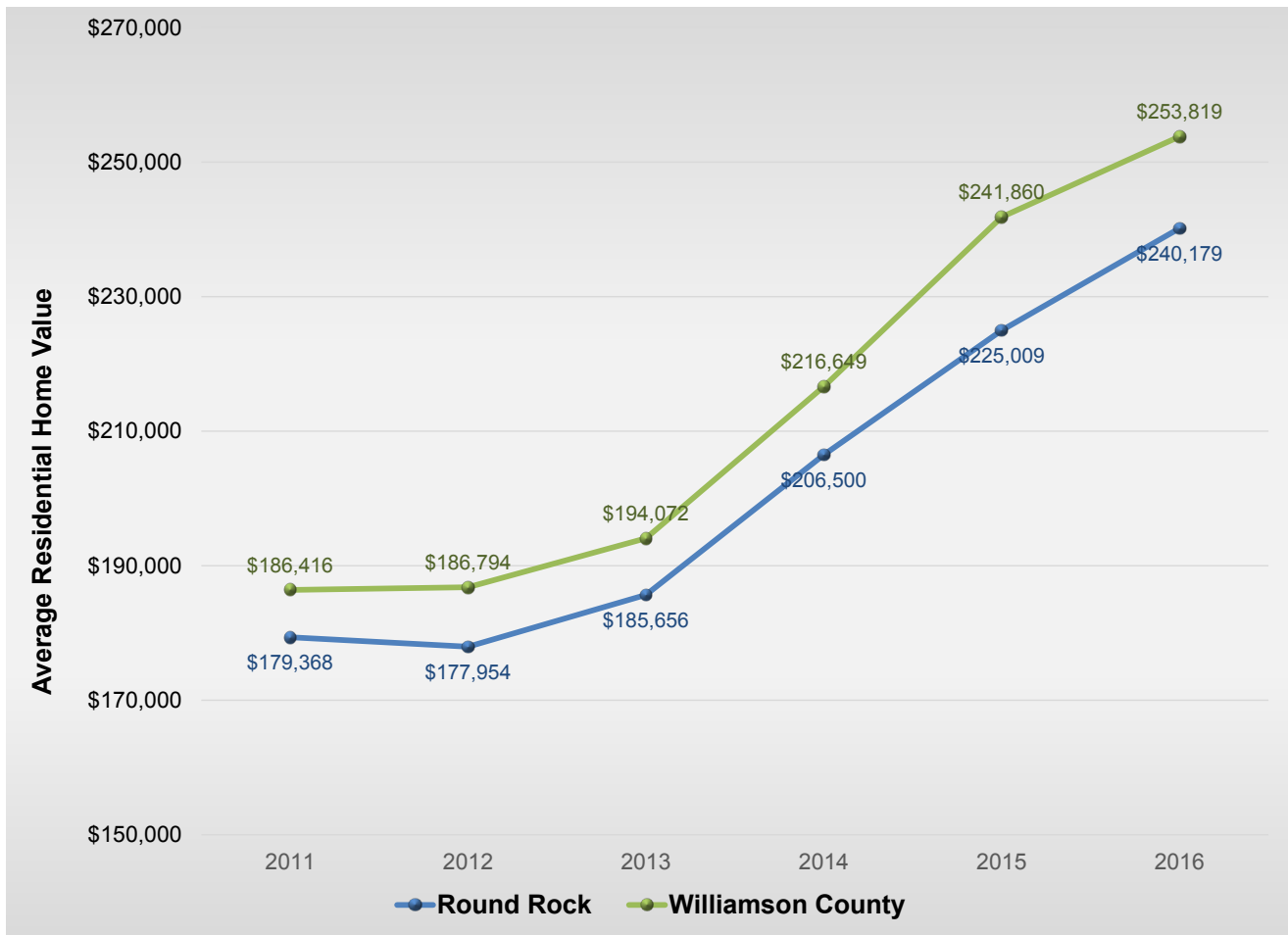
City	M&O	Debt	Property Tax Rate/\$100 Valuation	Population
Sugar Land	0.170	0.146	0.316	87,367
Round Rock	0.262	0.153	0.415	113,968
Conroe	0.275	0.145	0.420	63,032
Georgetown	0.207	0.227	0.434	58,337
Lewisville	0.319	0.117	0.436	101,074
College Station	0.253	0.193	0.446	100,050
Austin	0.353	0.106	0.459	885,400
Frisco	0.297	0.163	0.460	152,710
Cedar Park	0.237	0.243	0.480	69,226
Hutto	0.436	0.092	0.529	19,728
San Marcos	0.315	0.216	0.530	54,076
Pflugerville	0.367	0.174	0.541	55,298
McKinney	0.410	0.173	0.583	161,905
Galveston	0.557	0.028	0.586	48,733
Carrollton	0.420	0.193	0.613	126,700
Temple	0.323	0.306	0.629	70,190
Bryan	0.443	0.187	0.630	78,709
Leander	0.404	0.229	0.633	37,889
Richardson	0.380	0.255	0.635	104,475
Pearland	0.223	0.483	0.705	100,065
Waco	0.631	0.122	0.753	129,030
Denton	0.577	0.215	0.793	123,099
Beaumont	0.654	0.210	0.864	117,796

ASSESSED VALUES & PROPERTY TAX RATE HISTORY



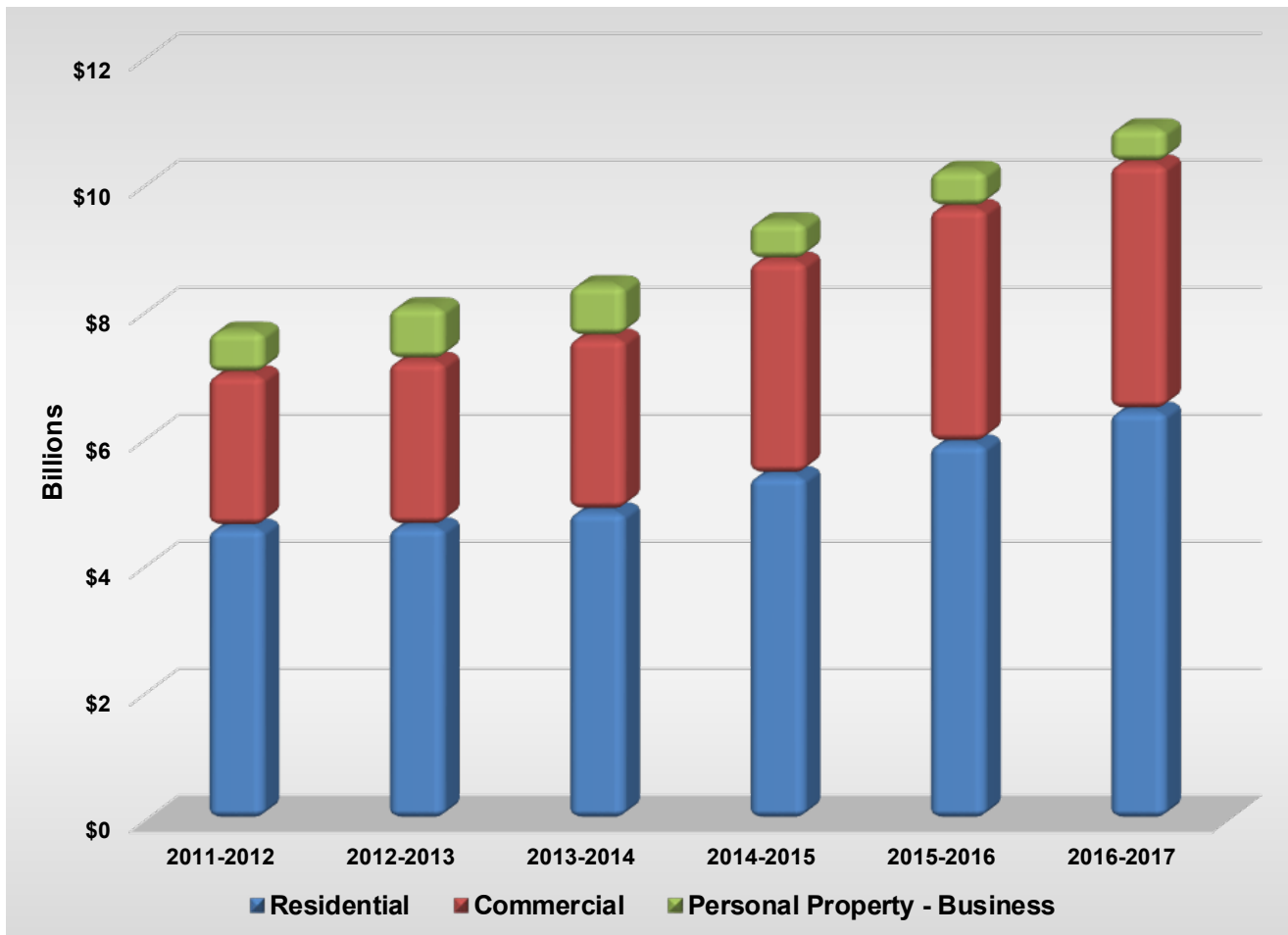
Tax Year	Taxable Value	Tax Rate
2007	7,417,279,787	0.36500
2008	8,121,902,884	0.36500
2009	8,206,161,568	0.39600
2010	7,893,143,364	0.41700
2011	8,004,285,176	0.42300
2012	8,238,143,748	0.42000
2013	8,624,749,167	0.41900
2014	9,634,156,426	0.41465
2015	10,492,085,922	0.41465
2016	11,329,202,564	0.41465

AVERAGE RESIDENTIAL HOME VALUE HISTORY



	2011	2012	2013	2014	2015	2016
Round Rock	\$179,368	\$177,954	\$185,656	\$206,500	\$225,009	\$240,179
Williamson County	\$186,416	\$186,794	\$194,072	\$216,649	\$241,860	\$253,819

TAXABLE ASSESSED VALUATION



Class of Property	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Residential	4,607,926,183	4,625,876,899	4,863,360,862	5,431,201,350	5,933,189,051	6,445,719,183
Commercial	2,411,542,899	2,608,101,321	2,735,922,464	3,377,983,098	3,706,097,433	3,891,783,865
Personal Property - Business	685,278,322	854,667,451	836,731,060	616,107,675	597,705,791	568,650,989
Assessed Valuation	7,704,747,404	8,088,645,671	8,436,014,386	9,425,292,123	10,236,992,275	10,906,154,037
60% of ARB	299,537,772	149,498,077	188,734,781	208,864,303	255,093,647	423,048,527
Tax Roll Total	8,004,285,176	8,238,143,748	8,624,749,167	9,634,156,426	10,492,085,922	11,329,202,564



PERSONNEL & BENEFITS

- Compensation & Benefits Highlights.....142
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- Details - 2 Year Increase in FTEs for Cities.....149

COMPENSATION & BENEFITS HIGHLIGHTS

Health Insurance Cost Increase, 10%	\$630,000
• City's portion	
Public Safety Steps & Adjustments	\$760,000
All Other General Fund Employees Adjustments	\$895,000
TMRS	No Net Impact
• Rate increased from 15.53% to 15.68%	
OPEB Liability	80% funded
Training & Development	HR Staff & Dept. Budgets

SUMMARY OF NEW POSITIONS

FY 2015/16, as Amended

903.13

NEW

Fire

- Fire Code Inspector 1.00
- 2nd Assistant Fire Chief 1.00

Police

- Patrol Officers 4.00
- Traffic Officer 1.00
- Sergeant 1.00
- Lieutenant 1.00
- Community Affairs Specialist 1.00

