

City Manager's Proposed Budget

FY 2021/22 Council Budget Workshop July 22, 2021















Strategic Spending

- Continued focus on high-value services
- Spending tied to strategic goals
- Building Toward the Future to meet Council goals and growth





What is a Successful Budget?

- Conveys accomplishments
- Outlines strategic goals
- Sets framework for:
 - Delivering services
 - Managing resources





Consistent Philosophy

- Combines:
 - Strategic Plan
 - Annual Financial Plan
- Includes:
 - Operations
 - Capital Improvements

GOAL:
Building Toward the
Future – meeting
Council goals







Policy Agenda – Top Priorities

Action	Status
Comprehensive Water / Future Water Supply Strategies	In Progress
Mental Health Team	In Progress
Williamson County and Cities Health District (WCCHD)	In Progress
City Hall Long-Term Plan	In Progress
Strategic Land Acquisition	In Progress
Old Library Site: Direction	In Progress



Policy Agenda – High Priorities

Action	Status
Solid Waste Service Single Provider for Commercial	In Progress
The District Development	In Progress
Downtown Nightlife	Complete
2 nd Recreation Center	In Progress
Bond Election 2023	In Progress
State Legislative Agenda and Advocacy	In Progress



Management Agenda – Top Priorities

Action	Status
COs for Major Projects: Direction	In Progress
Redevelopment Strategy	In Progress
Kinningham House	In Progress
Crow Property: Direction and Development Agreement	In Progress
The Depot Development	In Progress



Management Agenda – High Priorities

Action	Status
Transit Plan: Update (5-Year)	In Progress
Utility Model and Rate Updates	In Progress
City Transportation Impact Fees - Report	In Progress
City Financial Plan / Model: Update and Monitoring	Complete
Command Vehicle: Direction and Funding	Grant Requested



Introduction & Summary – TAB A



FY 2021/22 Budget Summary

Total Proposal

\$ 525.3 million

General Fund - Operating

\$ 133.3 million

Proposed additions included

\$5.8 million

• New Staff – 52.125 FTEs

General Fund - 45.625 FTEs

Utility and Stormwater Funds – 2.000 FTEs

Tourism and Sports Funds – 4.500 FTEs

Tax Rate, proposed

\$0.41500

Proposal: 1 cent over NNR rate

No other rate or fee increases



Budget Drivers

- Council goals and direction
- Growth and maintaining quality service levels
- Competitive employee compensation and benefits
- Maintenance of parks, facilities and streets
- Compliance with financial policies





Workbook Walk Through

- Introduction & Summary
- Growth Trends & 5-year GF Projections
- Financial Summaries & Schedules
- Property Values & Taxes
- Personnel & Benefits
- Community Investment Program (CIP)
- Debt
- Administration
- Communications and Marketing
- Finance, Fiscal Support Services, & Legal
- Fire

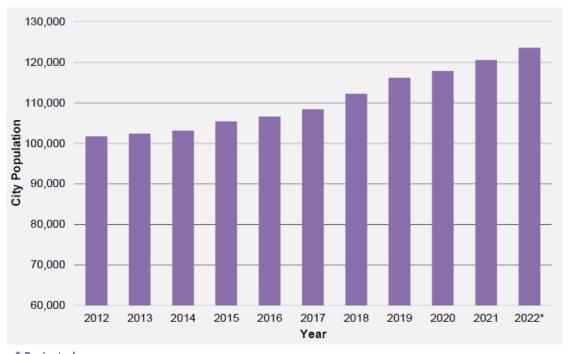
- General Services
- Human Resources
- Information Technology
- Library
- Parks and Recreation
- Planning and Development Services
- Police
- Sports Management and Tourism
- Transportation
- Utilities and Stormwater
- Supplemental
- Property Tax Calculation Worksheet preliminary



Growth Trends - TAB B



Population



* Projected

21.0% increase from FY 2012 to FY 2022

Over past 3 years:

- 6.4% growth
- 7,370 new residents
- 2,507 new homes



Cost Pressures



Municipal Price Index



Consumer Price Index – South Region

* Projected



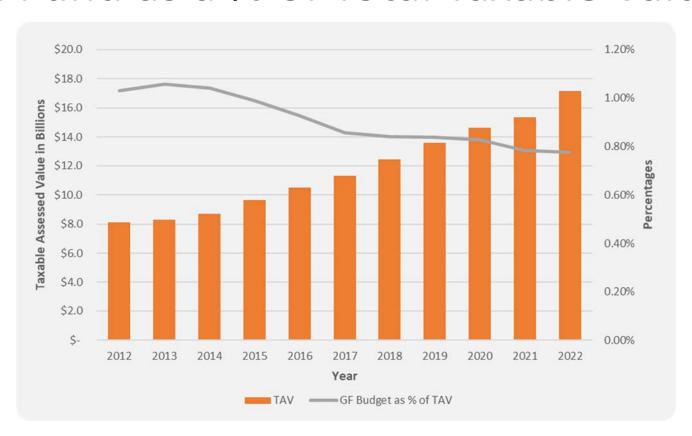
Salary Cost Pressures

Position	Entry Level Salary FY 2012	Entry Level Salary FY 2022	Amount of Change	% of Change
Accounting Technician	\$23,858	\$32,552	\$8,694	36.0%
Parks Maintenance Worker	21,757	31,637	9,880	45.0%
Police Officer	47,670	62,977	15,307	32.0%

- Average salaries have increased 38% over the past 10 years
- Salaries and benefits are 73 % of General Fund operations

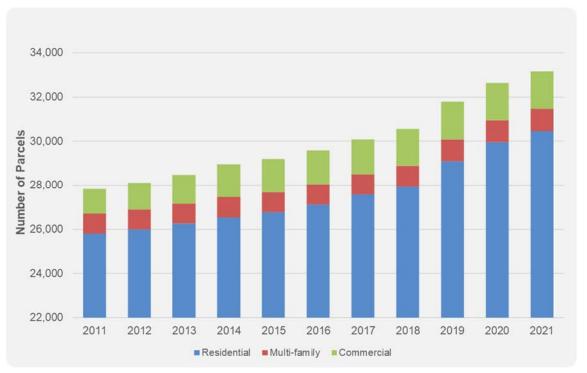


General Fund as a % of Total Taxable Value





Parcels - Real Property



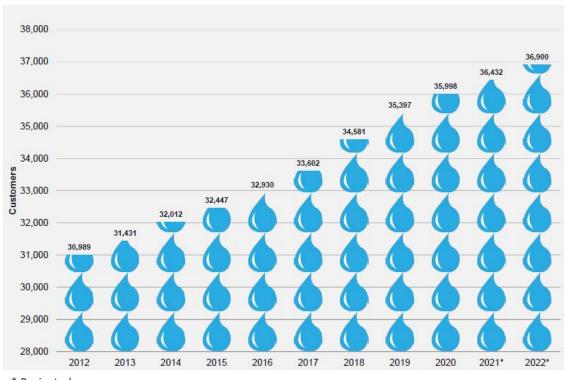
- Added 5,308 new properties in 10 years
- Almost 50% in the past3 years

2021 Counts:

Total:	33,141
Commercial:	1,700
Multi-family:	996
Residential:	30,445



Utility Customers



5,911 new customers over 10 years

2022 Customers:

Residential 34,686 Non-Residential 2,214 **Total: 36,900**

* Projected



Five-Year General Fund Forecast

Tab B – p. 29



Year of the Great Reset

- FY 2019 Two years ago, pre-COVID
 - Revenues growing 3.0% to 3.5%
 - Major costs (salaries & benefits) rising at 4.0% to 5.0%
 - City beginning to experience the pressure
- FY 2020 & FY 2021
 - Expenses static or reduced
 - Revenues kept growing

Created a Reset

- FY 2022
 - Reset the pressure point
 - Revenues growing plus ARPA funds available for eligible programs
 - All COVID related budget reductions restored
 - Operating costs and programs back to full capacity
 - No frozen positions
 - Base costs increased
 - Expected supply shortages and higher demands



Revenue Outlook

- Sales tax will continue to be the City's largest revenue source
 - FY 2022 conservative until more reliable trend data is available.
 - Dell revenue growth flat for FY 2022, but does not impact General Fund operations due to policy limit
 - Still most volatile source of revenue => over dependency is a risk
- Property taxes
 - M&O rate growth is limited at 3.5%
 - Always unpopular, but still among lowest in area
- Continued goal of balancing volatile sales tax against more stable property taxes
- Fees & revenues increase to meet needs of growth and new programs



Major Programs Over 5 Years

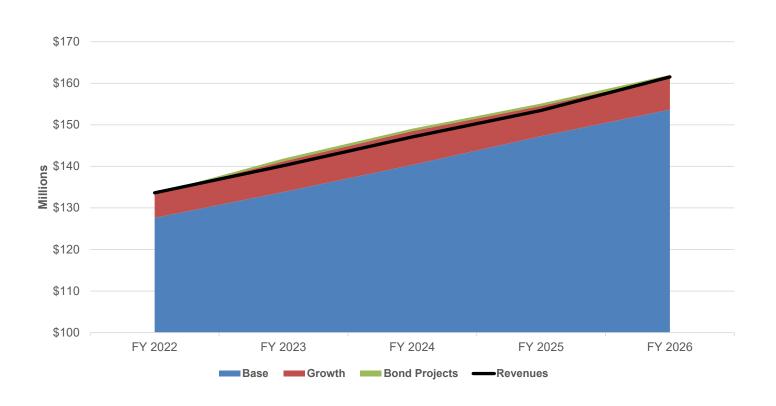
Department	Program	Operating Costs	FTEs
Fire	CRR Program (<i>FY 2022</i>) and 1431 Fire Station (<i>FY 2025</i>)	\$3,800,000	26.00
Library	New Main Library – opens early FY 2023	900,000	9.5
Parks & Recreation	Trails and growth	175,000	2.00
Transportation	Road expansion program & growth	875,000	10.00
Police	New positions and new ERP System	6,000,000	48.00
All other departments	Additional positions & growth	2,200,000	9.00

Cost Increases for Existing Programs and Staff

- \$5 million per year 95% is salaries and staffing
- Strong local economy translates to cost pressure on City's largest operating cost salaries and benefits



5-Year Expense Projections



Gaps:

- FY 2023 = \$1.7M
- FY 2024 = \$2.0M
- FY 2025 = \$1.7M
- FY 2026 = \$0.5M

Closing FY 2023 Gap

- If sales tax is more trend than bounce, gap may close
- If not, two options
 - Raise property tax rate using unused increment
 - Reduce planned increases



Opportunities

- One of lowest property tax rates in Central Texas and State
- By 2026 More stable General Fund revenue base
 - Property tax revenue is 40% of General Fund
 - Sales tax more balanced at 41%
 - Dell sales tax limited to 15% of total sales tax revenues
- Big, positive developments on the horizon
 - The District
 - Switch, Inc.
 - Other economic development prospects
- Result: More resilient & more capacity for Building Toward the Future