General Services

- Superintendent Building Construction 1.00

Transportation

- Construction Inspector 1.00

Planning

- Building Plans Examiner 1.00
- Development Coordinator 1.00

CVB

- Events Manager – MPF Complex 1.00

TOTAL NEW

15.0

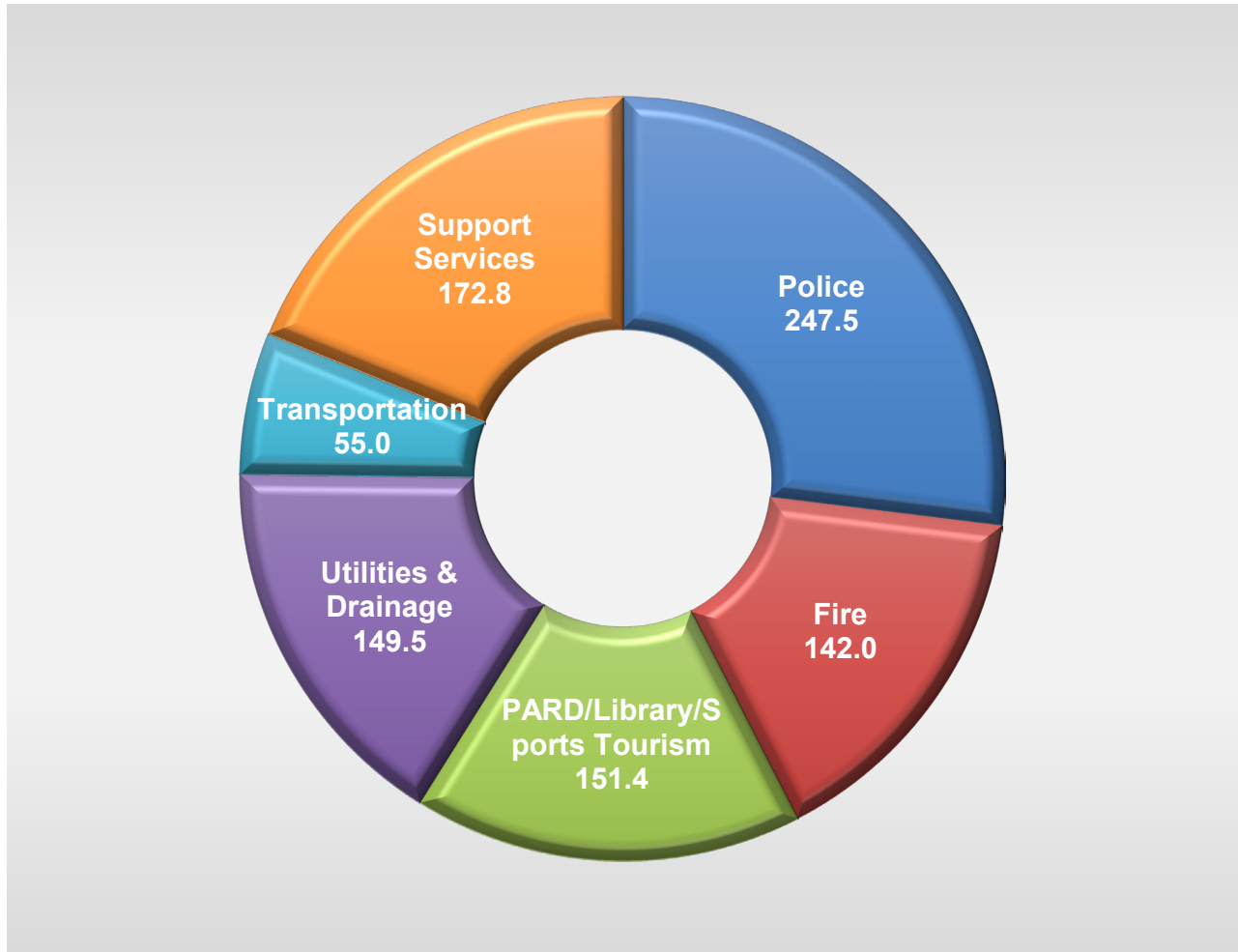
Total Proposed FTEs

918.13

Percent Change

1.7%

SUMMARY OF FTES BY FUNCTION



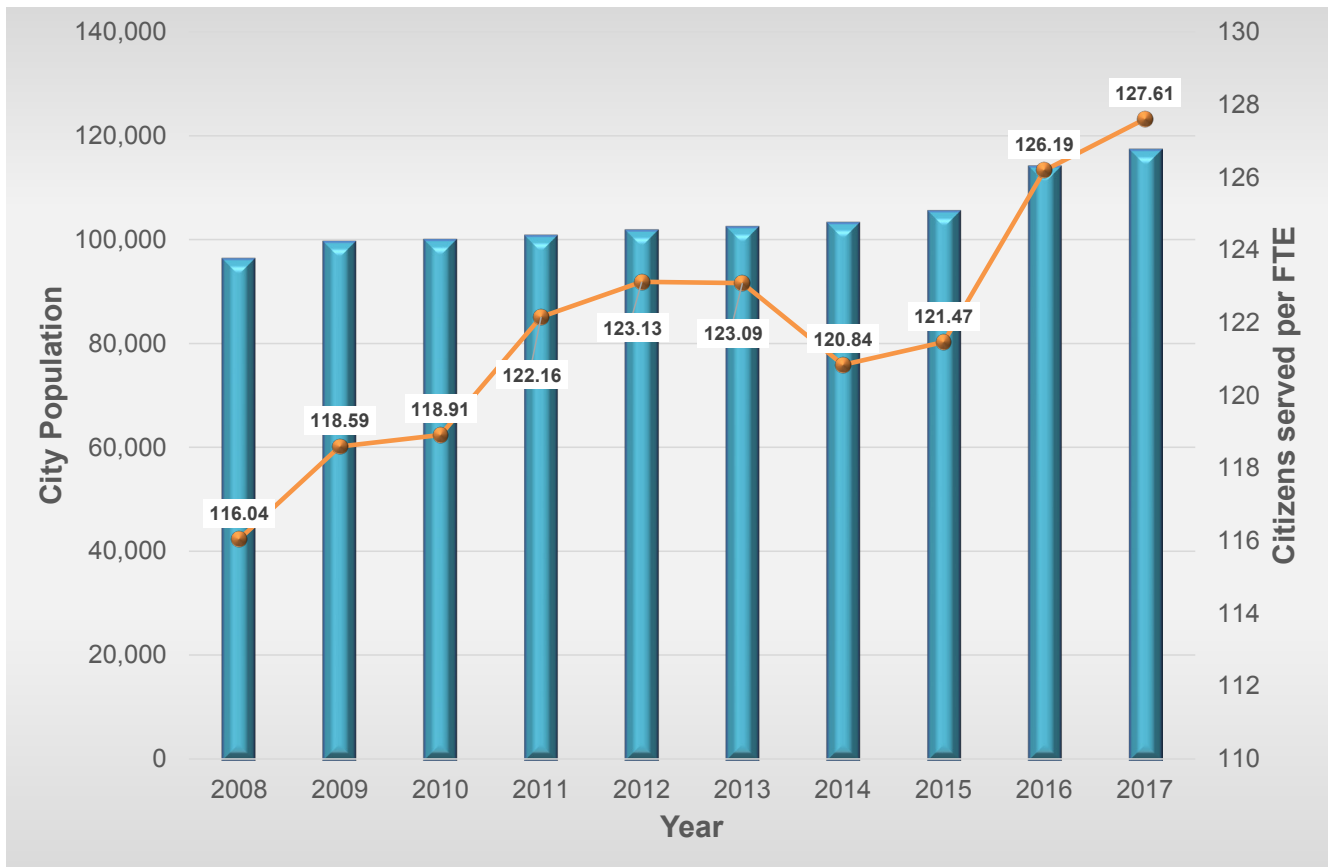
TOTAL FTES FY 2016 = 918.13

Function	2013-14 Actual	2014-15 Actual	2015-16 Revised	2016-17 Proposed	% of Total
Police	223.00	233.50	239.50	247.50	27.0%
Fire	137.00	137.00	140.00	142.00	15.5%
PARD/Library/Sports Tourism	133.75	134.75	149.38	151.38	16.5%
Utilities & Drainage	145.75	147.75	150.50	149.50	16.3%
Transportation	52.00	50.00	54.00	55.00	6.0%
Support Services	161.75	164.75	169.75	172.75	18.8%
Total	853.25	867.75	903.13	918.13	100.0%

FTE 10 YEAR HISTORY BY DEPARTMENT

Full Time Equivalents													7/7/2016
General Fund	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-12	2012-13	2013-14	2014-15	2015-16	2016-2017	Proposed	Vacancies
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Adopted	Revised	Proposed		Current
Administration	11.00	13.00	13.00	13.00	13.00	13.00	14.00	15.00	15.00	16.00	10.00	10.00	-
Communications	-	-	-	-	-	-	-	-	-	-	5.00	5.00	-
Finance	38.00	42.00	42.00	42.00	42.00	43.00	41.00	41.00	41.00	39.50	39.50	39.50	3.00
Fire	124.00	129.00	129.00	129.00	129.00	129.00	130.00	137.00	137.00	140.00	142.00	142.00	2.00
General Services	-	-	-	15.00	27.00	28.00	32.50	36.50	38.50	41.00	42.00	42.00	-
Human Resources	9.75	10.75	10.75	10.75	10.75	10.75	10.75	10.75	10.75	11.75	11.75	11.75	-
Information Technology	17.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	2.00
Library	29.25	29.25	29.25	29.25	29.25	30.50	29.50	30.50	30.50	30.50	30.50	30.50	-
Parks & Recreation	92.50	94.50	96.50	97.50	93.50	93.75	91.25	91.25	91.25	105.88	100.88	100.88	8.14
Planning & Development Services	21.75	19.75	19.75	19.75	22.75	39.75	33.75	33.75	34.75	36.75	38.75	38.75	-
Building Inspections	12.00	12.00	12.00	12.00	-	-	218.50	218.50	233.50	239.50	247.50	247.50	5.00
Engineering & Development Services	40.75	43.75	44.75	44.75	-	2.75	2.75	2.75	2.75	2.75	2.75	2.75	-
Police	193.00	208.00	213.00	213.00	218.50	47.00	52.00	52.00	50.00	54.00	55.00	55.00	4.00
Recycling Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation	8.50	8.50	8.50	8.50	-	-	-	-	-	-	-	-	-
Public Works- Street Shop	48.00 15.00	48.00 15.00	48.00 15.00	48.00 15.00	72.75	-	-	-	-	-	-	-	-
Total	660.50	695.50	703.50	704.50	680.50	678.00	680.50	695.50	707.00	739.63	747.63	747.63	24.14
Drainage Fund													
Drainage	-	-	-	-	15.00	17.00	18.00	18.00	19.00	23.00	23.00	23.00	4.00
Total	-	-	-	-	15.00	17.00	18.00	18.00	19.00	23.00	23.00	23.00	4.00
Utility Fund													
Utilities - Administration	10.00	10.00	8.00	8.00	8.00	11.00	10.00	10.00	11.00	12.00	12.00	12.00	1.00
Utilities - Billings & Collections	14.50	15.00	15.00	15.00	15.00	15.00	15.00	17.75	17.75	16.50	16.50	16.50	1.00
Utilities - Environmental Services	5.00	5.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	1.00
Wastewater Line Maintenance	26.00	27.00	28.00	27.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00	1.00
Wastewater Systems Support	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	-
Water Line Maintenance	31.00	31.00	32.00	33.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	2.00
Water Systems Support	20.00	21.00	21.00	21.00	20.00	19.00	19.00	17.00	17.00	16.00	16.00	16.00	-
Water Treatment Plant	17.00	17.00	18.00	18.00	14.00	14.00	14.00	15.00	15.00	15.00	15.00	15.00	2.00
Total	127.50	130.00	132.00	132.00	125.00	127.00	126.00	127.75	128.75	127.50	127.50	127.50	8.00
HOT Funds													
Convention & Visitors Bureau	3.50	3.50	3.50	3.50	3.50	3.00	3.00	3.00	3.00	3.00	4.00	4.00	-
Arts	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Sports Venue	-	-	-	-	-	1.00	4.00	9.00	10.00	11.00	11.00	11.00	-
Total	3.50	3.50	3.50	3.50	3.50	4.00	7.00	12.00	13.00	14.00	16.00	16.00	-
Multipurpose Field Complex Fund													
Multipurpose Fields	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total	791.50	829.00	839.00	840.00	824.00	826.00	831.50	853.25	867.75	903.13	918.13	918.13	36.14

CITIZENS SERVED PER EMPLOYEE

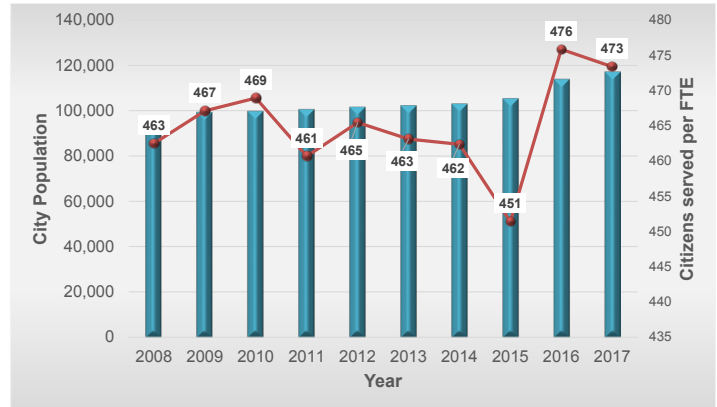


Year	Population	Employees (FTEs)	Citizens Served per Employee
2008	96,200	829.00	116.04
2009	99,500	839.00	118.59
2010	99,887	840.00	118.91
2011	100,659	824.00	122.16
2012	101,702	826.00	123.13
2013	102,349	831.50	123.09
2014	103,107	853.25	120.84
2015	105,405	867.75	121.47
2016	113,968	903.13	126.19
2017	117,160	918.13	127.61

CITIZENS SERVED PER EMPLOYEE

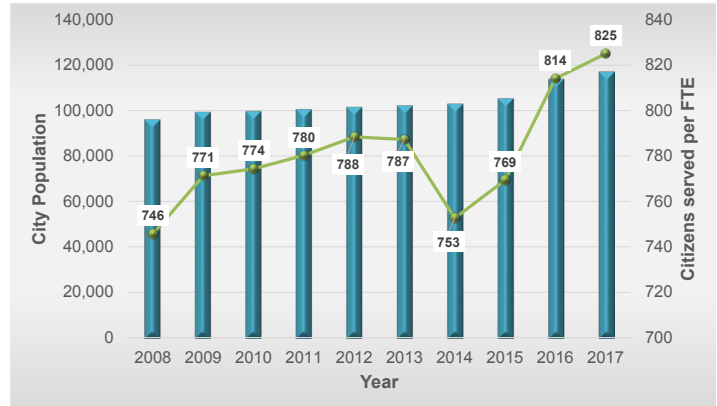
POLICE

Year	Population	Police FTEs	Citizens Served per Police FTE
2008	96,200	208.00	463
2009	99,500	213.00	467
2010	99,887	213.00	469
2011	100,659	218.50	461
2012	101,702	218.50	465
2013	102,349	221.00	463
2014	103,107	223.00	462
2015	105,405	233.50	451
2016	113,968	239.50	476
2017	117,160	247.50	473



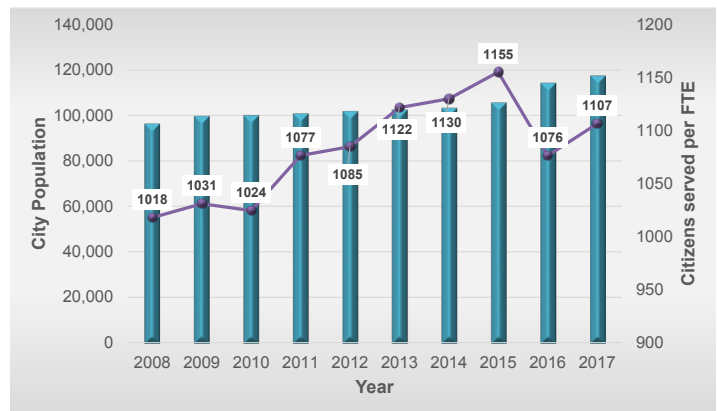
FIRE

Year	Population	Fire FTEs	Citizens Served per Fire FTE
2008	96,200	129.00	746
2009	99,500	129.00	771
2010	99,887	129.00	774
2011	100,659	129.00	780
2012	101,702	129.00	788
2013	102,349	130.00	787
2014	103,107	137.00	753
2015	105,405	137.00	769
2016	113,968	140.00	814
2017	117,160	142.00	825

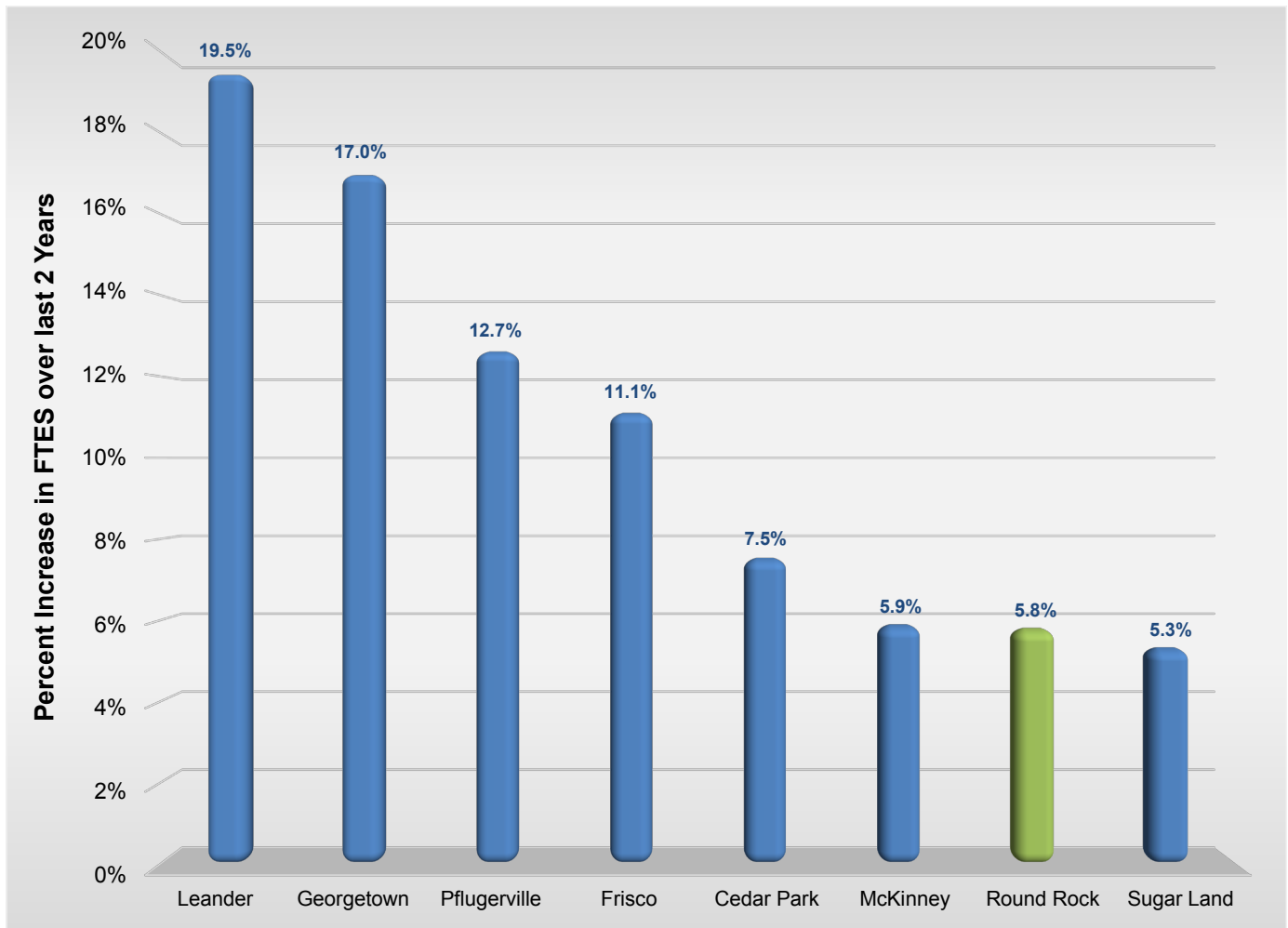


PARKS AND RECREATION

Year	Population	PARF FTEs	Citizens Served per PARF FTE
2008	96,200	94.50	1018
2009	99,500	96.50	1031
2010	99,887	97.50	1024
2011	100,659	93.50	1077
2012	101,702	93.75	1085
2013	102,349	91.25	1122
2014	103,107	91.25	1130
2015	105,405	91.25	1155
2016	113,968	105.88	1076
2017	117,160	105.88	1107



BENCHMARKING - 2 YEAR INCREASE IN FTES



City	FY 2014	FY 2015	FY 2016	Net Increase	% Increase
Leander	192.45	218.00	230.00	37.55	19.5%
Georgetown	546.00	602.00	639.00	93.00	17.0%
Pflugerville	316.00	341.00	356.00	40.00	12.7%
Frisco	1,275.00	1,342.00	1,417.00	142.00	11.1%
Cedar Park	414.25	425.75	445.50	31.25	7.5%
McKinney	921.10	948.60	975.40	54.30	5.9%
Round Rock	867.75	903.13	918.13	50.38	5.8%
Sugar Land	676.00	695.00	712.00	36.00	5.3%

DETAILS - 2 YEAR INCREASE IN FTES FOR CITIES

City	FY 14	FY 15	FTE Count Increase	FY 15	FY 16	FTE Count Increase	Net Change over Two Years
Round Rock	867.750	903.125	35.375	903.125	918.125	15.00	50.38 5.8%
		Added:	2 General Services 1 Planning 10 Police 1 Sports Complex Operations		Added:	1 General Services 2 Planning 1 Transportation 8 Police 2 Fire 1 CVB	
Cedar Park	414.25	425.75	11.50	425.75	445.50	19.75	31.25 7.5%
		Added:	5 Police 1 Fire 1 Public Works 2 Parks & Recreation		Added:	6.75 General Fund 5 Police 5 Fire 3 Utilities	
Frisco	1,275.00	1,342.00	67.00	1,342.00	1,417.00	75.00	142.00 11.1%
		Added:	11 General Fund 17 Police 22 Fire 6 Utilities 1 Drainage 3 Economic Development 3 Capital Projects 1 Hotel/Motel Fund		Added:	33 General Fund 18 Police 10 Fire 11 Utilities 2 Drainage 3 Environmental Services 1 Hotel/Motel Fund	
					Subtracted:	3 Capital Projects	
Georgetown	546.00	602.00	56.00	602.00	639.00	37.00	93.00 17.0%
		Added:	12 General Fund 4 Police 10 Fire 9 Utilities 3 Management Services		Added:	6 General Fund 1 Police 1 Fire 29 Utilities	
		Subtracted:	4 Finance				
Leander	192.45	218.00	25.55	218.00	230.00	12.00	37.55 19.5%
		Added:	8.5 General Fund 1.5 Police 13.5 Fire 2 Utilities 0.05 Golf Fund		Added:	7 General Fund 2 Police 3 Utilities	
McKinney	921.10	948.60	27.50	948.60	975.40	26.80	54.30 5.9%
		Added:	2 Police 3 Fire 0.25 Public Works 1 Finance 6 Information Technology 1 Building Inspections 2 Street & Traffic Control 9.5 General Fund 4.75 Utilities		Added:	9.8 General Fund 5 Police 10 Fleet Maintenance Fund 2 Utilities 1 Risk/Insurance Fund	
		Subtracted:	1 CDBG Fund 1 Community Housing Fund		Subtracted:	1 Fire	
Pflugerville	316.00	341.00	25.00	341.00	356.00	15.00	40.00 12.7%
		Added:	4 General Fund 8 Police 7 Streets 1.5 Utilities		Added:	11 Police 4 Utilities	
Sugar Land	676.00	695.00	19.00	695.00	712.00	17.00	36.00 5.3%
		Added:	5 General Fund 13 Fire 1 Utilities		Added:	14 General Fund 1 Police 2 Airport Fund	

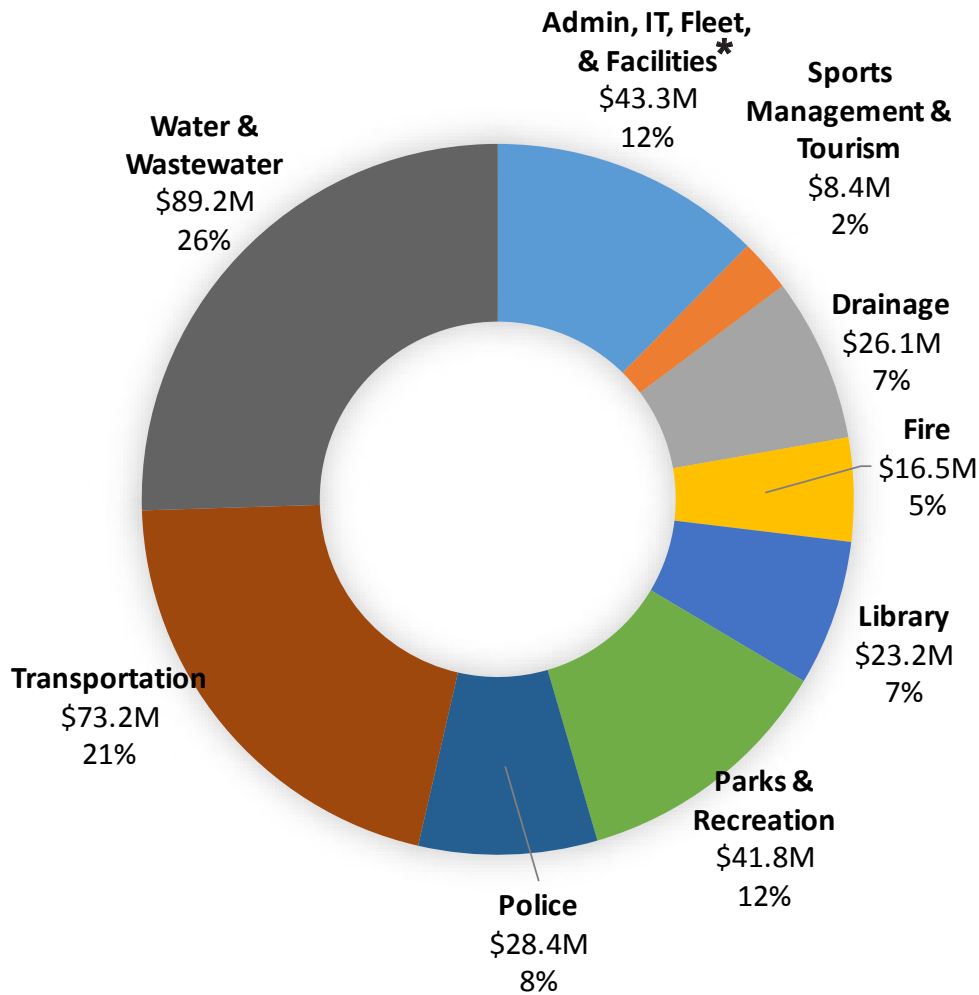


CAPITAL IMPROVEMENT PLAN

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5 YEAR CIP BY USE

\$350.0 MILLION

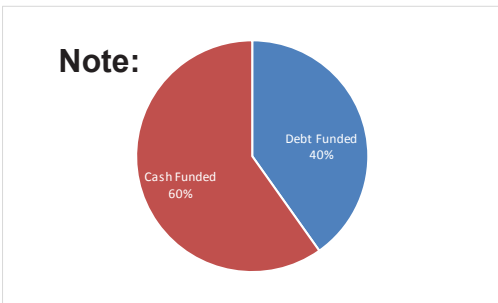
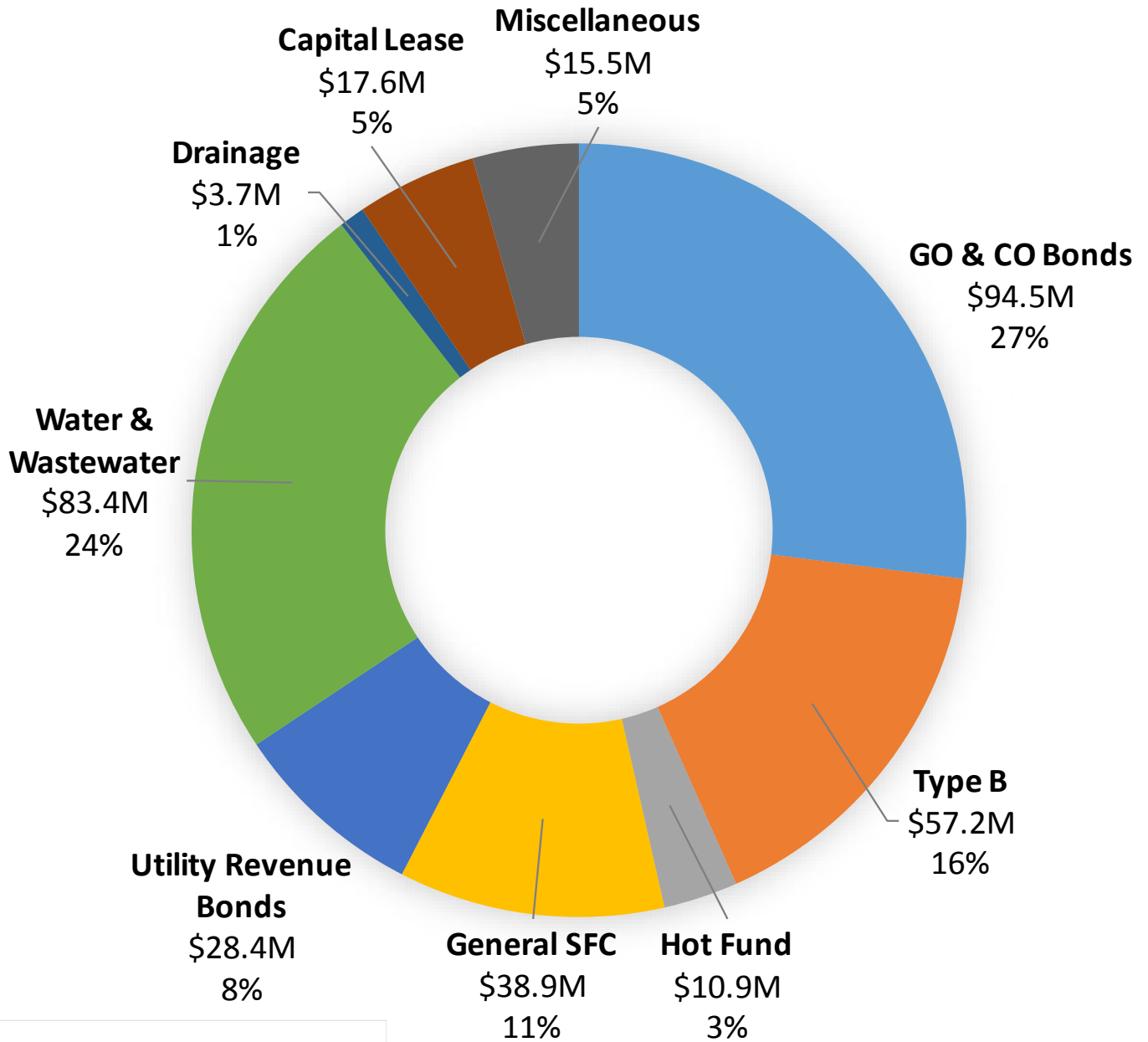