Proposal Summary



Overview

- Funding Highlights by Goal Tab A, pp. 8-14
 - As reviewed in briefings
- Proposed Additions
 - Summaries of GF additions by department Tab A, p. 16
 - Details of all additions by department Tab A, p. 17
 - Proposed Uses of General SFC Tab A, p. 19
- Operating Budget Cost Increases Tab A, p. 20
- Proposed ARPA Allocation Plan Tab A, p. 21















Proposal Details

Base Budget for 2021/22	\$127,740,599
New Funding by Department	
Administration	20,150
Communications	119,820
Finance	41,525
Fire (18 FTEs)	2,707,191
Fiscal Support	40,000
General Services (1 FTE)	65,987
Human Resources (1 FTE)	120,291
Information Technology (1 FTE)	205,924
Library (6.375 FTEs)	72,130
Parks & Recreation (2 FTEs)	216,171
Planning	96,850
Police (10.25 FTEs)	1,449,205
Recycling	39,832
Transportation (6 FTEs)	584,877
Total New Funding (45.625 FTEs)	\$5,779,953
Total General Fund	\$133,520,552
Percentage increase for new programs	4.5%



Proposal Overview – GSFC

	Facilities Repair & Replacement	750,000
City Wide	IT Repair & Replacement	750,000
City Wide	2008 Enterprise Drive Demo	90,000
	Reservation for Projects	2,740,000
Library	Additional funding to complete Library Construction	6,000,000
Planning & Development	Façade and Site Improvement Grant - Pilot	250,000
Svcs	Tool Locker	115,000
Communications	Prete Plaza Stage Covering	375,000

	Additional funding to complete Trails Construction	2,000,000
Davidson and	OSP Large Area Mower	103,000
Parks and Recreation	PARD Program Management Software Replacement	300,000
Recreation	PARD OSP Reserve	500,000
	PARD Repair & Replacement	250,000
Transportation	Truck for Traffic Signal Crew	175,000
Transportation	Restore FY 2020 Streets Maintenance funding	4,300,000
	Public Safety ERP System - Consulting Services	200,000
Public Safety	Fire Equipment Replacement Program*	400,000
	Police Equipment Replacement Program	350,000

Total New General Self-Financed Uses/Designations

\$19,648,000

*Increased from \$250,000 to \$400,000

Note: All available funds are committed



Proposed ARPA Allocation Plan

Draft plan as of July 6, 2021

Community Risk Reduction - per FY 2022 budget request	
Fiscal Year 2022	\$2,033,000
Fiscal Year 2023	1,816,000
Fiscal Year 2024	1,846,000
	\$5,695,000

Stormwater Infrastructure Projects - per 5 year CIP plan		
Five-year CIP, requires debt or ARPA to fund	\$10,705,000	
	\$10,705,000	
	A / 0 / 00 000	

Total Priority Uses of ARPA Funds \$16,400,000

Major Stormwater Projects in Capital Improvement Plan Chandler Branch Tributary T16C Gap Channel - Construction \$2,600,000 Chisholm Valley Phases 4 & 5 \$1,500,000 Greater RR West Neighborhood Storm Drain Improvements \$5,750,000

Funds not required for CRR will be shifted to Stormwater projects

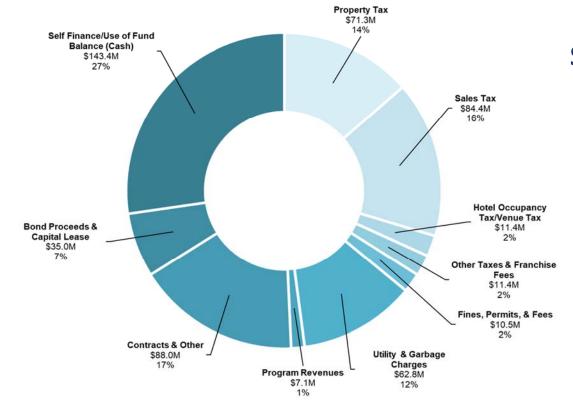


Review by Fund – TAB C



All Funds by Source – 2021/22

Sources - Where the Money Comes From



\$525.3 million



All Funds by Use – 2021/22

Details Tab C, p. 37

Uses -Where the Money Goes

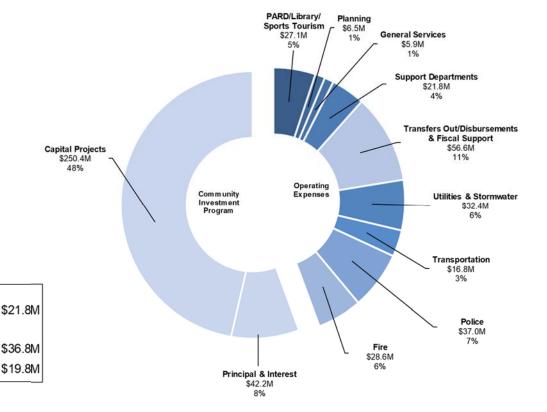
Support Services Include:

Support Departments (IT, HR,

Finance, Admin, etc.)

Transfers Out

Fiscal Support



\$525.3 million

\$105.1 million above 2020/21 adopted budget



All Funds Summary

Projects & Type B Fund Total Budget Fund Equipment Fund Fund Fund Fund & Other Funds Estimated Fund Balance/Working Capital \$345 399 509 \$61 604 478 \$8 401 237 \$1,934,357 \$147,220,517 \$6,746,450 \$98,028,805 \$5,710,360 \$6,312,339 \$ 9,440,966 Revenues & Sources Property Tax 24,995,540 Sales Tax 84 373 780 57.407.642 Sales Tax 11,394,760 8,856,380 2,538,380 Hotel Occupancy Tax Hotel Occupancy Tax Other Taxes & Franchise Fees 11,410,165 3,786,165 Other Taxes & Franchise Fees 7 500 000 Licenses, Permits, & Fees Service Charges 9 529 050 1.680.900 Licenses, Permits, & Fees 1,321,900 Service Charges 62,771,229 57.443.788 4.005.541 11,900 1,000,000 3,514,831 Program Revenues Program Revenues Fines & Forfeitures 973 000 865,000 108 000 Fines & Forfeitures 9,353,173 3,833,500 50.000 36.042.038 1.675.000 35.192.278 25,500 406.000 1,468,094 Contracts & Other Contracts & Other 32,000,000 Capital Lease 3.000.000 3.000.000 Capital Lease Transfers In Transfers In 14,490,820 412,658,121 Expenditures & Us 1 280 212 465.690 130.500 Communications 1.898.415 1 302 225 Communications Finance 2,134,661 Finance Fire Fiscal Support 28 561 608 28,561,608 19,798,836 5,570,483 2,687,952 11,540,401 Fiscal Support General Services General Services Human Resources 1 730 159 1 730 159 Human Resources Information Technology 5.963,637 5,963,637 Information Technology Legal Services Legal Services Library Parks & Recreation 3.517.197 3,496,801 972,650 Parks & Recreation 14,910,295 13,937,645 Planning & Development Police Planning & Developmen 6,497,486 36,976,829 646,044 32,900 Police 36 943 929 338,963 338,963 Recycling Recycline Sports Management & Tourism 8.687.991 2.559.573 2,116,271 4.012.147 Sports Management & Tourism 883,264 15,898,226 Transportation 16.781.490 Transportation 32,427,234 29,606,152 2,821,082 Utilities & Stormwater Debt Service 9,766,150 5,089,000 42,197,864 27,183,605 553,750 638,700 Debt Service Transfers Out/Disbursements 13.500.000 1.000.000 9.162.507 36.846.779 266,000 1.100.000 5.369.647 1.359.625 Transfers Out 19,648,000 19,648,000 Proposed Uses - General SFC Proposed Uses - General SFC GSFC - Designated, not yet spent 1.930.000 1,930,000 GSFC - Designated, not yet spent Fleet Replacement Capital Improvement Projects 4,534,000 224,271,448 3,000,000 8,423,695 Fleet Replacement Capital Improvement Projects 123,334,031 370,000 Net Revenues & Sources (112,659,478) 418,484 755,864 Net Revenues (13,180,678) 10,972,625 (35,832,495) (3,132,179) (72,706,842) (141,025)Less Reservations 771,771 1,000,000 1,009,633 529,068 Contingency Concentration Risk Fund Contingency 11,566,505 Concentration Risk Fund Debt Reserves Bond Proceeds 641.020 536,286 Debt Reserves 21.663.250 3.000.000 Designations - Projects Total Reservations 1,300,000 Designations - Projects (2) 1,626,880 Total Reservations Available Ending Fund Available Ending Fund Balance/Working Capital FYE 2022 \$ 146,284,665 \$ 3,447,326 \$ 2,740,000 \$ 2,121,125 \$ 96,387,038 \$ 2,842,501 \$ 24,321,963 \$ 3,189,294 \$ 2,665,469 \$ 8,569,950 Balance/Working Capital FYE 2022 Details Tab C, p. 38

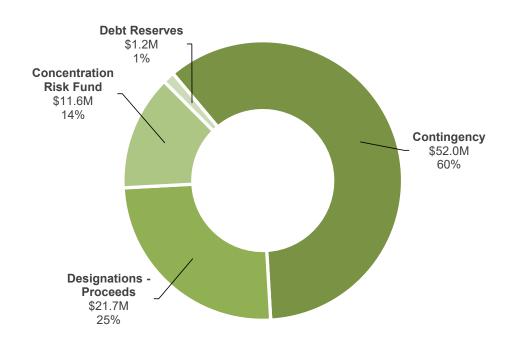
This represents a cash flow statement for the City, not an income statement