	2017	2018	2019	2020	2021	Total
Administration, IT, & Facilities *	\$21,341,516	\$9,681,000	\$5,220,000	\$4,170,000	\$2,890,000	\$43,302,516
Sports Management & Tourism	4,862,000	950,000	1,550,000	650,000	350,000	8,362,000
Drainage	8,550,000	5,000,000	12,500,000	-	-	26,050,000
Fire	6,722,477	7,048,523	1,193,000	760,000	765,000	16,489,000
Library	1,500,000	21,700,000	-	-	-	23,200,000
Parks and Recreation	25,728,571	13,089,828	700,000	1,525,000	750,000	41,793,399
Police	15,471,816	12,500,549	400,549	0	-	28,372,914
Transportation	45,913,839	22,132,575	4,142,402	500,000	500,000	73,188,816
Water & Wastewater	14,879,700	11,450,800	14,667,200	16,523,900	31,718,300	89,239,900
Total	\$144,969,919	\$103,553,275	\$40,373,151	\$24,128,900	\$36,973,300	\$349,998,545

* Note: Admin, IT, Fleet, & Facilities includes projects for Administration, Facility Maintenance, Fleet, General Services, & Information Technology

5 YEAR CIP BY SOURCE

\$350.0 MILLION



PROJECTS & FUNDING SOURCE BY DEPARTMENT

ADMINISTRATION, IT, FLEET & FACILITIES

Administration	2017	2018	2019	2020	2021	Total
Baylor Student Athlete Memorial	50,000					50,000
General Self Financed Construction	50,000					50,000
Miscellaneous	134,000					134,000
General Self Financed Construction	134,000					134,000
Black Box	250,000					250,000
PEG Fund	250,000					250,000
Wmson County Reg Animal Shelter	2,800,000					2,800,000
General Self Financed Construction	2,800,000					2,800,000
Administration Total	3,234,000	-	-	-	-	3,234,000

Facility Maintenance	2017	2018	2019	2020	2021	Total
FM Internal Service - Prior Year City Wide	900,000					900,000
General Self Financed Construction	900,000					900,000
FM Internal Service - City Wide 2017	105,000					105,000
General Self Financed Construction	105,000					105,000
FM Internal Service - Fire 2017	275,000					275,000
General Self Financed Construction	275,000					275,000
FM Internal Service - Library 2017	15,000					15,000
General Self Financed Construction	15,000					15,000
FM Internal Service - PARD 2017	187,500					187,500
General Self Financed Construction	187,500					187,500
FM Internal Service - Police 2017	50,000					50,000
General Self Financed Construction	50,000					50,000
FM Internal Service - Public Works 2017	117,500					117,500
General Self Financed Construction	117,500					117,500
FM Internal Service - ALL 2018		750,000				750,000
Pay As You Go		750,000				750,000
FM Internal Service - ALL 2019			750,000			750,000
Pay As You Go			750,000			750,000
FM Internal Service - ALL 2020				750,000		750,000
Pay As You Go				750,000		750,000
FM Internal Service - ALL 2021					750,000	750,000
Pay As You Go					750,000	750,000
45 Ft. Boom Lift and Trailer		105,000				105,000
Capital Lease		105,000				105,000
Ford F550 Dually Truck		45,000				45,000
Capital Lease		45,000				45,000
Facility Maintenance Total	1,650,000	900,000	750,000	750,000	750,000	4,800,000

Fleet	2017	2018	2019	2020	2021	Total
Vehicle&Equip.Replace-GEN 17-21	1,752,000	5,960,000	1,750,000	1,730,000	1,300,000	12,492,000
Capital Lease	1,752,000	5,960,000	1,750,000	1,730,000	1,300,000	12,492,000
Vehicle&Equip.Replace-DRAIN 17-21	312,000	291,000	560,000	265,000		1,428,000
Drainage Fund	312,000	291,000	560,000	265,000		1,428,000
Vehicle&Equip.Replace-UT 17-21	670,016	1,110,000	1,410,000	675,000	90,000	3,955,016
Utility Fund	670,016	1,110,000	1,410,000	675,000	90,000	3,955,016
Tire Machines	25,000					25,000
General Self Finance Purchases	25,000					25,000
Fire Code Inspector Vehicle	39,000					39,000
General Self Finance Purchases	39,000					39,000
Assistant Fire Chief Vehicle	55,000					55,000
General Self Finance Purchases	55,000					55,000
Marked Police Vehicles & Equipment	378,000					378,000
General Self Finance Purchases	378,000					378,000
Police Ticket Writers	18,500					18,500
General Self Finance Purchases	18,500					18,500
Community Affairs Specialist Vehicle	25,000					25,000
General Self Finance Purchases	25,000					25,000
Construction Inspector Vehicle	28,000					28,000
General Self Finance Purchases	28,000					28,000
Building Plans Examiner Vehicle	25,000					25,000
General Self Finance Purchases	25,000					25,000
Fleet Total	3,327,516	7,361,000	3,720,000	2,670,000	1,390,000	18,468,516

PROJECTS & FUNDING SOURCE BY DEPARTMENT

General Services	2017	2018	2019	2020	2021	Total
Luther Peterson Bldgs. Imprmts.	11,830,000	670,000				12,500,000
General Self Financed Construction	5,915,000	335,000				6,250,000
Self-Finance Water Construction	5,915,000	335,000				6,250,000
General Services Total	11,830,000	670,000	-	-	-	12,500,000
Information Technology	2017	2018	2019	2020	2021	Total
IT Internal Service - Prior Year City Wide	550,000					550,000
General Self Financed Construction	550,000					550,000
IT Internal Services 2017 - Fiber Network	150,000					150,000
General Self Financed Construction	150,000					150,000
IT Internal Services 2018		750,000				750,000
Pay As You Go		750,000				750,000
IT Internal Services 2019			750,000			750,000
Pay As You Go			750,000			750,000
IT Internal Services 2020				750,000		750,000
Pay As You Go				750,000		750,000
IT Internal Services 2021					750,000	750,000
Pay As You Go					750,000	750,000
IT Internal Services 2017 - Network Hardware	100,000					100,000
General Self Financed Construction	100,000					100,000
IT Internal Services 2017 - VDI Hardward	50,000					50,000
General Self Financed Construction	50,000					50,000
IT Internal Services 2017 - Parking Nav System	150,000					150,000
General Self Financed Construction	150,000					150,000
IT Internal Services 2017 - Virtual Server	50,000					50,000
General Self Financed Construction	50,000					50,000
IT Internal Services 2017 - Doc Imaging Phase 3	30,000					30,000
General Self Financed Construction	30,000					30,000
IT Internal Services 2017 - App Consulting	20,000					20,000
General Self Financed Construction	20,000					20,000
IT Internal Services 2017 - Network Security Impv	50,000					50,000
General Self Financed Construction	50,000					50,000
IT Internal Services 2017 - Datacenter Impv	50,000					50,000
General Self Financed Construction	50,000					50,000
IT Internal Services 2017 - Department New Proj	50,000					50,000
General Self Financed Construction	50,000					50,000
IT Internal Services 2017-GS Lifecycle Mgmt	50,000					50,000
General Self Financed Construction	50,000					50,000
Information Technology Total	1,300,000	750,000	750,000	750,000	750,000	4,300,000
ADMINISTRATION, IT, FLEET & FACILITIES TOTAL	21,341,516	9,681,000	5,220,000	4,170,000	2,890,000	43,302,516
Sports & Tourism	2017	2018	2019	2020	2021	Total
Sports Center Drainage	92,000					92,000
General Self Financed Construction	92,000					92,000
Dell Diamond Capital Improvement & Repair Fund	350,000	350,000	350,000	350,000	350,000	1,750,000
Hotel Occupancy Tax Fund	350,000	350,000	350,000	350,000	350,000	1,750,000
Dell Diamond Convert Lighting to LED	270,000	600,000				870,000
Hotel Occupancy Tax Fund	270,000	600,000				870,000
Dell Diamond Fire Suppression	250,000					250,000
Hotel Occupancy Tax Fund	250,000					250,000
Dell Diamond Stadium Seating Replacement			1,200,000			1,200,000
Hotel Occupancy Tax Fund			1,200,000			1,200,000
Dell Diamond Parking Lot				300,000		300,000
Hotel Occupancy Tax Fund				300,000		300,000
Forest Creek Golf Course Improvements	3,900,000					3,900,000
General Self Financed Construction	3,900,000					3,900,000
Sports & Tourism Total	4,862,000	950,000	1,550,000	650,000	350,000	8,362,000

PROJECTS & FUNDING SOURCE BY DEPARTMENT

Drainage & Storm Water	2017	2018	2019	2020	2021	Total
Brushy Slopes	1,000,000					1,000,000
2014 Drainage Revenue Bonds	1,000,000					1,000,000
Dam 101	1,000,000	5,000,000	12,500,000			18,500,000
Federal/State/Local Grant Funds			4,500,000			4,500,000
Future Drainage Revenue Bonds		2,500,000	5,500,000			8,000,000
Other Governmental Entity Funds	1,000,000	2,500,000	2,500,000			6,000,000
Dry Branch Tributaries	1,400,000					1,400,000
2014 Drainage Revenue Bonds	1,400,000					1,400,000
Future Street Drainage Projects	2,650,000					2,650,000
2014 Drainage Revenue Bonds	2,450,000					2,450,000
CDBG HUD Entitlement Grants	200,000					200,000
Kensington Drainage Improvements	1,500,000					1,500,000
Regional Detention Fund	1,500,000					1,500,000
Oak Bluff Flooding Improvements	1,000,000					1,000,000
2014 Drainage Revenue Bonds	500,000					500,000
Other Governmental Entity Funds	500,000					500,000
Drainage & Storm Water Total	8,550,000	5,000,000	12,500,000	-	-	26,050,000
Fire	2017	2018	2019	2020	2021	Total
Fire Station 4 Relocation to Lisa Rae	2,813,554					2,813,554
2014 GO Bonds	300,000					300,000
2017 GO Bonds Issuance	2,513,554					2,513,554
Fire Apparatus	1,285,000	1,300,000	750,000	760,000	765,000	4,860,000
Capital Lease	1,285,000	1,300,000	750,000	760,000	765,000	4,860,000
RRFD Radio Apex Replacement	368,000	368,000	368,000			1,104,000
General Self Finance Purchases	368,000	368,000	368,000			1,104,000
Battalion Command Vehicle			75,000			75,000
Capital Lease			75,000			75,000
Hazmat Trailer		350,000				350,000
Other Governmental Entity Funds		350,000				350,000
Fire Remodels		905,523				905,523
2017 GO Bonds Issuance		905,523				905,523
NW Fire Station - Station 9	246,049	4,125,000				4,371,049
2017 GO Bonds Issuance	246,049	4,125,000				4,371,049
SE Fire Station Red Bud Lane	2,009,874					2,009,874
2014 GO Bonds	300,000					300,000
2017 GO Bonds Issuance	1,709,874					1,709,874
Fire Total	6,722,477	7,048,523	1,193,000	760,000	765,000	16,489,000
Library	2017	2018	2019	2020	2021	Total
New Main Library Facility	1,500,000	21,700,000				23,200,000
2014 GO Bonds	1,500,000					1,500,000
Future GO Bond Issuance		21,700,000				21,700,000
Library Total	1,500,000	21,700,000	-	-	-	23,200,000