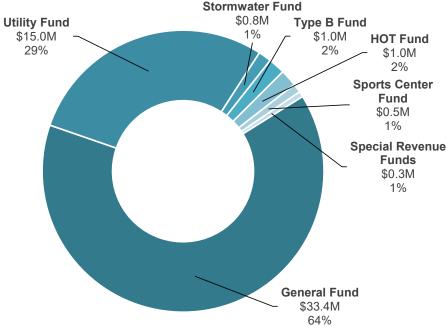


Reserves & Designations

Balances - \$86.5M

Contingency Breakdown - \$52.0M



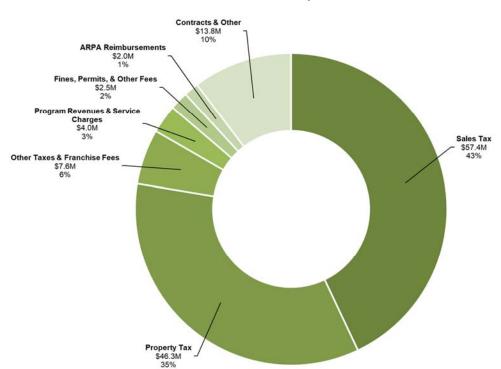




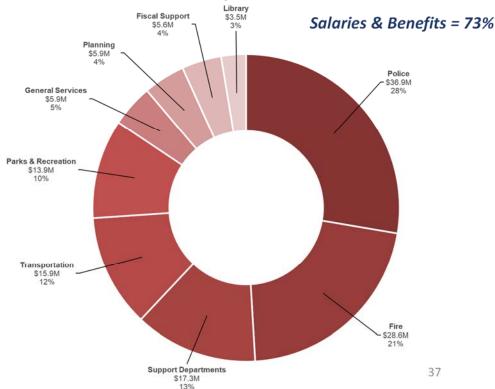
Details Tab C, pp. 40-46

General Fund – 2021/22

Sources - \$133.6M



Uses - \$133.5M





General Fund – 2021/22

On-going revenues
On-going expenditures
Net revenues

\$ 133,639,874 Details - Tab C, pg. 40-41

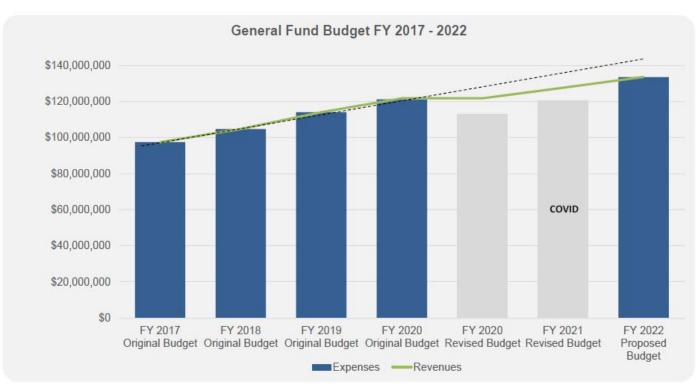
(133,520,552) Details - Tab C, pg. 40-41

\$ 119,322

Policy Compliance Met



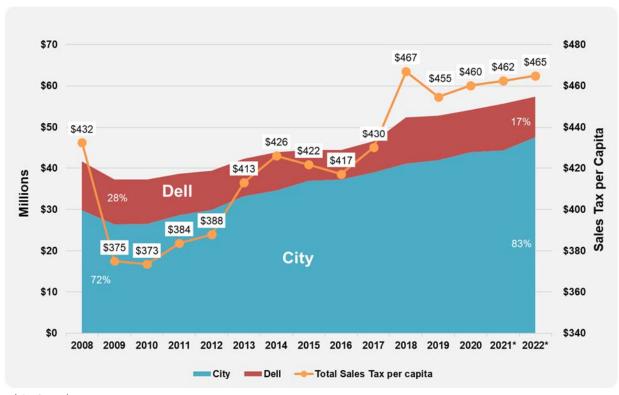
General Fund – Budget Trend





Sales Tax (General Fund)

- Sales tax fluctuates with economy and business cycles
- Great resource when used with care
- Half cent for property tax reduction saves 12.7 cents on property tax rate and appr. \$30 per month for homeowner

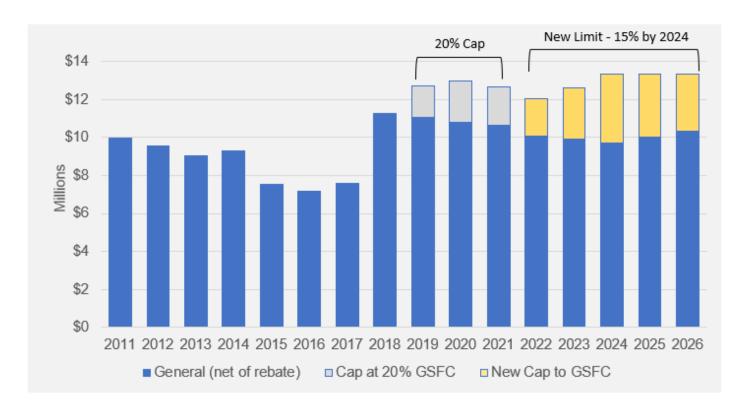


* Projected



Sales Tax – Proposed Dell Policy

Details Tab C, p. 48





Details Tab C, pp. 50-51

Utility Fund

- Cash flow statement not income statement
- Available fund balance planned accumulation and uses include:
 - \$44 M to finance BCRUA Phase 2
 Deepwater Intake project
 - \$21 M for Water Treatment and Transmission projects
 - \$7.5 M for Wastewater Treatment and Collections projects
 - \$24.5 M for Utilities projects in planning pipeline

Utility Funds				Draft	t Schedule
	2020 Actuals		Projected	Proposed	Estimate
Beginning Fund Balance/Working Capital	\$ 143,877,252	\$ 129,598,811	\$ 154,944,896	\$ 147,911,017	\$ 112,078,522
Revenues					
Water Service	31,535,806	29,620,483	31,600,000	31,750,000	31,850,000
Water Related Charges	410,684	375,000	375,000	400,000	400,000
Sewer Service	19,119,446	18,766,785	19,400,000	19,500,000	19,650,000
Sewer Service - BCRWWS	2,706,816	4,080,500	3,261,541	3,293,788	3,315,000
Sewer Related Charges	311,487	310,000	310,000	318,000	318,000
Other Charges	2,225,973	2,013,500	2,244,000	2,182,000	2,189,000
Impact Fees	6,454,446	_, _ , _ , _ ,	7,400,000	7,500,000	7,500,000
Proceeds-Sale of Assets	178,153	50,000	50,000	50,000	50,000
Capital Contributions	12,883,822	,	49,099,896	33.576.038	10.408.000
Investment, Donations & Other Misc	4,487,362		2,846,300	2,416,000	1,426,000
Total Revenues	80,313,995	-, ,	116,586,737	100,985,826	77,106,000
Expenses Utility Billings & Collection Fiscal Support Services Utility Administration Water Treatment Plant Water Line Maintenance Wastewater Treatment Plant Wastewater Line Maintenance	1,935,055 1,207,438 2,618,427 9,018,674 3,901,348 5,224,983 1,846,738	1,578,654 2,258,417 10,315,537 4,861,439 5,977,645	2,092,105 2,084,254 2,189,972 9,871,827 4,563,688 5,805,915 2,375,335	2,134,661 2,687,952 2,292,419 11,761,401 4,852,707 6,379,496 2,456,041	2,191,257 1,909,342 2,392,352 11,864,719 4,999,846 6,535,403 2,553,906
Environmental Services	580,472	628,496	628,496	599,088	622,313
Administrative Support Services	4,000,250	4,930,000	4,930,000	5,089,000	5,343,450
Debt Principal & Interest Payment	5,523,000	6,348,400	5,517,900	5,511,150	5,402,450
BCRUA Debt Expense	4,216,256	4,240,000	4,240,000	4,255,000	4,272,000
BCRUA Operating Reimbursable Expense	402,362	1,020,000	765,000	1,265,000	275,000
Total Expenses	40,475,003	46,770,439	45,064,492	49,283,915	48,362,038
	,,	,,	,,		
Net Revenues	39,838,992	29,240,829	71,522,245	51,701,911	28,743,962
Less:		.=			
Capital Costs	28,771,348		78,556,124	87,534,406	61,638,624
Ending Fund Balance/Working Capital	154,944,896	,	147,911,017	112,078,522	79,183,860
Fund Reserve (33% of operating expenses)	12,722,217	14,280,022	13,857,055	15,000,984	15,013,693
Available Ending Fund Balance/Working Capital	\$ 142,222,679	\$ 96,578,504	\$ 134,053,962	\$ 97,077,538	\$ 64,170,168



Details Tab C, pp. 50-51

Utility Fund = \$136.8 million

- NO retail rate increases proposed for FY 2022
- Wholesale customer rates will need review, agreement, and adjustments
- Review with Council in October/November with new rates in effect January 2022





Stormwater Fund

Stormwater Fund						Dra	ft S	chedule
			2021	2021		2022		2023
	2020		Adopted	Projected		Proposed		Estimated
	Actuals		Budget	Actual		Budget		Budge
Beginning Fund Balance/Working Capital	\$ 11,231,404	\$	8,534,565	\$ 10,567,013	\$	6,746,450	\$	3,614,271
Revenues								
Residential Fees	1,730,667		1,723,243	1,757,667		1,792,820		1,828,677
Commercial Fees	2,208,186		2,090,722	2,150,752		2,212,721		2,256,039
Interest Income	199,598		100,000	62,500		50,000		50,000
Proceeds-Sale of an Asset	67,241		-	43,425		-		-
Investment, Donations & Other Misc	846,683		30,000	30,000		45,000		45,000
Grant - ARPA	-		-	-		1,450,000		4,450,000
Regional Detention Fees	 136,388		160,000	120,000		130,000		130,000
Total Revenues	5,188,763		4,103,965	4,164,344		5,680,541		8,759,716
Expenses	4 004 000		1 000 115	4 700 005		4.050.000		4 000 404
Operations	1,384,603		1,890,445	1,768,885		1,959,388		1,998,191
Engineering	657,257		755,018	697,617		861,694		884,603
Administrative Support Services	258,000		266,000	266,000		266,000		266,000
Debt Principal & Interest Payments Total Expenses	 561,731 2,861,591		558,250	558,250		553,750		557,000 3,705,794
Total Expenses	2,001,391		3,469,713	3,290,752		3,640,832		3,703,794
Net Revenues	2,327,172		634,252	873,592		2,039,709		5,053,922
Le ss:								
Capital Replacement	281,672		80,000	80,000		404,000		287,000
Capital Project Costs	2,709,891		5,225,000	4,614,155		4,767,888		4,955,000
Ending Fund Balance/Working Capital	10,567,013		3,863,817	6,746,450		3,614,271		3,426,193
Reserves (25% of operating expenses)	574,965		727,866	683,126		771,771		787,199
Available Ending Fund Balance/Working Capital	\$ 9,992,048	S	3,135,951	\$ 6,063,325	•	2,842,501	\$	2,638,995



Stormwater = \$8.8 million

- No rate increase proposed for FY 2022
- ARPA funding of 5-year CIP plan will preclude need for Stormwater rate increase



HOT Fund – 7%

Details Tab C, p. 53

riotatiis	Hotauis	riotadis	Dauget	riotatis	Duaget	Duaget	Duaget	Dauget	Duo
\$ 4,467,360	\$ 6,447,726	\$ 5,587,787	\$3,982,678 \$	5,634,523	\$ 5,710,360	\$ 5,569,335	\$ 4,424,452	\$ 3,801,586	\$ 3,681,6
4,444,435	4,669,796	3,198,127	3,395,231	3,395,231	4,500,000	4,635,000	4,774,050	4,917,272	5,064,7
-	-	-	-	2,900,716	4,356,380	4,839,637	5,092,924	5,360,193	5,520,9
-	17,766	4,450	11,904	11,904	11,900	12,138	12,381	12,628	12,8
69,085	122,914	68,604	10,469	10,469	10,500	10,710	10,924	11,143	11,3
94,799	97.950	53.170	90.000	15,000	15.000	30.000	31.500	33.075	34.7
								-	700.0
	368 580	371.030	_	367.780	368.805	368,680	365.480	366.205	603.1
4,608,319	5,277,006	3,695,381	3,507,604	6,701,100	9,262,585	9,896,165	10,287,259	10,700,516	11,947,9
204 128	337 714	347 681	385 303	385 303	300 179	415 145	431 751	440 021	466.9
									720.2
									18.3
									689.4
8/5,619	1,359,615	905,441	1,431,888	1,431,888	1,771,473	1,801,163	1,831,629	1,862,898	1,894,9
285,946	277,102	337,079	325,764	325,764	465,690	477,332	489,266	501,497	514,0
320,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,0
	262.500	262.500	262.500	262.500	338.267	338.267	338.267	338.267	338.2
					4.356.380			5.360.193	5,520,9
45.939	39.425	41.362	45.000	45,000	45.000	45,000	45.000	45.000	45.0
1.250	1.250	1,250	45.000	45,000	45.000	45,000	45,000	45,000	45.0
60.735	441.298		401.000	269.197	698.100	678.649	350.000	350.000	350.0
									000,0
1,079,724	2,432,278	1,813,342	2,069,000	4,837,913	6,796,447	7,262,553	7,188,491	7,456,060	6,974,2
2.241.289	4.068.995	3.055.862	3.826.652	6.595.565	9.033.610	9.541.048	9.509.386	9.820.455	9,383,2
2,367,030	1,208,011	639,519	(319,048)	105,535	228,975	355,117	777,873	880,060	2,564,6
488,322	1,212,690	-	300,000	-	300,000	-		-	
-	-	-	-	-	-	1,500,000	1,000,000	1,000,000	
149,438	741,098	-	-	-		-		-	
192,858	78,235	-	-	-	-	-	-	-	
899,437	35,927	592,783	-	29,698	70,000	_	-	_	
1,934,074	2,067,950	592,783	300,000	29,698	370,000	1,500,000	1,400,739	1,000,000	
4,175,363	6,136,945	3,648,645	4,126,652	6,625,263	9,403,610	11,041,048	10,910,125	10,820,455	9,383,2
4.900.316	5.587.787	5.634.523	3.363.630	5.710.360	5.569.335	4.424.452	3.801.586	3.681.647	6.246.2
									965,5
								604,410	600,0
1.325.545	1.232.963	1.296.685	816.662	1,377,488	729,388	400.739	0+1,020	-	
	2018 Actuals \$4,467,360 4,444,435 54,789 4,608,319 294,136 337,652 4,407 298,124 875,619 285,946 320,000 45,939 1,250 61,800 1,079,724 2,241,289 2,367,030 488,322 149,433 162,858 899,437 1,934,074 4,175,363 4,900,316 307,372 642,506	Actuals Actuals \$ 4,467,360 \$ 6,447,726 4,444,435 4,680,790 - 17,766 60,085 122,914 94,799 97,950 - 388,580 4,608,319 5,277,006 294,138 337,714 337,662 504,049 4,407 4,771 239,124 513,081 875,619 1,359,615 285,946 277,102 320,000 675,000 262,500 45,939 39,425 1,250 1,250 60,735 41,280 60,735 41,280 60,735 41,280 60,735 41,280 61,737,724 2,432,278 2,241,289 4,068,995 2,367,030 1,208,011 488,322 1,212,690 149,438 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 102,858 78,235 89,437 741,098 103,858 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 89,438 78,235 8	2018 2019 2020 Actuals	2018	2018	2018	2018	2018	2018



HOT Fund – Revenues

- Net Hotel Occupancy Taxes increase from \$3.4M to \$4.5M
 - Does not include Kalahari revenues
 - Revenues projected to grow 3% each year with full recovery by FY 2023
 - Expecting a normal revenue year in FY 2021/22
 - Strong reserves and excess fund balance
 - Occupancy rates are trending back to pre-COVID level rates
- Current room count 4,445
 - Plus 362 under construction
- Kalahari HOT revenues will be transferred out for debt payments and incentive payments



HOT Fund – Operating

CVB Operations

Arts

- Minimum 5% of net HOT revenues by policy
- FY 2022 proposed = 10.3%

Support Multipurpose Complex

- \$675,000 operating transfer and \$338,000 debt payments
- Target debt & operating contribution = 50% (General Fund 50%)

Proposed addition for Historic Preservation

- Designate 3% of net HOT revenues annually = \$135,000 for FY 2022
- One-time designation in FY 2022 of 10% of available fund balance = \$300,000
- Fund has sufficient excess net revenues and fund balance will not impact other commitments

\$1.8 million \$466,000

\$1.0 million



HOT Fund – Capital/Debt

- Dell Diamond annual maintenance & CIP \$698,000
 - New allotment of \$350,000 for FY 2022 plus prior year rollover funds
 - Dell Diamond capital improvements required to meet MLB standards
 - City's cost estimate \$3.5 million in FY 2023 through FY 2025
 - · Cost sharing among Round Rock Express, Texas Rangers, and City to be negotiated
 - Dell Diamond CIP parking lot resurfacing = \$300,000
- Annual debt payments
 - Pays off in FY 2025
 - Original debt issue = \$8.6 million
- All reserves in place and policy compliance met

\$639,000



Sports Center

Details Tab C, p. 54

Venue Tax Fund (Spor		01 1 0111	-/							
	0040	0040	0000	2021	2021	2022	2023	2024	2025	20
	2018 Actuals	2019 Actuals	2020 Actuals	Adopted	Projected Actuals	Proposed Budget		Estimated		Estimat
	Actuals	Actuals	Actuals	Budget	Actuals	Buaget	Budget	Budget	Budget	Budg
Beginning Fund Balance	\$4,404,649	\$4,743,692	\$5,293,160	\$ 4,776,513	\$ 5,476,511	\$ 6,312,339	\$ 6,730,823	6,373,763	\$4,786,121	\$4,954,3
Revenues										
Hotel Occupancy Tax - Venue Tax	1,269,800	1,330,651	913,731	1,254,835	1,254,835	1,293,700	1,319,574	1,345,965	1,372,885	1,400,3
Venue Tax- Kalahari	-	-	-	-	828,776	1,244,680	1,269,574	1,396,531	1,536,184	1,689,8
Interest Income	69,944	119,370	97,122	74,938	74,938	75,000	76,500	77,967	79,525	81,1
Facility Rental	944,306	1,016,498	930,110	875,000	875,000	1,000,000	1,020,000	1,040,400	1,061,208	1,082,4
Concessions/League Fees	321,738	328,380	214,025	300,000	300,000	325,000	331,500	338,130	344,893	351,7
Donations/Sponsorships	26,732	14,323	11,202	6,000	6,000	6,000	6,120	6,242	6,367	6,4
Grant Proceeds	-	-	5,373	-	-	-	-	-	-	
Total Revenues	2,632,520	2,809,222	2,171,563	2,510,773	3,339,549	3,944,380	4,023,268	4,205,236	4,401,062	4,611,9
Operating Expenses										
Personnel	1,117,220	1,209,932	1,009,795	1,268,068	1,268,068	1,440,475	1,498,094	1,558,018	1,620,338	1,685,1
Contractual Services	214,303	235,941	227,302	246,642	246,642	262,907	265,536	268,191	270,873	273,5
Materials & Supplies	344,400	349,405	326,146	276,513	276,513	338,053	341,434	344,848	348,296	351,7
Other Services & Charges	47,334	77,322	50,185	44,718	44,718	74,836	75,584	76,340	77,104	77,8
Total Operating Expenses	1,723,257	1,872,600	1,613,428	1,835,941	1,835,941	2,116,271	2,180,648	2,247,397	2,316,612	2,388,3
Debt Service										
Debt Service	366.030	368,580	371,030	367,780	367,780	368,805	369,680	365,480	366,205	603,1
Total Operating and Debt Service Expenses	2,089,287	2,241,180	1,984,458	2,203,721	2,203,721	2,485,076	2,550,328	2,612,877	2,682,817	2,991,5
Net Ongoing Revenues	543,233	568,042	187,105	307,052	1,135,828	1,459,304	1,472,940	1,592,359	1,718,245	1,620,4
Capital Costs and Transfers:										
Repayment to GSFC				250.000	250.000	990.820	1.500.000	1.500.000	1.500.000	1.500.0
Repayment to HOT Fund	_	_	_	200,000	200,000	660,020	1,000,000	1,000,000	1,000,000	700.0
Engineering, Machinery & Equipment	6.945	-	754	50.000	50.000	50.000	50.000	50.000	50.000	50.0
Capital Improvements	197.245	-	754	50,000	50,000	50,000	50,000	30,000	50,000	30,0
Capital Improvements - Expansion Study	107,240	18.574	3.000		-	-	-	-	-	
Capital Improvements - 5 Year Capital Plan	-	10,014	3,000	-	-	-	280.000	1.630.000	-	
Total Capital Costs and Transfers	204.190	18.574	3.754	300,000	300.000	1.040.820	1.830.000	3.180.000	1.550.000	2.250.0
Total Capital Costs and Transfers	204,130	10,374	3,734	300,000	300,000	1,040,020	1,030,000	3,100,000	1,330,000	2,230,0
Total Expenses	2,293,477	2,259,754	1,988,212	2,503,721	2,503,721	3,525,896	4,380,328	5,792,877	4,232,817	5,241,5
Ending Fund Balance	4,743,692	5,293,160	5,476,511	4,783,565	6,312,339	6,730,823	6,373,763	4,786,121	4,954,366	4,324,7
Fund Reserve (25% of operating expense)	430,814	468,150	403,357	458,985	458,985	529,068	545,162	561,849	579,153	597,0
Debt Svc Reserve - per Bond Covenant			512,323	512,323	512,323	536,286	536,286	536,286	536,286	536,2
Capital Replacement Fund	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,0
Available Ending Fund Balance	\$ 1,412,878	\$1.825.010	\$1,560,831	\$ 812.257	\$ 2.341.031	\$ 2,665,469	\$ 2.292.315	\$ 687,986	\$ 838.927	\$ 191.3



Sports Center

- Venue tax 2%, \$2.5M
 - Includes \$1.2M in venue tax from the Kalahari Resort
- Repayment to GSFC began in FY 2021; \$990,820 in FY 2022
 - Total amount owed is \$7.24 million
 - Projecting loan to GSFC will be paid off by FY 2026
- Annual Debt Payments \$369,000
 - \$7.7 million original debt for \$22M center
 - Pays off in FY 2038
- Capital replacement reserve fully funded at \$3.0 million
- Debt and operating reserves remain fully funded