PROJECTS & FUNDING SOURCE BY DEPARTMENT

Parks and Recreation	2017	2018	2019	2020	2021	Total
2016 Repair & Replace - Kinningham Park	200,000					200,000
<i>General Self Financed Construction</i>	200,000					200,000
2016 Repair/Replace Joanne Land Playground	325,000					325,000
<i>General Self Financed Construction</i>	325,000					325,000
Adult Sports Complex		5,520,000				5,520,000
<i>2017 GO Bond Issuance</i>		3,300,000				3,300,000
<i>Sale of McNeil Park</i>		2,220,000				2,220,000
BrushyCreekTrail-VeteransPk to Rabb Pk.	1,178,461					1,178,461
<i>2014 GO Bonds</i>	1,178,461					1,178,461
Heritage Trail EAST	3,297,460	2,528,249				5,825,709
<i>2014 GO Bonds</i>	3,297,460	2,528,249				5,825,709
2017 PARD R&R - Rabb Pavilion/Field Improvements	380,000					380,000
<i>General Self Financed Construction</i>	380,000					380,000
2018 PARD Repair & Replace		750,000				750,000
<i>Pay As You Go</i>		750,000				750,000
2019 PARD Repair & Replace			700,000			700,000
<i>Pay As You Go</i>			700,000			700,000
2020 PARD Repair & Replace				750,000		750,000
<i>Pay As You Go</i>				750,000		750,000
Repair/Replace ADA 2020					775,000	775,000
<i>2017 GO Bond Issuance</i>					775,000	775,000
2017 PARD R&R - Rabb Pavilion Restroom	175,000					175,000
<i>General Self Financed Construction</i>	175,000					175,000
2017 PARD R&R - Rabb Playground	195,000					195,000
<i>General Self Financed Construction</i>	195,000					195,000
2021 PARD Repair & Replace					750,000	750,000
<i>Pay As You Go</i>					750,000	750,000
CMRC Tennis Center	261,000					261,000
<i>General Self Financed Construction</i>	261,000					261,000
PARD Sports Complex		750,000				750,000
<i>2017 GO Bond Issuance</i>		750,000				750,000
BACA Improvements		100,000				100,000
<i>2017 GO Bond Issuance</i>		100,000				100,000
Lake Creek Trail	1,000,000	400,025				1,400,025
<i>2014 GO Bonds</i>	1,000,000	400,025				1,400,025
OSP Multipurpose Field Complex	14,300,000					14,300,000
<i>2014 GO Bonds</i>	400,000					400,000
<i>2017 GO Bond Issuance</i>	5,000,000					5,000,000
<i>General Self Financed Construction</i>	2,400,000					2,400,000
<i>Hotel Occupancy Fund</i>	6,500,000					6,500,000
Old Settlers Park Soccer Fields	956,650					956,650
<i>2014 GO Bonds</i>	956,650					956,650
ADA Impvts-Clay Madsen Recreation Ctr.	15,000					15,000
<i>2014 GO Bonds</i>	15,000					15,000
PARD Repair/Replace-Frontier Park		200,000				200,000
<i>2014 GO Bonds</i>		200,000				200,000
PARD Repair/Replace-Stark Park	195,000					195,000
<i>2014 GO Bonds</i>	195,000					195,000
Rock 'N River Expansion		350,000				350,000
<i>2017 GO Bond Issuance</i>		350,000				350,000
Heritage Trail WEST	3,250,000	2,491,554				5,741,554
<i>2014 GO Bonds</i>	3,250,000	2,491,554				5,741,554
Parks and Recreation Total	25,728,571	13,089,828	700,000	1,525,000	750,000	41,793,399
Police	2017	2018	2019	2020	2021	Total
Public Safety Radio Replacements	400,549	400,549	400,549			1,201,647
<i>General Self Finance Purchases</i>	400,549	400,549	400,549			1,201,647
Body Worn Cameras	214,000					214,000
<i>Federal/State/Local Grant Funds</i>	75,000					75,000
<i>General Self Finance Purchases</i>	139,000					139,000
Public Safety Training Center	14,857,267	12,100,000				26,957,267
<i>2014 GO Bonds</i>	13,857,267					13,857,267
<i>2017 GO Bond Issuance</i>		11,100,000				11,100,000
<i>General Self Financed Construction</i>	1,000,000	1,000,000				2,000,000
Police Total	15,471,816	12,500,549	400,549	-	-	28,372,914

PROJECTS & FUNDING SOURCE BY DEPARTMENT

Transportation	2017	2018	2019	2020	2021	Total
Arterial Improvements-Bottlenecks	1,600,000					1,600,000
<i>RR Trans & EcoDev Corp</i>	1,600,000					1,600,000
Creekbend Blvd.	5,200,000					5,200,000
<i>2014 Transportation CO Bonds</i>	4,800,000					4,800,000
<i>RR Trans & EcoDev Corp</i>	400,000					400,000
Master Transportaton Plan	400,000					400,000
<i>RR Trans & EcoDev Corp</i>	400,000					400,000
East Bagdad Extension	3,000,000	3,200,000				6,200,000
<i>RR Trans & EcoDev Corp</i>	3,000,000	3,200,000				6,200,000
US 79 @ Kenney Fort		5,000,000				5,000,000
<i>RR Trans & EcoDev Corp</i>		5,000,000				5,000,000
Street Maintenance Non-Arterial	2,609,814					2,609,814
<i>General Self Financed Construction</i>	2,609,814					2,609,814
Transportation Design & Construction Standards	750,000					750,000
<i>RR Trans & EcoDev Corp</i>	750,000					750,000
Future Arterial Seal Coat		500,000	500,000	500,000	500,000	2,000,000
<i>RR Trans & EcoDev Corp</i>		500,000	500,000	500,000	500,000	2,000,000
Sign Replacement Program	700,000					700,000
<i>General Self Finance Purchases</i>	700,000					700,000
Transit Service Expansion-Pilot Program	369,000					369,000
<i>General Self Finance Purchases</i>	369,000					369,000
Southwest Downtown - Phase 6	446,500					446,500
<i>General Self Financed Construction</i>	446,500					446,500
South East Downtown	340,000					340,000
<i>RR Trans & EcoDev Corp</i>	340,000					340,000
UPS	1,450,000					1,450,000
<i>RR Trans & EcoDev Corp</i>	1,450,000					1,450,000
Gattis School Road Seg 6	800,000					800,000
<i>RR Trans & EcoDev Corp</i>	800,000					800,000
Gattis School Widening	2,830,000					2,830,000
<i>RR Trans & EcoDev Corp</i>	2,830,000					2,830,000
Kenney Fort Blvd Seg 2 & 3	1,230,000					1,230,000
<i>RR Trans & EcoDev Corp</i>	1,230,000					1,230,000
KenneyFortBlvd.Seg. 4	1,000,000					1,000,000
<i>RR Trans & EcoDev Corp</i>	1,000,000					1,000,000
Major Arterial Maintenance	1,040,000					1,040,000
<i>RR Trans & EcoDev Corp</i>	1,040,000					1,040,000
North Mays Extension	3,500,000					3,500,000
<i>RR Trans & EcoDev Corp</i>	3,500,000					3,500,000
FM1460 North	204,000					204,000
<i>RR Trans & EcoDev Corp</i>	204,000					204,000
RM620 Road Improvements	1,040,000	1,800,000				2,840,000
<i>RR Trans & EcoDev Corp</i>	1,040,000	1,800,000				2,840,000
Arterial Sidewalks	236,900					236,900
<i>General Self Financed Construction</i>	76,900					76,900
<i>RR Trans & EcoDev Corp</i>	160,000					160,000
SH45 Frontage Roads	500,000					500,000
<i>RR Trans & EcoDev Corp</i>	500,000					500,000
Southwest Downtown Phase 5B	3,055,079	3,055,079				6,110,158
<i>Federal/State/Local Grant Funds</i>	578,084	578,084				1,156,168
<i>RR Trans & EcoDev Corp</i>	2,476,995	2,476,995				4,953,990
Southwest Downtown Phase 5	5,275,411					5,275,411
<i>2014 Transportation CO Bonds</i>	5,275,411					5,275,411
Neighborhood Connectivity	281,000					281,000
<i>General Self Financed Construction</i>	31,000					31,000
<i>RR Trans & EcoDev Corp</i>	250,000					250,000
Traffic Signals	712,200					712,200
<i>General Self Financed Construction</i>	430,200					430,200
<i>RR Trans & EcoDev Corp</i>	282,000					282,000
University Blvd. - I35 to Sunrise	5,249,635	8,577,496	3,642,402			17,469,533
<i>RR Trans & EcoDev Corp</i>	5,249,635	8,577,496	3,642,402			17,469,533
Railroad Quiet Zones	2,094,300					2,094,300
<i>General Self Financed Construction</i>	94,300					94,300
<i>RR Trans & EcoDev Corp</i>	2,000,000					2,000,000
Transportation Total	45,913,839	22,132,575	4,142,402	500,000	500,000	73,188,816

PROJECTS & FUNDING SOURCE BY DEPARTMENT

WATER, WASTEWATER & REGIONAL						
Regional Water System (BCRUA)	2017	2018	2019	2020	2021	Total
BCRUA PHASE 2 DEEP WATER & RAW WATERLINE					10,000,000	10,000,000
<i>Future BCRUA Revenue Bonds</i>					10,000,000	10,000,000
Regional Water System (BCRUA) Total	-	-	-	-	10,000,000	10,000,000
Regional WW System (BCRWWS)	2017	2018	2019	2020	2021	Total
East WWTP Re-Rate Improvements	4,100,000					4,100,000
<i>Regional Wastewater System Partners</i>	<i>810,000</i>					<i>810,000</i>
<i>Self-Finance Wastewater Construction</i>	<i>3,290,000</i>					<i>3,290,000</i>
East WWTP 10 MGD Expansion					5,000,000	5,000,000
<i>Future Utility Revenue Bonds</i>					<i>5,000,000</i>	<i>5,000,000</i>
Regional WW System (BCRWWS) Total	4,100,000	-	-	-	5,000,000	9,100,000
Water & Wastewater	2017	2018	2019	2020	2021	Total
Chandler Creek 2 Wastewater Improvements		260,100	260,100			520,200
<i>Self-Finance Wastewater Construction</i>		<i>260,100</i>	<i>260,100</i>			<i>520,200</i>
Forest Creek Lift Station Rehab	1,100,000					1,100,000
<i>Self-Finance Wastewater Construction</i>	<i>1,100,000</i>					<i>1,100,000</i>
Arterial "H" 16" Phase 2		300,000	2,641,000			2,941,000
<i>Self-Finance Water Construction</i>		<i>300,000</i>	<i>2,641,000</i>			<i>2,941,000</i>
Southeast Red Bud Annexation Improvements			629,000			629,000
<i>Self-Finance Water Construction</i>			<i>629,000</i>			<i>629,000</i>
Brenda Lane 12" Waterline Annexation Imprvmts			1,037,000	1,037,000		2,074,000
<i>Self-Finance Water Construction</i>			<i>1,037,000</i>	<i>1,037,000</i>		<i>2,074,000</i>
Avery Center East 24" Waterline			2,080,000	2,080,000		4,160,000
<i>Self-Finance Water Construction</i>			<i>2,080,000</i>	<i>2,080,000</i>		<i>4,160,000</i>
Meadow Lake Waterline Improvements		275,000	2,092,000			2,367,000
<i>Self-Finance Water Construction</i>		<i>275,000</i>	<i>2,092,000</i>			<i>2,367,000</i>
Palm Valley Waterline Improvements, Phase 1		1,180,000				1,180,000
<i>Self-Finance Water Construction</i>		<i>1,180,000</i>				<i>1,180,000</i>
Round Rock Glen Water Improvements				2,715,000		2,715,000
<i>Self-Finance Water Construction</i>				<i>2,715,000</i>		<i>2,715,000</i>
Saddlebrook Annexation Improvements			629,000			629,000
<i>Self-Finance Water Construction</i>			<i>629,000</i>			<i>629,000</i>
Misc Water Treatment Plant Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<i>Self-Finance Water Construction</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>5,000,000</i>
PRV Installation Program	801,000					801,000
<i>Self-Finance Water Construction</i>	<i>801,000</i>					<i>801,000</i>
Water Master Plan & Impact Fee Update		204,000		148,000	70,000	422,000
<i>Self-Finance Water Construction</i>		<i>204,000</i>		<i>148,000</i>	<i>70,000</i>	<i>422,000</i>
Misc Water System Improvements		1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
<i>Self-Finance Water Construction</i>		<i>1,000,000</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>1,000,000</i>	<i>4,000,000</i>
Gattis School Rd 24" Waterline					5,653,000	5,653,000
<i>Self-Finance Water Construction</i>					<i>5,653,000</i>	<i>5,653,000</i>
Brushy Creek WW Line Segments	1,160,800					1,160,800
<i>Self-Finance Wastewater Construction</i>	<i>1,160,800</i>					<i>1,160,800</i>
Chandler Creek 3 WW Line				857,600		857,600
<i>Self-Finance Wastewater Construction</i>				<i>857,600</i>		<i>857,600</i>
Lake Creek 4 WW Line Segments					2,235,000	2,235,000
<i>Self-Finance Wastewater Construction</i>					<i>2,235,000</i>	<i>2,235,000</i>
WW Collection System Inspection & Rehab Program	2,492,900	3,433,700	2,033,200	2,117,400	1,957,300	12,034,500
<i>Self-Finance Wastewater Construction</i>	<i>2,492,900</i>	<i>3,433,700</i>	<i>2,033,200</i>	<i>2,117,400</i>	<i>1,957,300</i>	<i>12,034,500</i>
McNutt Creek WW Line Segments			1,265,900	765,900		2,031,800
<i>Self-Finance Wastewater Construction</i>			<i>1,265,900</i>	<i>765,900</i>		<i>2,031,800</i>
Dry Creek WW Line		963,000				963,000
<i>Self-Finance Wastewater Construction</i>		<i>963,000</i>				<i>963,000</i>
Lake Creek WW Line Segment 1				2,466,000	2,466,000	4,932,000
<i>Self-Finance Wastewater Construction</i>				<i>2,466,000</i>	<i>2,466,000</i>	<i>4,932,000</i>
Settler's Outlook	175,000					175,000
<i>Self-Finance Wastewater Construction</i>	<i>175,000</i>					<i>175,000</i>
Kenny Fort 24" Waterline Seg 4	290,000			2,337,000	2,337,000	4,964,000
<i>Self-Finance Water Construction</i>	<i>290,000</i>			<i>2,337,000</i>	<i>2,337,000</i>	<i>4,964,000</i>
Lake Creek GST Rehab	300,000					300,000
<i>Self-Finance Water Construction</i>	<i>300,000</i>					<i>300,000</i>
Lake Creek 2/3 WW Interceptor	710,000					710,000
<i>Other Governmental Entity Funds</i>	<i>227,000</i>					<i>227,000</i>
<i>Self-Finance Wastewater Construction</i>	<i>483,000</i>					<i>483,000</i>
WTP & Lake Georgetown Pump Station Improvements	2,250,000	260,000				2,510,000
<i>Self-Finance Water Construction</i>	<i>2,250,000</i>	<i>260,000</i>				<i>2,510,000</i>
SE, South 81 & McNeil GST Pump Improvements	500,000	2,575,000				3,075,000
<i>Self-Finance Water Construction</i>	<i>500,000</i>	<i>2,575,000</i>				<i>3,075,000</i>
Water & Wastewater Total	10,779,700	11,450,800	14,667,200	16,523,900	16,718,300	70,139,900
WATER, WASTEWATER & REGIONAL TOTAL	14,879,700	11,450,800	14,667,200	16,523,900	31,718,300	89,239,900
GRAND TOTAL	144,969,919	103,553,275	40,373,151	24,128,900	36,973,300	349,998,545