Multipurpose Complex

Multipurpose Complex Fu	nd (MF	C)							Draft :	Schedule
	2018 Actuals			2021 Adopted Budget	2021 Projected Actuals	2022 Proposed Budget	2023 Estimated Budget	2024 Estimated Budget	2025 Estimated Budget	20 Estimat Budg
Beginning Fund Balance	\$ 988,656	\$1,258,457	\$1,615,931	\$ 1,444,034	\$ 1,811,721	\$ 1,835,017	\$1,879,699	\$1,721,104	\$1,759,297	\$ 1,794,34
Revenues										
Tournament Revenues	181,837	263,350	161,789	159,586	159,586	230,000	239,200	248,768	258,719	271,65
Local Field Rentals	313,355	321,535	331,190	290,000	290,000	350,000	364,000	378,560	393,702	409,45
Program Revenues	14,628	47,261	39,866	35,244	35,244	50,200	52,208	54,296	56,468	58,72
Concessions	35,460	96,725	69,596	59,882	59,882	80,000	83,200	86,528	89,989	93,58
Secondary Revenues	6,705	5,610	5,280	2,400	2,400	2,000	2,080	2,163	2,250	2,34
Interest Income	21,471	43,946	37,355	18,032	18,032	15,000	15,300	15,606	15,918	16,23
Transfer from HOT Fund	320,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,00
Transfer from General Fund	320,000	-	-	-	-	-	-	-	-	
Total Revenues	1,213,456	1,453,427	1,320,076	1,240,144	1,240,144	1,402,200	1,430,988	1,460,922	1,492,046	1,526,99
Operating Expenses										
Personnel	379,948	450,871	520,669	582,157	582,157	632,988	658,308	684,640	712,025	740,50
Contractual Services	150,372	153,112	161,200	167,791	167,791	181,511	183,326	185,159	187,011	188,88
Materials & Supplies	326,216	407,406	350,137	392,800	392,800	460,419	465,023	469,673	474,370	479,11
Other Services & Charges	30,052	29,094	30,470	24,100	24,100	32,600	32,926	33,255	33,588	33,92
Total Operating Expenses	886,588	1,040,483	1,062,476	1,166,848	1,166,848	1,307,518	1,339,583	1,372,728	1,406,994	1,442,42
Capital, Debt Service, Transfers & Other Expenses										
Capital Outlay	57,067	55,470	61,810	50,000	50,000	50,000	50,000	50,000	50,000	50,00
Capital Improvements - 5 Year Capital Plan		_					200,000		-	550,00
Total Capital, Debt Svc, Transfers & Other Expenses	57,067	55,470	61,810	50,000	50,000	50,000	250,000	50,000	50,000	600,00
Total Expenses	943,655	1,095,953	1,124,286	1,216,848	1,216,848	1,357,518	1,589,583	1,422,728	1,456,994	2,042,42
Net Revenues	269,801	357,474	195,790	23,296	23,296	44,682	(158,595)	38,194	35,052	(515,42
			-		-					
Ending Fund Balance	1,258,457	1,615,931	1,811,721	1,467,330	1,835,017	1,879,699	1,721,104	1,759,297	1,794,349	1,278,92
MPC Synthetic & Sod Replacement		750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	915,00
Fund Reserve (25% of operating expenses)	221,647	260,121	265,619	291,712	313,471	326,880	334,896	343,182	351,749	360,60
Available Ending Fund Balance	\$1,036,810	\$ 605,810	\$ 796,102	\$ 425,618	\$ 771,546	\$ 802,819	\$ 636,208	\$ 666,115	\$ 692,600	\$ 3,31



Multipurpose Complex

Revenues - \$1.4M

Operating Revenues (52%)

• Transfer from HOT Fund \$675,000

Total Annual Operating Costs - \$1.36M

Fund is Self-Supporting in FY 2022

• Synthetic & Sod Field Replacement Reserve \$750,000

• Operating Reserve \$327,000

 Funding of \$3-\$4 million needed by FY 2026 to replace turf on artificial fields

\$727,000



RRTEDC – Type B

RRTEDC (Type B) Fund						Draft S	chedul
		2021	2022	2023	2024	2025	202
	2020	Projected	Proposed	Estimated	Estimated	Estimated	Estimate
	Actuals	Actuals	Budget	Budget	Budget	Budget	Budg
Beginning Fund Balance	\$50,154,718	\$42,627,939	\$98,028,805	\$25,321,963	\$14,293,651	\$17,557,320	\$22,078,17
Revenues							
Sales Tax and Estimated Sales Tax	21,999,048	22,100,375	21,959,250	22,398,435	22,846,404	23,303,332	23,769,3
Interest	1,136,686	300,000	300,000	300,000	150,000	150,000	150,0
Transfer from KR Project Fund for CC Debt Service		-	2,035,197	3,059,084	3,061,684	3,060,930	3,063,4
Kalahari Capitalized Interest		358,951				-	
Grant Proceeds	2,164,202						
Donations/contributions	2,101,212	1.775.794	179.708				
CAMPO Funding		2.833.148	22,730,996	2.085.856			
Williamson County Participation	2.908.983	3,381,221	11,981,574	9,725,000	6,250,000	4,675,000	
SIB Loan - Kenney Fort 4C	2,000,003	12.825.000	11,001,074	9,723,000	0,230,000	4,073,000	
Transportation CO Bond Proceeds	30,000,000	30,000,000	10,000,000	27,175,000	-	-	
Other		30,000,000	10,000,000	27,175,000			
Other Total Revenues	767,694 58,976,613	73,574,489	69,186,725	64,743,375	32,308,088	31,189,262	26.982.8
To all the females	30,370,013	10,014,400	00,100,120	04,140,010	32,300,000	31,103,202	20,502,0
Transportation Expenditures							
TCIP Projects	20,955,824	45,657,188	123,334,031	62,998,206	22,450,000	19,300,000	7,450.0
Other Items: Commons, Street Sweeping, Paving Contract & Traffic Signals	92.189	865,945	883.264	900,929	918,948	937.327	956.0
Debt Issuance Costs	142.650	350.000	100.000	300.000			
Debt Principal & Interest	3.924.905	3.921.097	1.367.437	1.368.941			
SIB Loan Debt Service	0,024,000	0,021,001	1,007,407	1,000,041	60,117	842,093	842,0
Debt Service for Kalahari Conference Center	644,499	657.279	2.288.222	3.059.084	3.061.684	3.060.930	3.063.4
Transfers to Other Funds	950.402	11,191	2,200,222	3,039,004	3,001,004	3,000,000	3,003,4
	803.000			1.260.000			
Technical & Administrative Support Services	27.513.469	911,000	1,100,000	69.887.160	1,323,000	1,389,150 25,529,500	1,458,6
Subtotal Transportation	27,513,409	52,373,700	129,072,954	09,887,100	27,813,749	25,529,500	13,770,2
Economic Dev. Expenditures							
Chamber Agreement	632,917	708,750	730,012	751,913	774,470	797,704	821,6
Downtown Improvements & Marketing	2,632,257	587,611	250,200	250,200	250,200	250,200	250,2
Economic Development Projects - Committed	1,598,893	678,470	9,073,000	4,882,414	206,000	91,000	61,0
NE Downtown Parking Garage	2,583,599	8,349,000	2,467,401	-	-	-	
NE Downtown Dry Utilities & Contingency		2,126,700	-	-		-	
S Mays Corridor Improvements		1,283,941	300,000	-	-	-	
Subtotal Economic Development	7,447,666	13,734,472	12,820,613	5,884,527	1,230,670	1,138,904	1,132,8
Total Expenses	34,961,135	66,108,172	141,893,567	75,771,687	29,044,419	26,668,404	14,903,0
Net Revenues	24,015,478	7,466,317	(72,706,842)	(11,028,312)	3,263,669	4,520,858	12,079,7
Not Impact of Valabasi Drainst Daht Dranade and Drainst 5	/24 E42 2571	47,934,549					
Net Impact of Kalahari Project Debt Proceeds and Project Expenses Ending Fund Balance	(31,542,257)		25,321,963	14,293,651	17,557,320	22,078,178	34,157,9
	42,627,939	98,028,805		,			,,-
Fund Reserve	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,0
Available Ending Fund Balance	\$41,627,939	\$97,028,805	\$24,321,963	\$13,293,651	\$16,557,320	\$21,078,178	\$33,1



RRTEDC (Type B) - FY 2022 Summary

Revenues

- Sales Tax revenues (1/2%) = \$22.0 million
- Contributions & other = 37.2 million
- Transportation CO proceeds = \$10.0 million

Transportation = \$129.1 million

- \$123.3M on TCIP
- \$3.7M debt payments (\$2.3M self-supported Kalahari debt)
- \$983,000 paving, signals, legal and other costs
- \$1.1M technical & administrative support services from General Fund

Economic Dev. & Other = \$12.8 million

- \$9.1M on Committed Economic Dev. Projects
- \$730,000 on Annual Chamber contract
- \$250,000 on Downtown maintenance and marketing
- \$2.5 M on NE Downtown parking garage
- \$300,000 on S Mays corridor improvements



RRTEDC 5-Year Allocation Plan

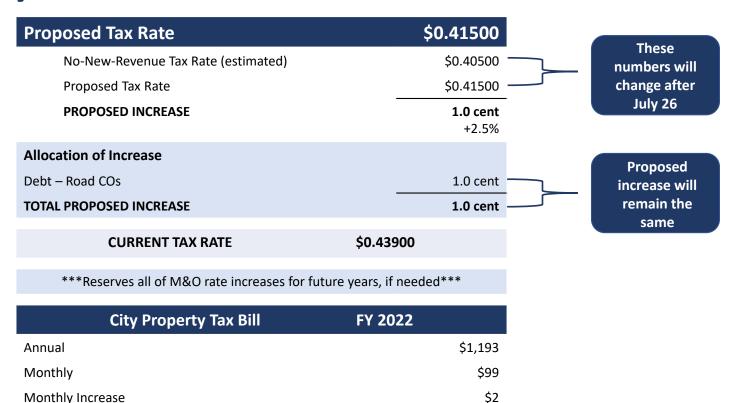
- Total Resources
 - \$321.4M over 5-year plan
 - \$114.3M from ½ cent sales tax revenues
- Transportation \$287.1M
 - All transportation needs programmed in TCIP
 - \$21M placeholder for upcoming transportation projects
- Economic Development \$34.3M
 - \$2.5M for NEDT project
 - \$12.1M uncommitted
 - \$8.2M for the District



Property Values & Taxes – TAB D

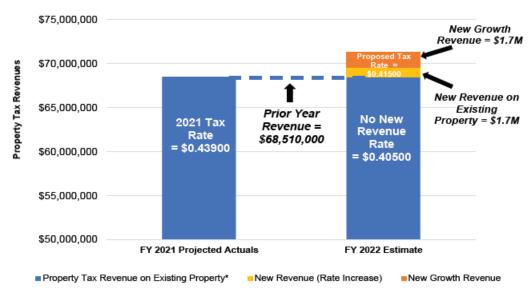


Property Tax Rates





No New Revenue Rate



^{*}Property tax revenue is based on existing property as of January 2021. The taxable AV for existing property in January 2020 has increased by \$1.4 billion, or 8.3%, from January 2020 to January 2021.



Property Tax Rates

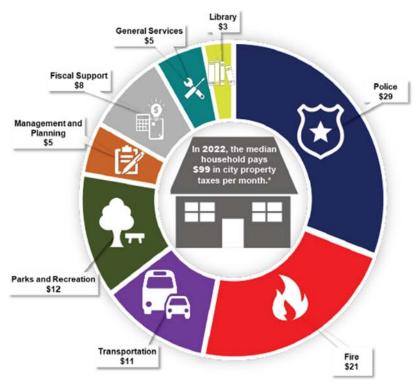
Details Tab D, p. 63

	Taxable Property	FY 2021 Actual	FY 2022 Proposed	\$ Diff	% Diff
	Total Assessed Value (AV)	\$15.4B	\$17.2B	\$1.8B	+11.7%
	New Property	\$294M	\$407M	\$113M	+38.4%
%	Tax Rate Components				
	Maintenance & Operations Rate	0.29631	0.27852		
	Debt Rate	0.14269	0.13648		
	Tax Rate	0.43900	0.41500	-0.02400	
	(Effective) No New Revenue Tax Rate	0.42255	0.40490		
	(Rollback) Voter Approval Tax Rate	0.46065	0.44898		
	Debt (Principal & Interest)	\$24.7M	\$26.3	+\$1.6M	+6.5%
(\$)	Tax Rate Components				
	Median Taxable Home Value	\$251,175	\$287,421	\$36,246	+14.4%
	Median Annual Tax Bill	n/a	\$1,193	+\$24	+2.5%

FY 2022 Assessed Value & Rates are estimated



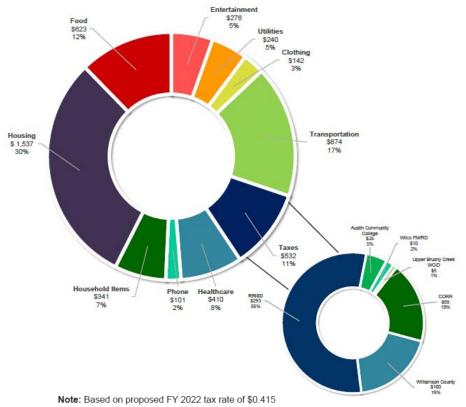
Understanding Your City Tax Dollars



^{*}Median taxable home value for FY 2022 is \$287,421



Property Tax in Avg. Monthly Budget

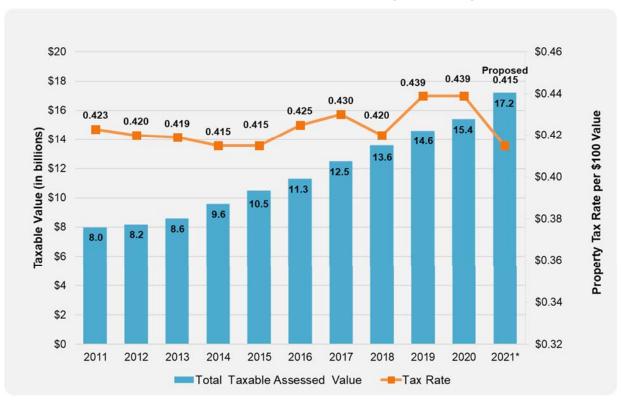


City Taxes are 2.0% of average monthly bill

City Taxes are 18% of total property tax bill



Assessed Values and Property Tax Rate History

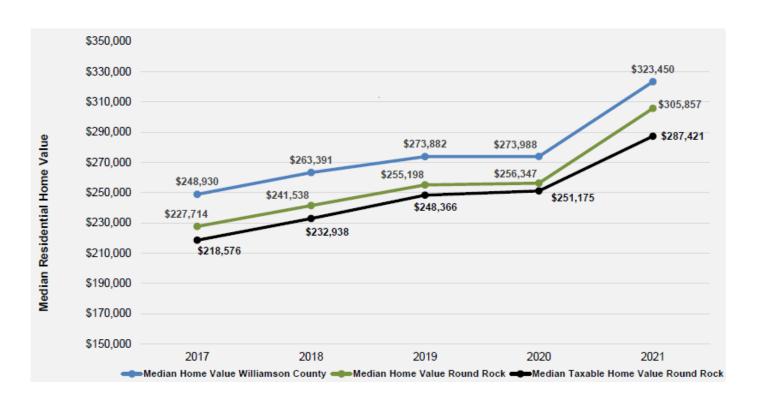


- Increase of 64% or \$6.7B since FY 2015
- Tax year 2021 is FY 2022
- 2021 value is preliminary; certified values due by July 26th



Median Residential Home Value History

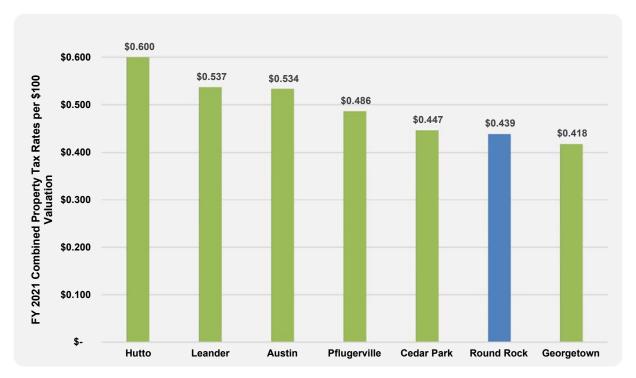
Details Tab D, p. 67





ROUND ROCK TEXAS

Area Tax Rate Comparison



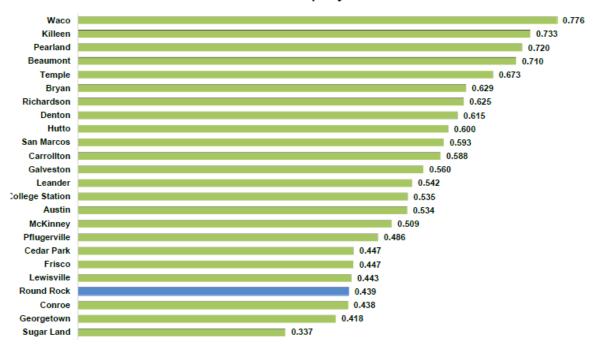
Note: These are prior year tax rates. Chart will be updated when new data is available.



Details Tab D, pp. 69-70

State Tax Rate Comparison

Tax Year 2020 FY 2021 Property Tax Rates

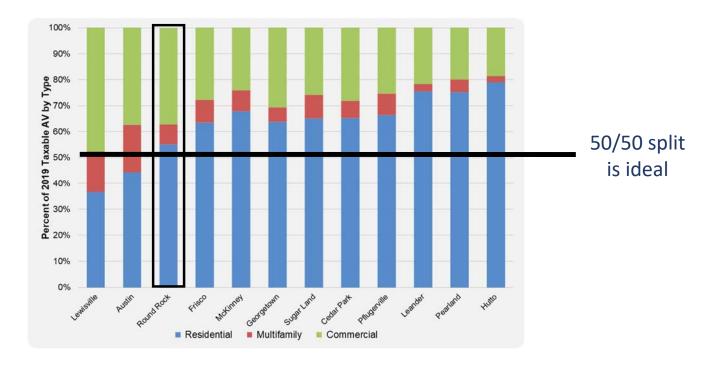


NOTE: These are prior year tax rates. Chart will be updated when new data is available.



Taxable Assessed Value by Property Type

Details Tab D, p. 71





Parcels and Value Breakdown

Real Parcels

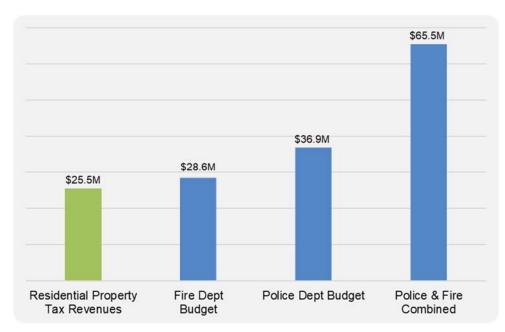


Taxable Value





Residential Property Tax Facts



Round Rock homeowners will pay \$25.5M in property tax revenues in FY 2022

\$1.00:\$4.25

- For every \$1 of residential property taxes, the City uses another \$4.25 to pay for City services.
- General Fund Budget only 19% from residential property tax



Personnel & Benefits – TAB E



Personnel & Benefits

- Public Safety Steps & Market Adjustments
- General Government PFP & Market Adjustments
 - If market indicates need
- Retirement TMRS
 - Pension funded at 85.5%
 - 15.98% of salary
- Employee Health Insurance
 - No Employee or City premium increases for FY 2022
 - No increase in per employee City contribution since 2018

\$2.8 million

\$2.5 million

\$12.8 million

\$11.7 million



Details Tab E, pp. 78-79

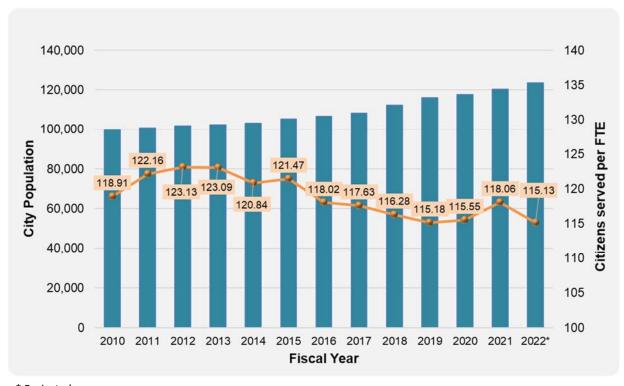
FY 2022 FTEs – 1,072.575

New Positions Requested	52.125
Fire	18.000
General Services	1.000
Human Resources	1.000
Information Technology	1.000
Parks & Recreation	2.000
Police	10.250
Transportation	6.000
Library	6.375
Stormwater	2.000
Arts and Culture	1.000
Sports Center	3.500