DEBT

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DEBT OUTSTANDING BY TYPE

	Amount Issued (Net of Refunding)	10/1/16 Amount O/S (Net of Refunding)
General Obligation Bonds	261,435,000	179,131,123
Hotel Occupancy & Venue Tax Revenue Bonds	16,635,000	12,635,000
Drainage System Revenue Bonds	8,000,000	7,685,000
Utility System Revenue Bonds	191,840,000	76,990,000
RRTEDC - Type B Sales Tax Bonds	44,580,000	20,707,836
Total	522,490,000	297,148,959



BOND RATINGS TABLE

General Obligation			Affirmed
Agency	Rating	Date	
Standard & Poor's	AA+	5/13/2016	
Moody's	Aa1	2/5/2014	
4B			Upgraded
Agency	Rating	Date	
Standard & Poor's	AA	6/9/2014	
Moody's	Aa3	4/23/2010	
Fitch	AA	3/15/2015	
Utility			Upgraded
Agency	Rating	Date	
Standard & Poor's	AA+	5/12/2016	
Moody's	Aa2	4/23/2010	
Hotel			Upgraded
Agency	Rating	Date	
Standard & Poor's	A	1/24/2012	
Fitch	A+	3/15/2015	
BCRUA			Upgraded
Agency	Rating	Date	
Standard & Poor's	AA+	5/12/2016	
Moody's	Aa3	1/29/2008	

BOND ISSUANCES AND AUTHORIZATIONS

Bond Issuances

		2014 1st Issuance Actual	2017 2nd Issuance Projected	2018 3rd Issuance Projected	Total
General Obligation Bonds					
Proposition 1	Fire Facilities	7,000,000	9,500,000		16,500,000
Proposition 2	Parks & Recreation	46,225,000	10,275,000		56,500,000
Proposition 3	Library	1,500,000		21,700,000	23,200,000
Proposition 4	Public Safety Training	16,300,000	11,100,000		27,400,000
	Total	71,025,000	30,875,000	21,700,000	123,600,000
Certificates of Obligation					
	Transportation	28,000,000			28,000,000
	Total	28,000,000			28,000,000
TOTAL		99,025,000	30,875,000	21,700,000	151,600,000

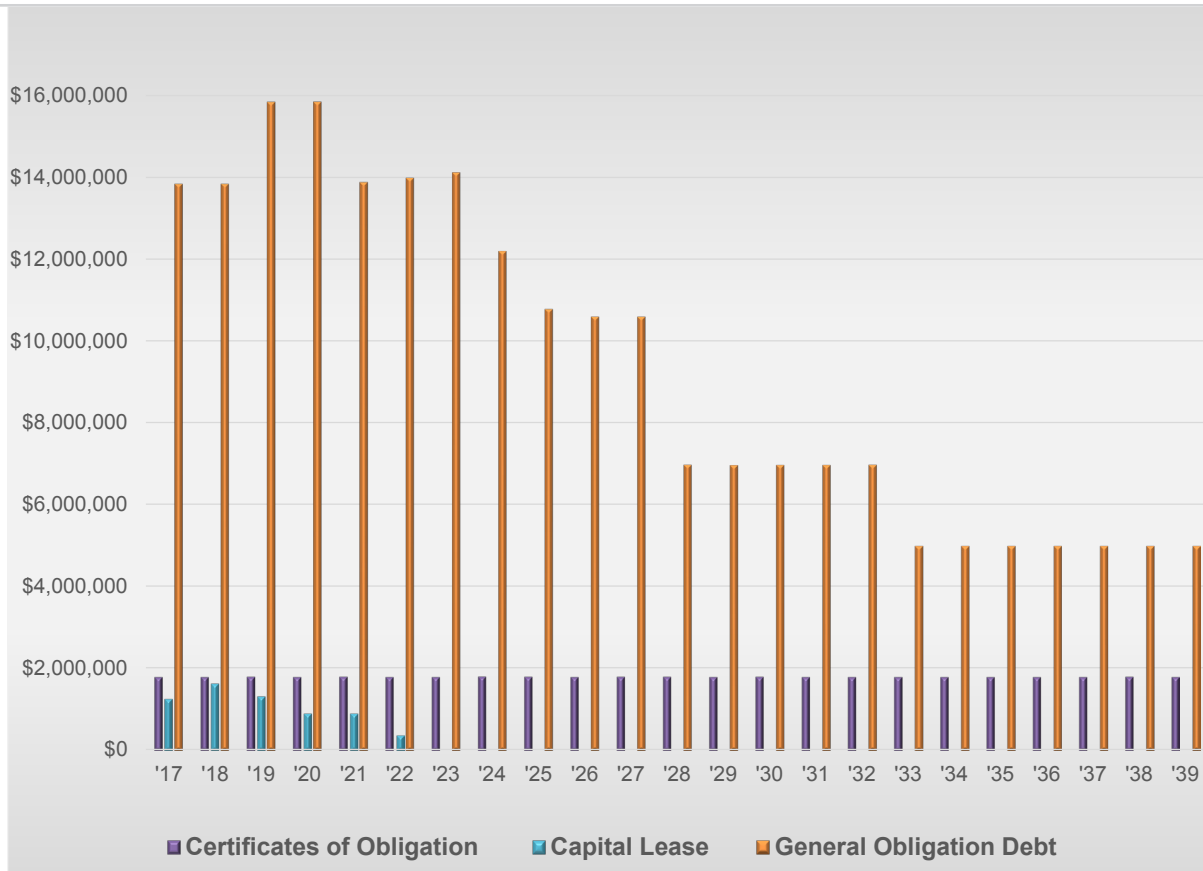
Bonds Projects Committed & Underway

		Issued to Date	Committed to Date
General Obligation Bonds			
Proposition 1	Fire Facilities	7,000,000	11,469,477
Proposition 2	Parks & Recreation	46,225,000	54,525,000
Proposition 3	Library	1,500,000	-
Proposition 4	Public Safety Training	16,300,000	16,300,000
	Total	71,025,000	82,294,477
Certificates of Obligation			
	Transportation	28,000,000	28,000,000
	Total	28,000,000	28,000,000
TOTAL		99,025,000	110,294,477



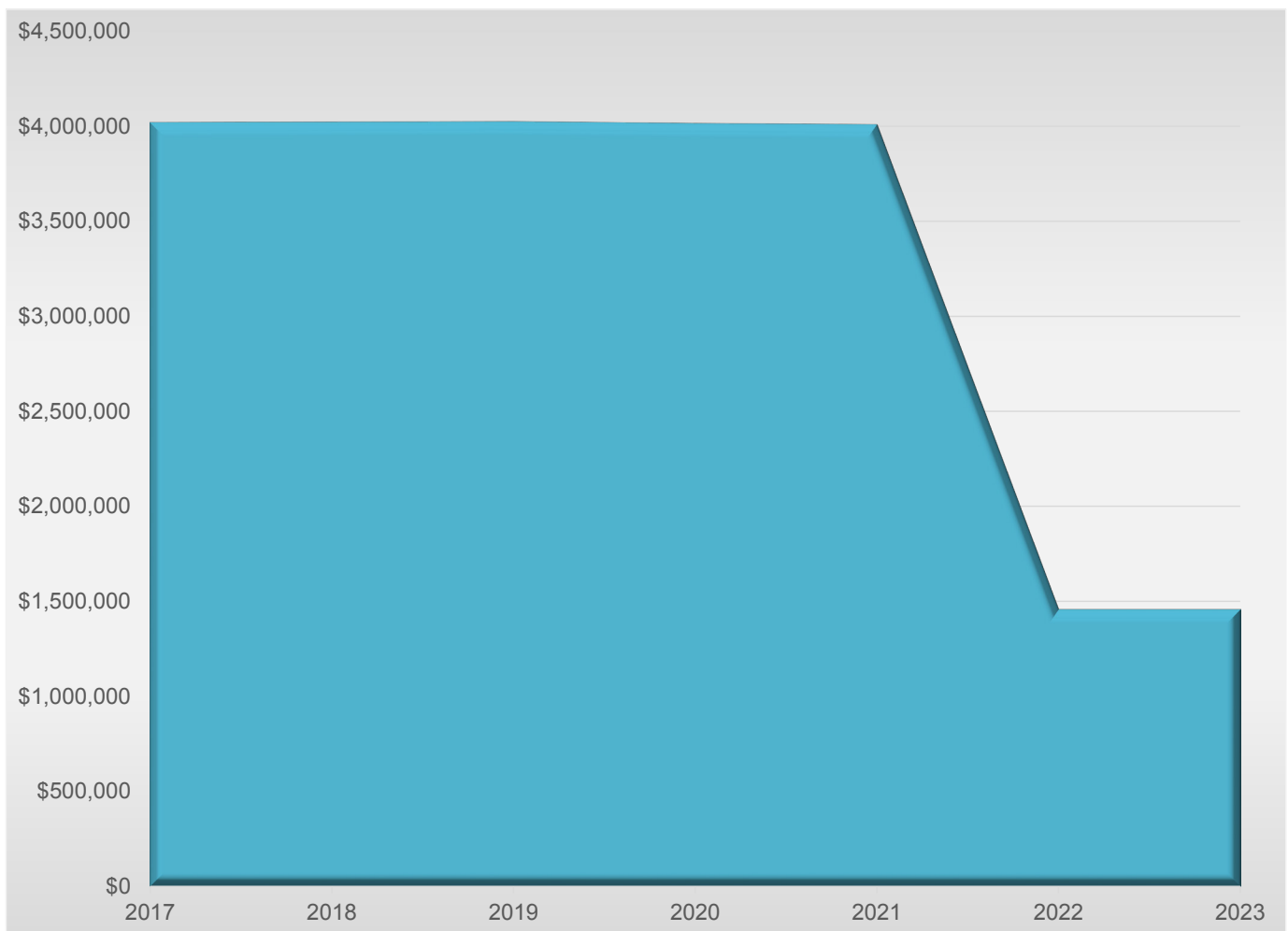
AMORTIZATION BY TYPE

AD VALOREM TAX SUPPORTED DEBT PAYMENTS



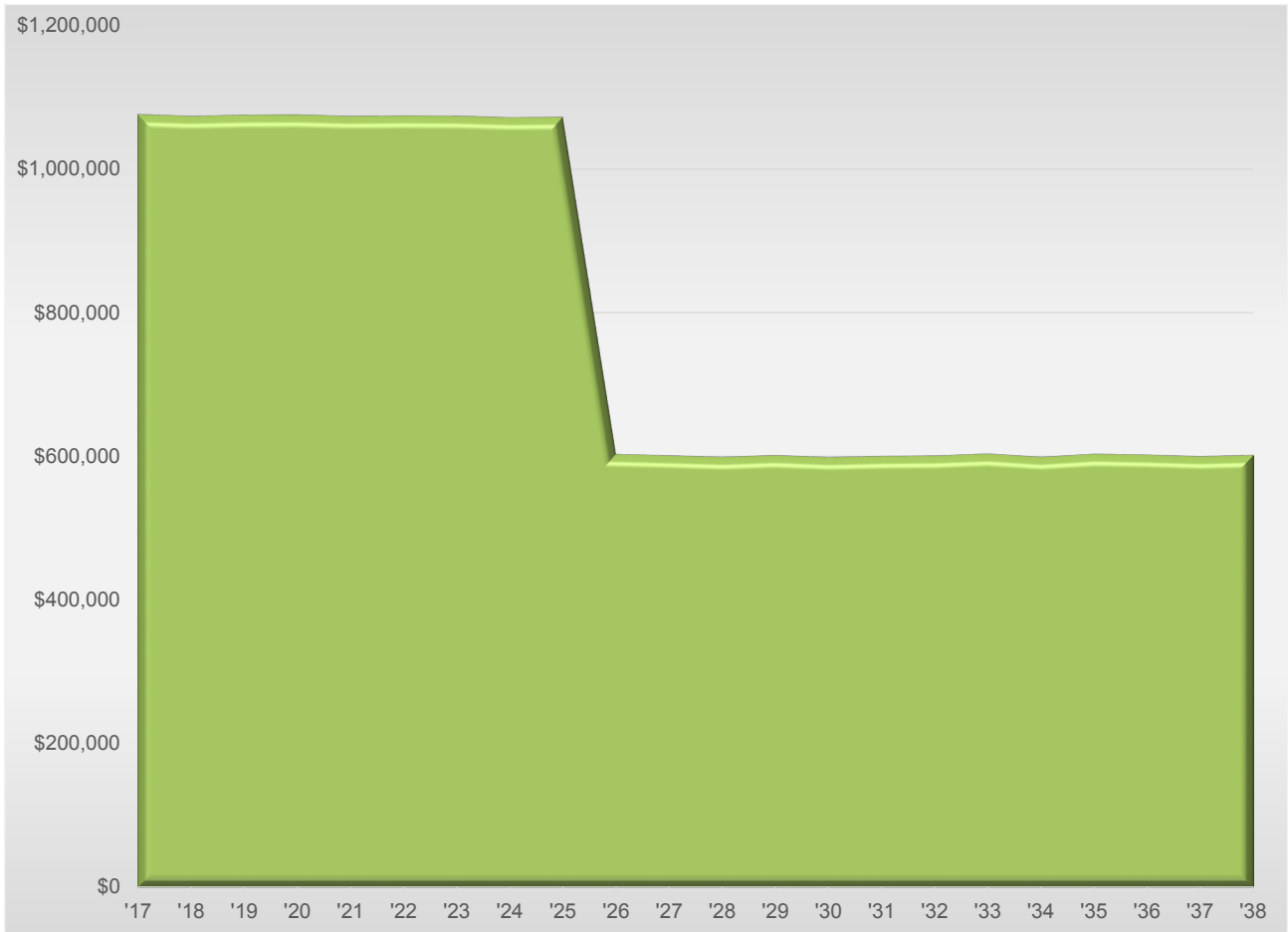
Year Ending September 30	Certificates of Obligation	Capital Lease	Approved General Obligation Debt	Total Requirements
2017	1,762,538	1,244,741	13,840,439	16,847,717
2018	1,761,938	1,612,234	13,844,621	17,218,793
2019	1,766,038	1,309,884	15,838,991	18,914,913
2020	1,763,438	891,860	15,844,691	18,499,989
2021	1,764,638	891,860	13,885,769	16,542,266
2022	1,764,438	367,483	13,986,650	16,118,571
2023	1,762,838		14,121,444	15,884,281
2024	1,774,838		12,199,788	13,974,625
2025	1,764,838		10,785,469	12,550,306
2026	1,763,638		10,597,913	12,361,550
2027	1,765,838		10,599,219	12,365,056
2028	1,766,238		6,985,219	8,751,456
2029	1,761,438		6,975,019	8,736,456
2030	1,765,738		6,980,419	8,746,156
2031	1,762,300		6,980,269	8,742,569
2032	1,761,700		6,984,319	8,746,019
2033	1,764,100		5,001,919	6,766,019
2034	1,764,300		5,001,919	6,766,219
2035	1,762,644		5,001,519	6,764,163
2036	1,764,175		5,000,231	6,764,406
2037	1,763,713		5,001,306	6,765,019
2038	1,766,256		4,999,306	6,765,563
2039	1,761,625		4,999,019	6,760,644
Total	40,579,238	6,318,062	215,455,455	262,352,755