Details Tab E, p. 82

Citizens Served per FTE

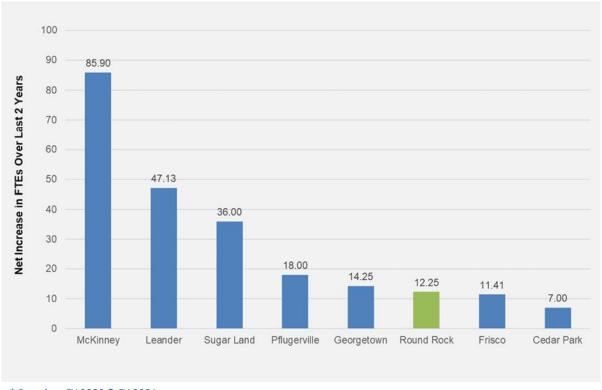


* Projected



Details Tab E, p. 84

FTE Increase Benchmark



* Based on FY 2020 & FY 2021 74

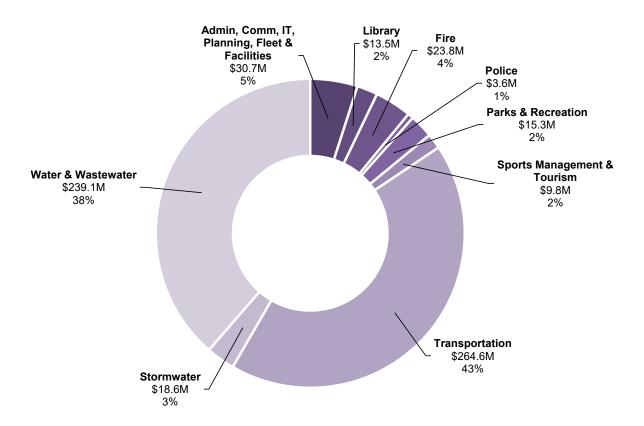


Community Investment Program (CIP) – TAB F



Details Tab F, pp. 88

Five Year CIP by Use



Total CIP \$619.0 million

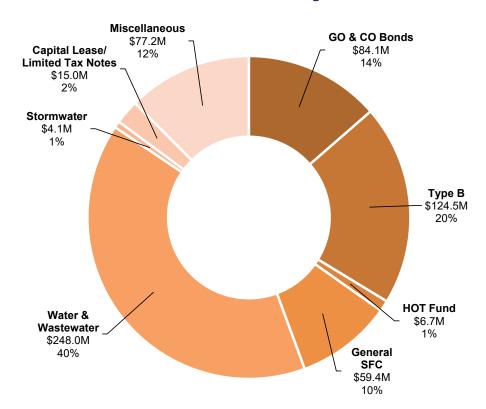
84% for Roads, Utilities, and Stormwater

Excludes any potential projects for future bond election



Details Tab F, p. 89

Five Year CIP by Source



Total CIP \$619.0 million

75% Cash Funded

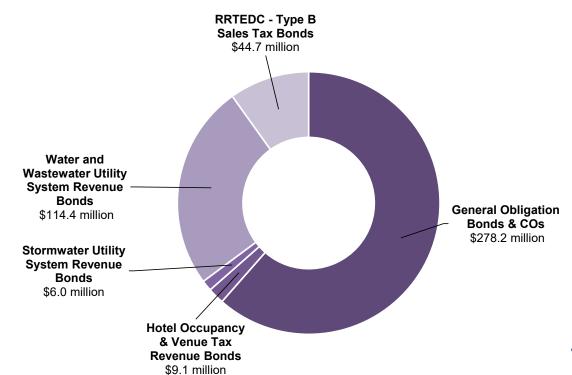


DEBT - TAB G



Details Tab G, p. 100

Outstanding Debt

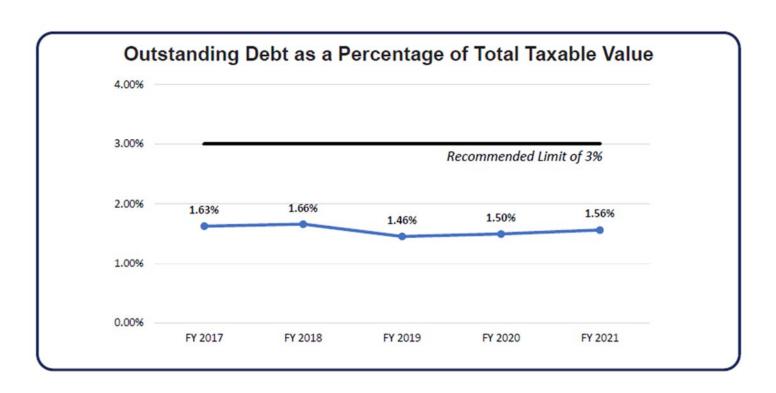


Total: \$452.4 million



Details Tab G, p. 100

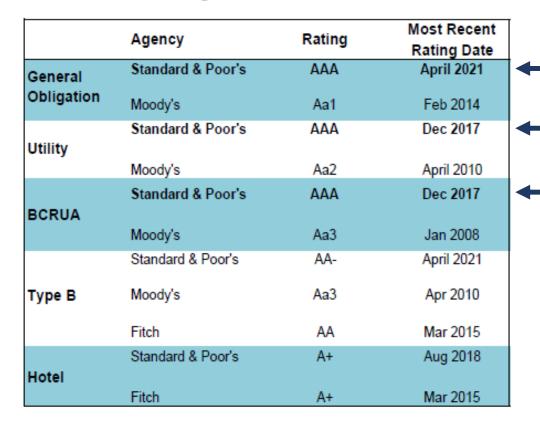
Outstanding Debt - continued





Bond Ratings

Details Tab G, p. 101



1 of 8 cities in Texas with both GO and Utility Revenue debt AAA ratings



Planned Debt Issues – FY 2022

Details Tab G, p. 102

Library GOs

- \$21.7 million 3rd and final GO issuance in Spring FY 2022
- Library to be opened January 2023
- \$6M of Library funded by GSFC
- NE Downtown improvements and parking garage funded by Type B

Road COs

- \$10.0 million in Spring FY 2022
- Transportation improvements
- Assumes \$123 million in project costs with \$34 million from CAMPO, Type B, KR agreement and other sources.

5 Year Capital Lease/LTNs

- \$3.0 million per year
- General Fund fleet replacements

Total Planned New Debt = \$34.7 million



Financial Policies – TAB V, Supplemental



Details Tab V, pp. 210-227

Financial Policies - Compliance

Guiding principals



- Addresses City Council Strategic Goals & direction
- Long-term needs identified and addressed in 5-year plans
- Ongoing revenues exceed ongoing expenditures
- Fund reserves and designations



Capital maintenance & replacement





Details Tab A, p. 22

Recommended Policy Changes

Historic Preservation

- Designate HOT funds for historical preservation
- Annual operating set aside 3% of net revenues = \$135,000 in FY 2022
- One-time designation 10% of excess fund balance = \$300,000

Dell Sales Tax

- Further limit General Fund reliance on Dell sales tax revenue
- Reduce from 20% in FY 2021 to 15% by FY 2024
 - FY 2022 17%
 - FY 2023 16%
 - FY 2024 15%



Authorized Purchases

- Present to Council at September 9, 2021 meeting
- Generally routine items
 - Over \$50,000 and under \$200,000
 - Included in proposed budget
- Must comply with proper procurement and bidding laws and policies
- Must follow legal and CM approval process



Budget & Tax Adoption Schedule

July 25

Tax Rolls Certified

August 12

 Maximum Tax Rate; Set Tax Rate Public Hearing

August 26

- Budget Public Hearing
- Tax Rate Public Hearing
- Adopt Budget Ordinance 1st Reading
- Tax Rate ordinance 1st Reading
- Review and Adopt Financial Policies

September 9

- Final adoption of Tax Rate ordinance
- Final adoption of Budget ordinance
- Authorized Purchases List



Department Presentations



Details Tab O, pp. 148-150

LibraryMichelle Cervantes





Library

FY 2021 Highlights:

- Earned the 2020 Achievement in Excellence in Libraries Award from the Texas Municipal Directors Association
- Homebound Delivery Services and Holds Pickup Lockers
- Public Library Association's Inclusive Internship initiative
- CDBG Library Senior Services project
- DIY Water Saving Kits in partnership with U&ES

FY 2022 Overview:

- Return to pre-pandemic service model
- Evaluate the adult fiction collection by conducting a diversity audit
- Prepare for opening of new Library







Details Tab P, pp. 151-154

Parks and Recreation Rick Atkins



Yonders Point



Parks and Recreation

FY 2021 Highlights:

- Hosted the first annual Light Up the Lake event
- Aided citizens during the Winter Storm by operating the Baca Center as a warming shelter
- Opening of Yonders Point at OSP
- Groundbreaking on Heritage West Project
- Groundbreaking on Adult Recreation Complex Ph. 2
- Groundbreaking on Kinningham House Replacement project
- Completion of needs assessment for a 2nd Recreation Center









FY 2022 Overview:

- Completion and opening of Heritage Trail West
- Groundbreaking on Heritage Trail East project
- Groundbreaking of Lake Creek Trail RR West Park to M.O.C.
- Groundbreaking and completion of Behrens Ranch Park
- Completion and opening of Kinningham House
- Completion and opening of the Mayfield Archery Facility
- Creation of a dedicated Trail Maintenance Crew



Parks and Recreation

FY 2022 Major Capital Projects:

- Trail Projects Heritage Trail East, Heritage Trail West, and Lake Creek Trails (\$7.3M)
- Behrens Ranch Nature Park (\$500,000)
- PARD Program Management Software Replacement (\$300,000)
- Kinningham Park/House (\$1.2M)



Details Tab S, pp. 162-173

Sports Management & Tourism

Chad McKenzie



Dell Diamond



Sports Management & Tourism

FY 2021 Highlights:

CVB

- Hosted 1 national tournament in January 2021
- Tournaments and events totaled 103,132 participants/guests

MPC

 Coming out of the pandemic, we were still able to host full-facility events on 41 out of the 52 weekends in FY 2021





- Return of US Youth Soccer, collegiate lacrosse, and USA Ultimate
- Capitalized on a huge demand for space with many of our competitors in the market shutting down

Sports Center

- Able to host full-facility events on 43 of 52 weekends in FY 2021
- Re-captured some of our national level; events post pandemic with the return of fencing and jiu jitsu

Forest Creek Golf Club

- The golf club was able to remain open and operational throughout the quarantine
- Picked up many new tournaments and events
- Completed a full renovation of clubhouse as a result of winter storm damage



Sports Management & Tourism

FY 2022 Overview:

CVB

 Continue positioning Round Rock as a premier destination as the hotel and hospitality industry recovers from the pandemic

MPC

 Continue to hold onto the newly gained local groups and events that we attracted during the pandemic, while also re-establishing our stronghold with the national events that we have hosted in previous years





Sports Center

 Continue to hold onto the newly gained local groups and events that we attracted during the pandemic while also re-establishing our stronghold with the national level events that we have hosted in previous years

Forest Creek Golf Club

- Continue to grow our customer base and further build relationships with our local community
- Continue to reinvest in the golf course with capital improvement projects



Details Tab T, pp. 174-177

Transportation Gary Hudder





Transportation

FY 2021 Highlights:

- DACS Transportation section rewrite
- Roadway Impact Fees implementation
- RM 620 handed off to TxDOT For Construction
- 5-Year Plan Multiple projects under design/construction

FY 2022 Overview:

- Continued focus on delivering 5-year plan/bond projects
- Update to Transit Master Plan
- Update Transportation Master Plan
- Start engineering design for next 5-year phase of City's transportation master plan
- Oversee approximately \$100 million in roadway construction