TYPE B DEBT PAYMENTS



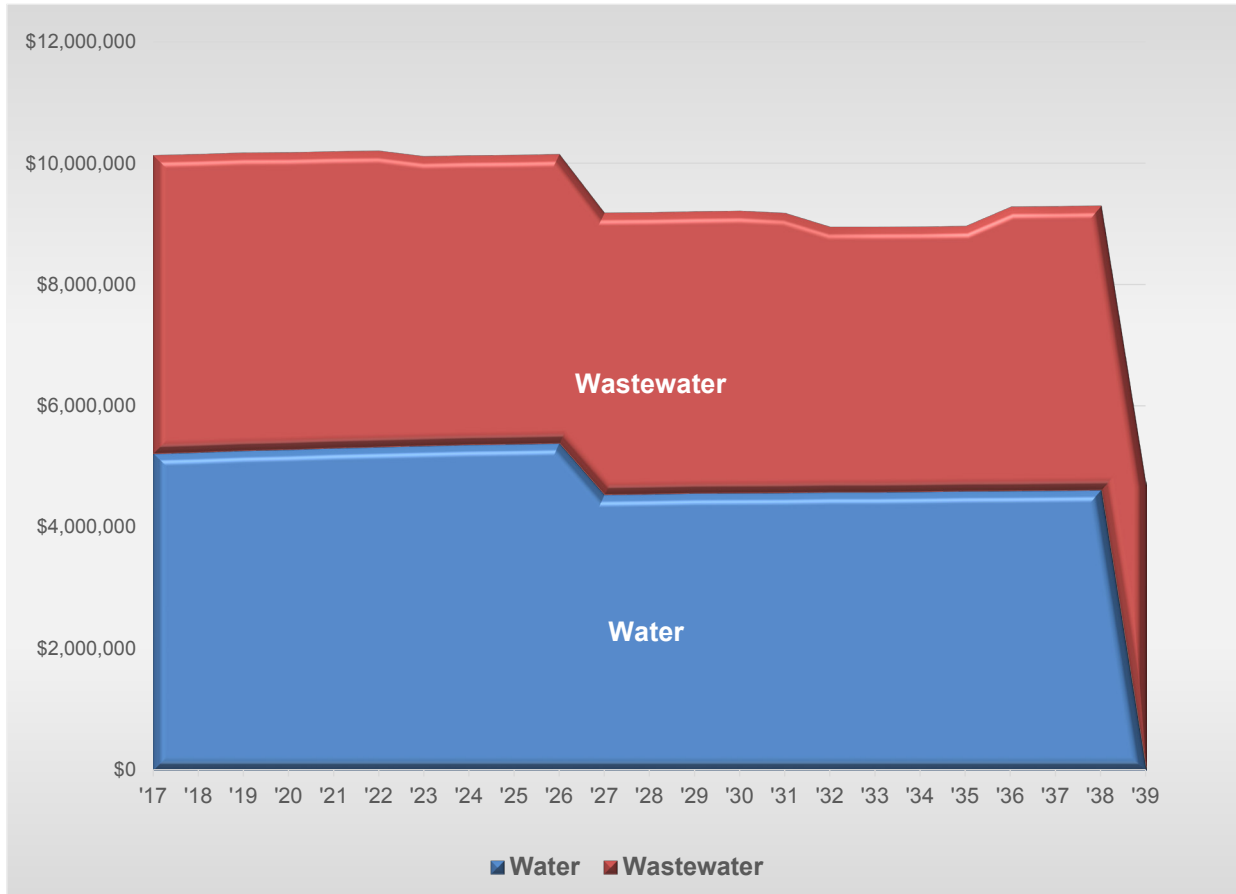
Year Ending September 30	Outstanding Beginning of Year	Interest	Principal	Total Requirements
2017	20,707,387	621,692	3,398,507	4,020,199
2018	17,308,880	526,995	3,495,435	4,022,430
2019	13,813,445	429,062	3,595,133	4,024,195
2020	10,218,312	327,777	3,687,714	4,015,491
2021	6,530,598	223,176	3,786,172	4,009,348
2022	2,744,426	115,266	1,343,989	1,459,255
2023	1,400,437	58,818	1,400,436	1,459,254
2024	-	-	-	-
		2,302,786	20,707,386	23,010,172

HOTEL OCCUPANCY TAX DEBT PAYMENTS



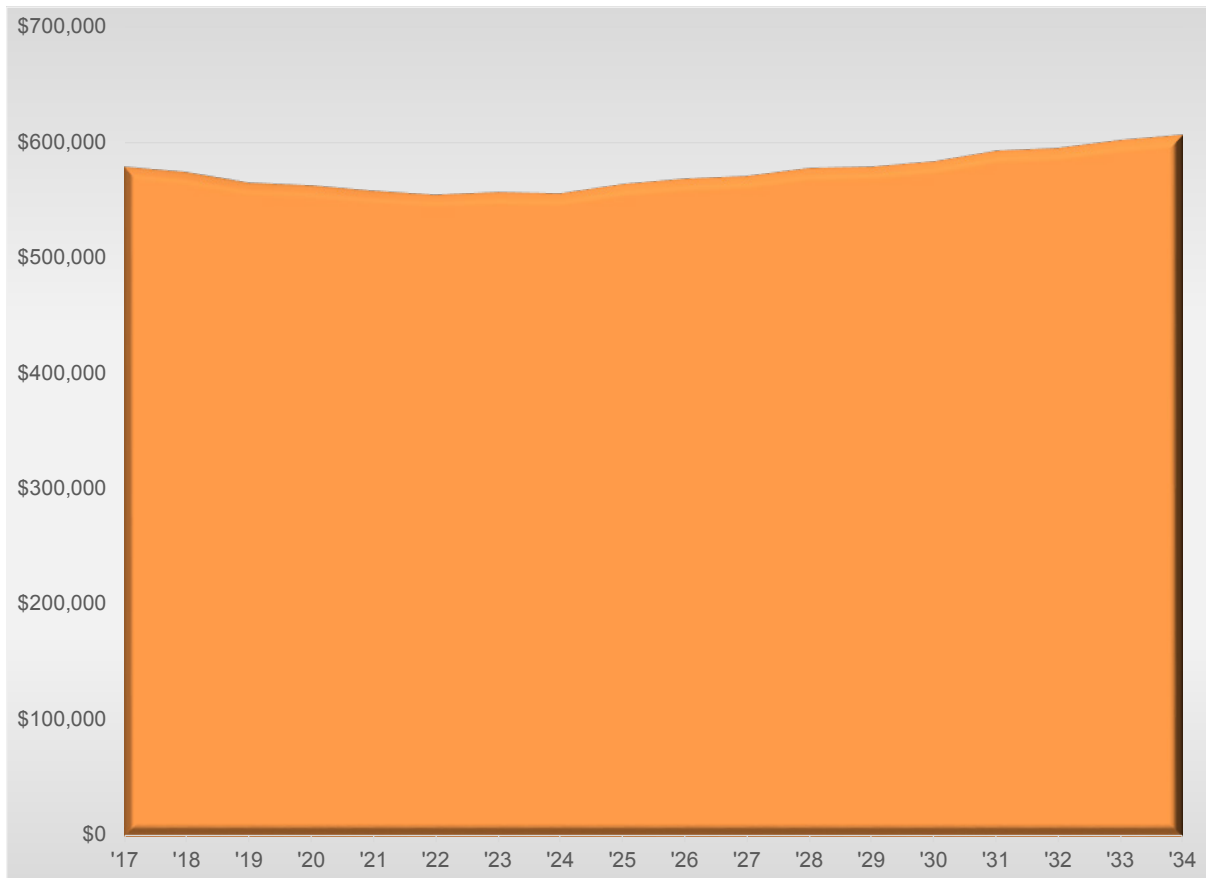
Year Ending September 30	Outstanding Beginning of Year	Interest	Principal	Total Requirements
2017	12,635,000	460,716	615,000	1,075,716
2018	12,020,000	438,166	635,000	1,073,166
2019	11,385,000	414,716	660,000	1,074,716
2020	10,725,000	390,019	685,000	1,075,019
2021	10,040,000	362,998	710,000	1,072,998
2022	9,330,000	333,841	740,000	1,073,841
2023	8,590,000	303,315	770,000	1,073,315
2024	7,820,000	271,050	800,000	1,071,050
2025	7,020,000	236,730	835,000	1,071,730
2026	6,185,000	213,180	390,000	603,180
2027	5,795,000	201,330	400,000	601,330
2028	5,395,000	189,180	410,000	599,180
2029	4,985,000	176,655	425,000	601,655
2030	4,560,000	163,755	435,000	598,755
2031	4,125,000	150,255	450,000	600,255
2032	3,675,000	135,840	465,000	600,840
2033	3,210,000	118,700	485,000	603,700
2034	2,725,000	99,000	500,000	599,000
2035	2,225,000	78,500	525,000	603,500
2036	1,700,000	57,100	545,000	602,100
2037	1,155,000	34,900	565,000	599,900
2038	-	11,800	590,000	601,800
		4,841,747	12,635,000	17,476,747

WATER & WASTEWATER DEBT PAYMENTS



Year Ending September 30	Lake Georgetown Raw Water	BCRUA Water	Total Water Debt	BCRWWS Wastewater	Total Utility Debt
2017	861,578	4,347,375	5,208,953	4,913,550	10,122,503
2018	859,548	4,369,815	5,229,363	4,911,425	10,140,788
2019	861,793	4,397,107	5,258,900	4,907,025	10,165,925
2020	858,163	4,417,666	5,275,829	4,893,475	10,169,304
2021	858,775	4,441,924	5,300,699	4,886,875	10,187,574
2022	858,838	4,459,533	5,318,371	4,877,875	10,196,246
2023	862,978	4,475,651	5,338,629	4,765,275	10,103,904
2024	861,033	4,494,788	5,355,821	4,761,775	10,117,596
2025	858,123	4,506,805	5,364,928	4,759,575	10,124,503
2026	859,633	4,521,676	5,381,309	4,757,075	10,138,384
2027	-	4,534,196	4,534,196	4,642,825	9,177,021
2028	-	4,544,421	4,544,421	4,639,950	9,184,371
2029	-	4,556,735	4,556,735	4,640,325	9,197,060
2030	-	4,561,739	4,561,739	4,646,175	9,207,914
2031	-	4,564,415	4,564,415	4,609,550	9,173,965
2032	-	4,574,510	4,574,510	4,368,550	8,943,060
2033	-	4,576,266	4,576,266	4,366,900	8,943,166
2034	-	4,584,682	4,584,682	4,361,100	8,945,782
2035	-	4,592,929	4,592,929	4,365,000	8,957,929
2036	-	4,596,517	4,596,517	4,679,500	9,276,017
2037	-	4,605,190	4,605,190	4,677,000	9,282,190
2038	-	4,613,188	4,613,188	4,680,000	9,293,188
2039	-	-	-	4,677,750	4,677,750
	8,600,462	99,337,128	107,937,590	107,788,550	215,726,140

DRAINAGE DEBT PAYMENTS



Year Ending September 30	Outstanding Beginning of Year	Interest	Principal	Total Requirements
2017	7,685,000	252,331	325,000	577,331
2018	7,360,000	242,581	330,000	572,581
2019	7,030,000	229,381	335,000	564,381
2020	6,695,000	215,981	345,000	560,981
2021	6,350,000	202,181	355,000	557,181
2022	5,995,000	187,981	365,000	552,981
2023	5,630,000	180,681	375,000	555,681
2024	5,255,000	169,431	385,000	554,431
2025	4,870,000	157,882	405,000	562,882
2026	4,465,000	147,250	420,000	567,250
2027	4,045,000	134,650	435,000	569,650
2028	3,610,000	121,600	455,000	576,600
2029	3,155,000	107,382	470,000	577,382
2030	2,685,000	92,106	490,000	582,106
2031	2,195,000	76,182	515,000	591,182
2032	1,680,000	58,800	535,000	593,800
2033	1,145,000	40,075	560,000	600,075
2034	585,000	20,475	585,000	605,475
		2,636,950	7,685,000	10,321,950



FLEET

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- Age Statistics of Vehicles for Replacement.....171

PROPOSED FLEET REPLACEMENTS

General Fund Vehicles	Number	Cost
Fire	4	\$145,000
General Services	4	141,000
Planning	4	100,000
Police	8	394,000
Parks & Recreation	7	714,000
Transportation	6	258,000
General Fund Total	33	\$1,752,000

Fire Apparatus	Number	Cost
Fire Apparatus	1	\$1,300,000
Total Fire Apparatus	1	\$1,300,000

Utility Fund Vehicles	Number	Cost
Water	8	\$382,016
Wastewater	4	263,000
Environmental Services	1	25,000
Utility Fund Total	13	\$670,016

Drainage Fund Vehicles	Number	Cost
Drainage	5	\$312,000
Drainage Fund Total	5	\$312,000

City Wide	52	\$4,034,016
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AGE STATISTICS OF VEHICLES FOR REPLACEMENT

Police		
Model Year	FY 2015/16	FY 2016/17
2011	1	0
2010	1	2
2009	1	1
2008 and older	34	5
Police Total	37	8

All Other General Fund		
Model Year	FY 2015/16	FY 2016/17
2007	0	2
2006	0	4
2005	1	3
2004	1	0
2003	7	2
2002 and older	9	14
All Other GF Total	18	25

Utilities/Drainage		
Model Year	FY 2015/16	FY 2016/17
2008	1	2
2007	0	0
2006	1	3
2005	1	3
2004 and older	7	10
Utilities/Drainage Total	10	18

This page shows the age statistics of the various vehicles scheduled for replacement in the current year (FY 2015/16) and the proposed year (FY 2016/17). The comparison is provided to show how the fleet is getting caught up, especially for the Police vehicles, with the replacement of comparably old vehicles.