Details Tab U, pp. 178-196

Utilities

(Water, Wastewater, Stormwater, Environmental Services, & Solid Waste)

Michael Thane



BCRWWS - Primary Treatment Unit



Utilities (Water, Wastewater, Stormwater, Environmental Services, & Solid Waste)

FY 2021 Highlights:

Water

- Completed numerous Capital Improvement Projects of the water treatment plant and water distribution system in order to maintain infrastructure and meet growing demands of the City
- Automated Metering Infrastructure (AMI) program changed out 190 three-inch or larger meters
- Leak detected 213,000 linear feet of waterlines with 16 leaks identified and repaired with savings of approximately 20 gallons of water per minute.
- Decreased annual chemical costs about \$125,000 by increased process control at Water Treatment Plant

Wastewater

Purchased scanner to improve efficiency of wastewater manhole inspections







- Completed numerous new and rehabilitation Capital Improvement Projects within the wastewater collection system
- Continued 10 MGD Brushy Creek East Regional Wastewater Treatment Plant Expansion

Stormwater

- Lake Creek Flood Mitigation completed 80% design for Dam 101
- Continue to prioritize creek cleanup projects
- Began construction on multiple drainage projects in various neighborhoods, including Chisholm Valley area

Environmental/Solid Waste

- Implemented a Laboratory Management System to better manage sample log-in, analysis results/reporting, and billing for the laboratory
- Record participation in the City's Household Hazardous Waste Collection Program at Recycling Center on Deepwood Drive



Utilities (Water, Wastewater, Stormwater, Environmental Services, & Solid Waste)

FY 2022 Overview:

Water

- Complete design, easement acquisition, and award of construction for BCRUA Phase 2 Deep Water Intake
- Continue evaluation of groundwater sources from Carrizo-Wilcox Aquifer
- Complete Chlorine Scrubber Project at Lake Creek
- Complete permanent chemical feed system at Lake Georgetown

Wastewater

- Purchase vactor camera equipment that will allow staff to immediately inspect main line backups
- Conduct in-house repairs provides team more experience while lowering City costs on contract labor







Stormwater

- Continue numerous Capital Improvement Projects to rehabilitate stormwater collection system
- Finalize agreement with the County and landowners on channel improvements along Sunrise to promote future development
- Implement revised Stormwater Management Plan for intensified 5year TPDES MS4 permit

Environmental/Solid Waste

- Improve web-based compliance tools for the Pretreatment Program
- Implement Residential Recycling Ordinance to require all new multi-family developments to provide recycling opportunities for their tenants
- Expand Downtown Trash Modification Program to two more blocks
- Complete evaluation and implementation of potential new Commercial Solid Waste Management Program



Details Tab K, pp. 135-138







Fire

FY 2021 Highlights:

- Achieved an ISO rating of 1
- Opening of new Fire Station 3
- Assisted with administering COVID-19 vaccines in Williamson County and South Texas
- Initiated a Community Risk Reduction Program
- Replacement of heart monitors
- Implementation of new report management software
- Grant funded purchase of Solo Rescue machines







FY 2022 Overview:

- Hire for the creation of a Mobile Outreach Team
- Select and purchase Pre-Incident and Requisition/Inventory Management Software
- Replacement of ballistic vest carried on the apparatus and purchase of ballistic helmets
- Hire a Field Technician for the PSTC and Fire Training/Education Specialists
- Purchase second set of bunker gear for remainder of suppression staff
- Order the replacement for Engine 5 for delivery in FY 2023
- Conduct a feasibility study for the relocation of Central Fire, Fire Admin, HSEM, CRR, and Fire Logistics



Details Tab R, pp. 159-161

Police Chief Allen Banks





Police

FY 2021 Highlights:

- Conducted safe public events during the pandemic and introduced the Police-to-Citizens app to allow residents to submit police reports online
- Transitioned to the National Incident-Based Reporting System
- Department has been designated an Advanced Law Enforcement Accreditation with Excellence agency for the second time
- Protests related to in-custody deaths were peaceful amid periods of sporadic violence in other cities. Officers interacted with demonstrators, brought them water, and spent time with them





FY 2022 Overview:

- Patrol officers assigned to proactively work in downtown Round Rock's business district will continue to work with businesses and customers to maintain safety and order
- Department will continue to refine its Crisis Intervention Team program and coordinate with other City efforts to work with those in mental health crisis.
- Department will work with the Round Rock Independent School District Police Department as that agency stands up and operates in the City's public schools



Other Departments

- Planning & Development Services
- Communications & Arts
- Information Technology
- General Services
- Human Resources
- Finance & Fiscal Support
- Administration

- New FTEs for Growth
 - GS 1 FTE (downtown tech)
 - HR 1 FTE (assistant)
 - IT 1 FTE (systems administrator)
 - Arts 1 FTE (associate)
- Restore budget cuts
- No significant changes





Details Tab Q, pp. 155-158

Planning & Development Services

Brad Wiseman



Kalahari Resort



Planning & Development Services

FY 2021 Highlights:

- Maintained all development services during the COVID-19 lockdown, including inspections and virtual meetings
- Met or exceeded all deadlines on development applications
- Successfully managed another year of high growth to the tune of a projected \$390 million in new non-residential and multi-family projects
- Provided all Historical Preservation tax exemptions this year due to COVID-19









FY 2022 Overview:

- Work with IT on implementation of the new land management software system
- Facilitate the development process of the District, City Library, Depot Townhomes, Kenney Fort North PUD, etc.
- Play an instrumental role in downtown redevelopment
- Comprehensive Plan 2030 implementation
- Tool Lending Lockers
- Commercial Façade and Site Improvement Grants

Back to Other Departments



Details Tab I, pp. 116-123

Communications & Marketing

Will Hampton





Communications & Marketing

FY 2021 Highlights:

- Continued making enhancements to the City's digital presence and including a redesign of roundrocktexas.gov
- Conducted biennial City-wide survey and created a recap video
- Continued Driving Progress campaign to push information to residents about the City's 5-Year Transportation Plan
- Created first phase of a production studio using PEG funds for expanded and varied video programming
- Working with IT and Admin, implemented Zoom integration to allow for recording of City meetings with remote participation
- Purchased new furniture for Downtown parklets

FY 2022 Overview:

 Assist Arts and Culture with public input and outreach for a new Arts Master Plan















Arts and Culture

FY 2021 Highlights:

- Round Rock became certified as a Texas Music Friendly Community from the Texas Music Office/Office of the Governor
- Downtowner Gallery had a record-breaking increase of visitors with more art sold than ever in its 10-year history
- Chalk Walk Arts Festival returned to the Dell Diamond
- Continued placement of sculptures in Downtown







FY 2022 Overview:

- Will produce 80+ arts and culture events per year
- Will continue to administer Arts and Culture grants
- Work with community arts groups and businesses to bounce back from COVID-19
- Continue emphasis on increasing social media efforts
- Continuation of partnership with Round Rock ISD Fine Arts
- Will reinstate crowd favorites like Chalk Walk, Downtowner gallery artist receptions and expanding Beaujolais Nights in Downtown Round Rock



Details Tab N, pp. 145-147

Information Technology

Heath Douglas





Information Technology

FY 2021 Highlights:

- Completed 2-Year Geospatial infrastructure modernization plan
- Implemented new Land Management & Permitting system
- Completed Phase 1 of phone system migration to Teams
- Created iPhone Purchase Program
- Migrated all City departments to SharePoint
- Updated mobile technology in Fire apparatus



FY 2022 Overview:

- Complete RFP process and selection of new Public Safety ERP system
- Coordinate with RRISD on fiber network overhaul
- Implement city-wide digital signature solution
- Technology planning for the new Library
- Continue to focus on digital transformation migrating organization to consolidated ESRI and Microsoft cloud technologies
- EmployeeNet upgrade and migration to SharePoint



Details Tab L, pp. 139-141

General Services

Chad McDowell



Fire Station No. 3



General Services

FY 2021 Highlights:

- Construction of new Library started
- Design of Kinningham House started
- Fire Station Vehicle Exhaust upgrade
- Fire Station 3 construction complete
- Start of PD HVAC replacement
- Upgraded badging and security infrastructure
- Business Center elevator upgrade
- City Hall Parking Garage structural assessment

FY 2022 Overview:

- Dell Diamond MLB upgrades
- CMRC bathroom remodel
- PSTC extrication pad
- PD HVAC replacement continued
- PD exterior upgrade
- City-wide elevator upgrades
- City-wide roofing assessments
- 2008 Enterprise demolition





Details Tab M, pp. 142-144

Human Resources

Valerie Francois





Human Resources

FY 2021 Highlights:

- Launched the Leadership Development Program
- Launched "You Rock," an employee wellness program
- Provided COVID-19 testing and vaccine access to employees and their families
- Maintained the financial solvency of the Health Fund without raising employee benefits rates

FY 2022 Overview:

- Assessment Centers for Fire Promotional Process
- Continue to partner with departments to hire, train, and retain a diverse workforce to provide exceptional service in a positive work culture
- Hire an HR Assistant to take over the front desk





Finance, Fiscal Support, & Legal

Susan Morgan













Finance

FY 2021 Highlights:

- Awarded fifth & final transparency star Contracts & Procurement – from Comptroller of Public Accounts
- Conducted 5 bond sales for City and Kalahari projects, including receiving upgrade from S&P on Type B Sales Tax Revenue Bonds to AA- from A+
- Awarded GFOA's Triple Crown award which recognizes cities receiving all three GFOA document awards
- Successfully managed City financial status during pandemic-related economic uncertainty and recovery
- Implemented state rebates and incentive monitoring for Kalahari agreement



FY 2022 Overview:

- Issue Certificates of Obligation for year 4 of 5-year Roadway Expansion program
- Issue final \$21.7 million of 2013 voter approved bonds for new downtown Library
- Complete utility rate models and recommendations to Council and wholesale customers
- Monitor and manage spend of American Rescue Plan Act (ARPA) federal funding
- Develop financial strategies and options for future projects and priorities for a potential FY 2023 bond election
- Update City financial plan & model as economic and financial conditions change



Fiscal Support & Legal - pp. 131 - 134

Department accounts for:

- General government contracts that do not belong to a specific department
 - Social services contracts, WCCHD, WCAD, Wilco Tax Office, TCAD etc.
- General fund legal services details on p. 132
- General fund economic development payments & rebates
- Pay for performance and salary adjustments until allocated to departments
- City Manager's contingency account



Details Tab H, pp. 113-115

Administration

Laurie Hadley





Administration

FY 2021 Highlights:

- Continued with the distribution of CDBG funds to the Round Rock community and the local serving center during the COVID-19 pandemic
- The District, a mixed-use development, continues making progress with the approval of the Planned Unit Development (PUD) zoning

FY 2022 Overview:

No new programs requested















Legislative Update



Other Items to Discuss



Conclusion & Questions