SUPPLEMENTAL

- Authorized Purchases - Details to be provided August 11th
- Glossary
- Article 8 of City Charter
- Financial Management Policy
- Type B Policy
- Investment Policy
- Debt policy



TAX RATE TERMINOLOGY

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. (Note: Property values are established by WCAD & TCAD).

Certified Tax Roll - A list of all taxable properties, values and exemptions in the City. This roll is established by WCAD & TCAD.

Property Tax - Taxes that are levied on both real and personal property according to the property's valuation and tax rate.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Williamson Central Appraisal District.

Tax Rate - The amount of tax stated in terms of a unit of the tax base (e.g. cents per hundred dollars' valuation).

Travis Central Appraisal District (TCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.

Williamson Central Appraisal District (WCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.



GLOSSARY

ACCRUAL BASIS – A method of accounting that recognizes the financial effect of events, and interfund activities when they occur, regardless of the timing of related cash flows.

AMORTIZE – To provide for the gradual extinguishment of (as a mortgage) usually by contribution to a sinking fund at the time of each periodic payment.

APPROPRIATION – a specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with “expenditures”.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes. (Note: Property values are established by the Williamson County Appraisal District).

ASSET - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events. A current asset is cash or readily convertible into cash within a one-year time frame.

BENCHMARK - A comparison of performances across many organizations in order to better understand one’s own performance.

BOND - A written promise to pay a specific sum of money, called the face value or principal amount, at a specific date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

BONDED DEBT - The portion of indebtedness represented by outstanding bonds.

BUDGET - A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

BUDGET CALENDAR – The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

BUDGET YEAR – From October 1st through September 30th, this is the same as the fiscal year.

CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. Examples include land, improvements to land, easements, buildings, building improvements and infrastructure.

CAPITALIZED LEASE PROCEEDS - Financing obtained through a three to five year leasing program for durable equipment and rolling stock.

GLOSSARY

CAPITAL OUTLAY - Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

CAPITAL RECOVERY FEE - see Impact Fee

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – Federal HUD entitlement funds to meet a variety of needs of low income citizens including housing, infrastructure, equipment, facilities and public services.

CERTIFICATE OF OBLIGATION (C.O.) - A form of general obligation debt.

CERTIFIED TAX ROLL - A list of all taxable properties, values and exemptions in the City. This roll is established by the Williamson County Appraisal District.

COMPREHENSIVE ANNUAL FINANCIAL REPORT - The annual financial report prepared by the City of Round Rock covering all financial activities and audited by an independent certified public accountant.

CONVENTION AND VISITOR'S BUREAU (CVB) – The designated sales and marketing department for the City.

DEBT SERVICE – The payment of principal and interest on borrowed funds.

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date due.

DELL SALES TAX – Economic development agreement entitles Dell to 41.67% rebate of the 1.5% - expires 2043

DEMAND - Reflects the scope of a program in terms of population or user activity.

DEPARTMENT - A logical division or classification of activities within the City (e.g. Police Department, Water Treatment Plant Department, etc.).

GLOSSARY

DEPRECIATION – The decrease in value of physical assets due to use and the passage of time.

DESTINATION MARKETING ORGANIZATION (DMO) – A resource used by the CVB to enhance the “Sports Capital of Texas” marketing program for the City.

DIVISION – A logical subset of the city department used to help manage expenditures by activity.

EFFECTIVENESS - A program performance indicator that measures the quality of the program outputs.

EFFICIENCY - A program performance indicator that measures the accomplishments of program goals and objectives in an economical manner.

ENCUMBRANCE – Commitments related to unperformed (executory) contracts for goods or services.

ENTERPRISE FUND – A fund used to account for operations financed and operated in a manner similar to private business enterprises in that they are self-supported by user fees. These funds use full accrual accounting.

EXECUTIVE PAY – This is the pay structure established for the City Management and City Director level positions.

EXEMPT PAY – This is the City’s pay structure for positions that are not paid by the hour. These positions also do not have overtime compensation.

EXPENDITURE - The actual outflow of funds paid for an asset obtained or goods and services obtained.

EXPENSE – A charge incurred in an accounting period, whether actually paid in that accounting period or not.

FILING FEE - A processing and review fee charge when any map (or plat) is tender to the planning department.

FISCAL - Pertaining to finances in general

FISCAL YEAR - A twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

GLOSSARY

FRANCHISE - A special privilege granted by a government permitting the continuing use of public property and rights-of-way, such as city streets.

FULL FAITH AND CREDIT - A pledge of the general taxing power of the City to repay debt obligations. This term is typically used in reference to general obligation bonds.

FULL-TIME EQUIVALENT (FTE) – A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal employees into hours worked by full-time employees. Full-time employees work 2080 hours annually. A part-time employee working 1040 hours annually represents a .5 FTE.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

FUND BALANCE - The excess of assets over liabilities in a governmental fund.

GAP ANALYSIS - A technique for determining the steps to be taken in moving from a current state to a desired future-state. Also called need-gap analysis, needs analysis, and needs assessment.

GAAP – Generally Accepted Accounting Principles.

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund. This fund includes most of the basic operating services such as police and fire protection, parks and recreation, library services, street maintenance and general administration.

GENERAL OBLIGATION BONDS - Bonds for the payment of which the full faith and credit of the City is pledged.

GIS (GEOGRAPHICAL INFORMATION SYSTEM) FEES - A fee intended to defray costs of adding plats to the City's electronic mapping system.

GOALS - Generalized statements of where an organization desires to be at some future time with regard to certain operating elements (e.g. financial condition, service levels provided, etc.)

GOVERNMENTAL FUND – It refers to the General Fund, all Special Revenue Funds and Debt Service Funds.

GRANT – Contributions or gifts of cash or other assets from another government to be used for a specific purpose, activity or facility.

GLOSSARY

HOT - Hotel Occupancy Tax – 7% of room rental

- Limited by state law to specific tourism promotion purposes
- Typically termed as “heads in beds” programs

I&S G.O. BOND FUND - Interest and Sinking General Obligation Bond Fund (See also Debt Service Fund).

IMPACT FEE - A fee assessed to new water and wastewater service connections. Fees are to be used for specific water and wastewater system improvements and are accounted for in the Water/Wastewater Utility Impact Fee account group.

Income - Funds available for expenditure during a fiscal year.

INFRASTRUCTURE - Substructure or underlying foundation of the City (e.g. streets, utility lines, water and wastewater treatment facilities, etc.)

INPUTS - A program performance indicator that measures the amount of resources expended or consumed by the program in the delivery of service during the fiscal year.

INVENTORY - A detailed listing of property currently held by the City.

LASERFICHE - a document management system

LIABILITY - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events. Current liabilities are expected to require the use of cash within a one-year time frame.

LEVY - To impose taxes, special assessments, or service charges for the support of City activities.

LINE ITEM BUDGET - A budget that itemizes each expenditure category (personnel, supplies, contract services, capital outlay, etc.) separately, along with the dollar amount budgeted for each specified category.

LONG-TERM DEBT - Any un-matured debt that is not a fund liability with a maturity of more than one year.

MODIFIED ACCRUAL BASIS - The basis of accounting in which revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

GLOSSARY

NON-EXEMPT PAY - This is the City's pay structure for positions that are paid by the hour. These positions are eligible for overtime pay after working eight hours a day which would reflect a week's total hours above 40.

OBJECTIVES - Specific, measurable targets set in relation to goals.

OPERATING BUDGET - Plans of current, day-to-day expenditures and the proposed means of financing them.

OUTPUTS - These are program performance indicators that measure the quantity of work performed by the program. These are units of service delivered by the program to its customers. Sometimes this is called workload.

PERFORMANCE BUDGET - A budget that focuses upon activities rather than line item expenditures. Work load and unit cost data are collected in order to assess efficiency of services.

POLICY - A plan, course of action, or guiding principle, designed to set parameters for decisions and actions.

PROGRAM - A logical division or classification of activities within the City or within a Department. See also Department.

PROPERTY TAX - Taxes that are levied on both real and personal property according to the property's valuation and tax rate.

PUBLIC WORKS - A combination of city departments organized to support the City Strategic Plan by sharing resources to improve efficiencies of common tasks.

RESERVE - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RE-USE WATER - Water that has been treated from the wastewater treatment plant which meets TCEQ requirements to be used in limited ways rather than potable water.

REVENUE - Funds received as income. It includes such items as tax payments, fees from specific services, fines, interest income, franchise fees, etc.

REVENUE BOND - Bonds whose principal and interest are payable exclusively from user fees (e.g. Water and Wastewater utility rates).

REPAIR AND REPLACEMENT FUND - A utility fund established for major wastewater system improvements. Funding originated through the conveyance of a portion of the City's regional wastewater plant to the City of Austin.

GLOSSARY

RISK MANAGEMENT - An organized effort to protect the City's assets against loss, utilizing the most economical methods.

RRTEDC (See Type B) - A separate city-owned corporation under LGC Sections 501-505 governed by members of a Council-appointed board.

- Type B Sales Tax entity – 0.5% of sales tax

SALES TAX - Levied on applicable sales of goods and services at the rate of 8.25 percent in Round Rock. The City receives revenue from the sales tax at the rate of 1.5 percent. The RRTEDC receives 0.5 percent. Revenue from the remaining portion of the rate is collected by the state.

- 1.0% - General uses – goes to General Fund
- 0.5% - Property tax reduction – goes to General Fund
- 0.5% - Economic Development / Transportation – goes to Type B fund

SELF-FINANCED CONSTRUCTION FUND - A fund used to allocate cash funding for projects rather than issuing debt. The fund's sources are year-end transfers from the respective fund.

- Cash balances to fund major CIP and Repair & Maintenance of facilities, parks and internal services
- These funds support the City's pay-as-you-go philosophy
- City has typically used conservative revenue projections to create excess sales tax revenues from prior years to cash fund projects and maintenance that might otherwise be debt financed or deferred
- Both the General Fund and Utilities strategically manage cash available to fund current and future projects
- GSFC – General Self-Financed Construction, from excess General Fund Revenues or unspent General Fund budget
- UFSC – Utility Self-Financed Construction, from excess water and wastewater revenues or unspent utility budget

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes (e.g. Hotel/Motel Special Revenue Funds, Drainage Fund, Law Enforcement Fund, Library Fund, Municipal Court Fund, Parks Improvement and Acquisition Fund, PEG Fund, Tree Replacement Fund).

STRATEGIC BUDGET - A budget that is closely linked to the City's Strategic Plan and Departmental Goals, Objectives, and Performance Measures. Strategic Budgeting is the process that the City of Round Rock utilizes to link the City's Strategic Plan and individual Departmental strategy and performance to the City's Budget.

STRATEGIC PLAN - A collectively supported vision of the City's future including observations regarding the potential effects of various operating decisions.

SUBDIVISION DEVELOPMENT FEE - A fee related to the inspection of subdivision improvements equating to 1.5 percent of the actual total construction costs.

GLOSSARY

TAX BASE - The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

TAX LEVY - The total amount of taxes imposed by the City on taxable property, as determined by the Williamson Central Appraisal District.

TAX RATE - The amount of tax stated in terms of a unit of the tax base (e.g. cents per hundred dollars' valuation).

TRAVIS CENTRAL APPRAISAL DISTRICT (TCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.

TYPE B FUNDS (FORMERLY KNOWN AS 4B) - No less than 90% of the Type B Funds received will be used for Transportation Projects. The remaining 10% may be used for Economic Development purposes covered under the code including:

City funding for the Round Rock Economic Development Partnership for ongoing programs

Any remaining will be placed into a dedicated Economic Development Account to be used for any lawful purpose under the code and in accordance with economic development strategies.

Round Rock Transportation and Economic Development Corporation

- Type B Sales Tax entity – 0.5% of sales tax
- 0.5% - Economic Development / Transportation – goes to Type B fund

UTILITY FUND - See Water/Wastewater Utility Fund.

VENUE TAX - A separate Hotel Occupancy Tax of 2% dedicated to maintenance and operations of the Round Rock Sports Center.

WATER/WASTEWATER UTILITY FUND - A governmental accounting fund better known as an enterprise fund or proprietary fund in which the services provided are financed and operated similarly to those of a private business. The rates for these services are established to insure that revenues are adequate to meet all necessary expenditures.

WILLIAMSON CENTRAL APPRAISAL DISTRICT (WCAD) - Established under state law and granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the taxing unit.

WORKING CAPITAL - The excess of current assets over current liabilities.